## CITY OF JACKSONVILLE

# DOWNTOWN DEVELOPMENT REVIEW BOARD

#### MEETING

Proceedings held on Thursday, September 14, 2023, commencing at 2:00 p.m., at City Hall, 117 West Duval Street, Lynwood Roberts Room, Jacksonville, Florida, before Diane M. Tropia, FPR, a Notary Public in and for the State of Florida at Large.

## BOARD MEMBERS PRESENT:

MATT BROCKELMAN, Chairman.
LINZEE OTT, Vice Chair.
GARY MONAHAN, Secretary.
TREVOR LEE, Board Member.
FREDERICK JONES, Board Member.
JOANA BERLING, Board Member, via Zoom.
WILLIAM J. SCHILLING, JR., Board Member.
JOSEPH LORETTA, Board Member.

## ALSO PRESENT:

GUY PAROLA, DIA, Operations Manager.
RIC ANDERSON, DIA, Marketing and Communications.
SUSAN KELLY, DIA, Redevelopment Coordinator.
CARLA LOPERA, Office of General Counsel.
CHRIS MILLER, City Council Member/Liaison.

1 PROCEEDINGS September 14, 2023 2:00 p.m. 2 3 THE CHAIRMAN: All right. Good afternoon, everybody. It's 2 p.m. so I will call to order 4 5 the Thursday, September 14th, 2023, Downtown 6 Development Review Board meeting. 7 Before we get started, if we could just briefly go around to the staff and board member 8 9 introductions. 10 And, Ms. Lopera, can we please start with 11 you. 12 MS. LOPERA: Carla Lopera, Office of General Counsel. 13 14 MS. KELLY: Susan Kelly, DIA. BOARD MEMBER LEE: Trevor Lee, board 15 16 member. 17 BOARD MEMBER JONES: Fred Jones, board 18 member. 19 BOARD MEMBER MONAHAN: Gary Monahan, board 20 secretary. 21 THE CHAIRMAN: Matt Brockelman, board 22 chair. 23 BOARD MEMBER OTT: Linzee Ott, board vice 2.4 chair. 25 BOARD MEMBER LORETTA: Joe Loretta, board

- 1 member.
- 2 BOARD MEMBER SCHILLING: Bill Schilling,
- 3 board member.
- 4 COUNCIL MEMBER MILLER: Chris Miller,
- 5 at-large, Group 5, councilman.
- 6 THE CHAIRMAN: All right. Thank you all.
- 7 And I do want to welcome Councilman
- 8 Miller. We appreciate your time and looking
- 9 forward to having you on the board as our
- 10 liaison for this year.
- 11 COUNCIL MEMBER MILLER: Happy to be with
- 12 you all.
- Thanks.
- 14 THE CHAIRMAN: Okay. Board members, let's
- 15 go ahead and get started. I think we should
- have minutes to be approved.
- 17 MS. KELLY: To the Chair, no. We wanted
- to wait for the transcript from August 24th.
- And so we did just receive it, so we're going
- to save the minutes for next week.
- 21 THE CHAIRMAN: Okay. So we will not
- 22 approve minutes at this meeting. We will do
- 23 that next time.
- As a quick note, as you can see Action
- 25 Item A, the JTA O&M facility conceptual review,

- 1 that remains deferred. I believe we're still 2 working with JTA and hopefully we'll have that 3 back in front of us shortly. So we'll keep you all posted. 4 5 Action Item B, DDRB application 2023-017, 6 the Pearl Street District Multiphase Plan 7 Conceptual Review. Ms. Kelly, if we could please get a staff 8 9 report on that. MS. KELLY: Yes. And before I do, 10 11 Mr. Schilling has a conflict that I think I'm 12 supposed to officially read into the record, so we will not be voting on this. 13 14 His employer, Kimley-Horn, are retained to perform services for (inaudible). 15 16 THE CHAIRMAN: Okay. And I also -- I neglected to mention, I think Ms. Berling --17 18 Board Member Berling is with us on Zoom, and 19 she is -- her absence is excused and she will 20 be able to vote, assuming she is on Zoom since 21 we do have a physical quorum. 22 All right. Ms. Kelly, if we can get the
- MS. KELLY: Okay. DDRB application
  25 2023-017 is a conceptual review for the Pearl

staff report.

23

1	Street District Multiphase Plan. The site
2	consists of five blocks along Pearl Street,
3	between Union and Church Street to the north,
4	and then Clay and Julia on the west and east.
5	As a reminder to the pubic and the board,
6	multiphase projects go through the two-step
7	conceptual and final review process prior to
8	any subsequent development pads. The
9	development pads also go through the conceptual
10	and the final process.
11	The proposed staff's review of the
12	multiphase project includes the overall site
13	plan and requirements that are related to view
14	corridors, setbacks, heights, street closures,
15	river views, and encroachment, as well as any
16	streetscape and landscape plans if they are
17	provided.
18	The objective of the multiphase plan
19	review is for DDRB to consider the overall site
20	layout and cumulative impact of the entire
21	project on surrounding properties and then to

review is for DDRB to consider the overall site layout and cumulative impact of the entire project on surrounding properties and then to later consider the design matters that are associated with the project's individual buildings.

So on most of the block fronts, the

22

23

24

Τ	buildings are set back by about a range of,
2	like, 4 to 8 feet. This lot has been an
3	expanded pedestrian zone and some amenities
4	such as sidewalk cafes and outdoor dining.
5	The estimated building heights have been
6	provided and they range from 45 feet which
7	is on a block N5. That's the existing parking
8	garage. And then to the highest highest
9	height of 275 feet on block N8. The Church
10	District does not have a height limitation for
11	buildings, so these heights are consistent with
12	the Code. They're also compatible with nearby
13	structures.
14	The applicant's submittal includes the
15	designation of primary and secondary
16	streetscapes with 20 feet and 16 feet
17	pedestrian zones, respectively. Both of those
18	conditions exceed the Code's minimum
19	requirements for the pedestrian zone.
20	Buildings on blocks N8 and N9, which are
21	along Pearl Street, between Beaver and Ashley,
22	are set back approximately 20 feet to provide
23	for a curbless festival street.
24	The curbless street feature as well as
25	bulb-outs or bump-outs and raised intersections

1	are included within the site plan as traffic
2	calming measures to protect pedestrians and
3	enhance walkability.
4	So based on the foregoing, staff
5	recommends conceptual approval of DDRB
6	application 2023-017, subject to three
7	conditions:
8	The first is kind of our standard
9	conceptual condition. Prior to the submittal
10	for final review, developer shall meet with
11	staff to identify any deviations.
12	The second one involves coordinating with
13	staff on some district-specific standards. As
14	most of you know, each district has its own
15	district standards. However, North Core does
16	not, or does not yet, and so our staff is
17	actively working with the developer so we will
18	be on the same page when those come through.
19	And, of course, we'll relay that information to
20	you.
21	And then the third one is that there will
22	be some sort of a transition in the width from
23	the subject site's wide pedestrian zones to
24	adjacent or constrained pedestrian zones. So
25	by that their plan shows really wide

1	pedestrian zones, but, of course, the
2	surrounding and adjacent blocks do not have
3	that. So that it we want it to look
4	cohesive and unified. So somehow we would like
5	to see a transitional element in there to make
6	that a smoother transition.
7	And with that, that concludes the staff
8	report.
9	THE CHAIRMAN: Thank you, Ms. Kelly.
10	Are there any questions from board members
11	for staff before we hear from the applicant?
12	BOARD MEMBERS: (No response.)
13	THE CHAIRMAN: Seeing none, Ms. Trimmer.
14	(Ms. Trimmer approaches the podium.)
15	MS. TRIMMER: Good morning.
16	Cyndy Trimmer, One Independent Drive,
17	Suite 1200, on behalf of the applicant.
18	I am going to struggle really hard not to
19	get in trouble with Diane today. We all know
20	it's a general struggle, but the overall
21	excitement for getting to be a part of this
22	project is palpable, and I hope by the time
23	we're done today you're feeling it too.
24	It's rare that you get to work on
25	something in an Urban Core that is this

1	meaningful, and our firm has been involved with
2	this project from its infancy when it was just
3	a dream. Then when I had a chance to meet the
4	team that they put together that draws from
5	national expertise, coupled with local talent,
6	realizing the meaningful assemblage that we
7	have here, yeah, it's going to be hard to talk
8	slowly.
9	So I am going to let the CEO kick us off,
10	and just know my urbanist heart is very happy.
11	And if I get to too fast, Diane, just yell at
12	me and I promise I'll try.
13	THE CHAIRMAN: She will. Don't worry.
14	(Mr. Moll approaches the podium.)
15	MR. MOLL: Good afternoon, everyone.
16	Board members and Council member, thanks for
17	having us here today. We're very excited.
18	I've been very anxious to get here and to
19	have the opportunity to present this project,
20	so very thrilled to be here today. And many
21	thanks to the DIA staff as well.
22	First of all, my name is Bryan Moll. I am
23	CEO of Gateway Jax. Gateway Jax is based in
24	downtown Jacksonville. We are a well-funded
25	developer that is focused solely on development

1	in downtown Jacksonville. We are focused on
2	large-scale, transformative, mixed-use
3	projects, and we are primarily focused in the
4	Urban Core portion of downtown, City Center,
5	North Core, and the surrounding neighborhoods.
6	Very brief introduction, I've had over
7	20 years of experience in the industry. And
8	I've had both working for private equity
9	development companies and REITs on the
10	public public equity side.
11	During my first 12 years, I worked for a
12	company in DC working on urban infill projects
13	but large-scale urban infill projects,
14	retail anchor retail-heavy projects in
15	Washington, DC.
16	I moved to Tampa because of a great
17	opportunity to start a company called SPP,
18	alongside of the CEO James Nozar, and together
19	we built a fantastic team of over 50
20	individuals, and were able to build Water
21	Street Tampa. I was there to build the
22	development team, to lead the development, and
23	ultimately I was able to get all the projects
24	started.
25	When I had another opportunity to move

1 back to Washington, DC, to lead the development in and around the Amazon HQ2 neighborhood in 2 3 Northern Virginia. So I have been blessed and lucky to have been a part of a number of 4 5 wonderful developments and am very pleased to 6 have the opportunity to be here in front of you 7 to talk about Gateway Jax's Pearl Street 8 District. 9 MS. TRIMMER: Can you get the presentation 10 up? 11 MS. KELLY: Sorry, I forgot the 12 (inaudible). MS. TRIMMER: I know, we're all so 13 14 excited. See? MR. MOLL: While that's -- while that's 15 16 pulling up, I can give you an overview -- a high-level overview of our vision for Pearl 17 Street and the Pearl Street District. 18 see, obviously, the designs of -- it looks like 19 it's coming up. I'll hold off on that. 20 21 There we go. Thank you. 22 So we're going to walk through -- I'm 23 going to have the opportunity to walk through the first handful of slides and talk a little 2.4

bit about the site context, our larger vision

25

1	for the project, and then some of the more
2	prominent elements of the public realm and our
3	vision for that.
4	I should mention that I've got a lot of
5	exciting things to talk about on this project.
6	We are here today to talk about the multiphase
7	site plan concept, which is not the buildings,
8	but we'll be in front of you very shortly to
9	talk about the buildings as well.
10	If you go to the next slide.
11	So the location I'm sure you all are
12	familiar with it it's on the northwest side
13	of downtown, in the NoCo or North Core
14	District, which was formerly the Church
15	District.
16	Go to the next slide.
17	And I should mention that we view we
18	view this location as, strategically, a very
19	important location to help knit existing
20	historic neighborhoods back together with the
21	Urban Core. As you can see on this site, a
22	majority of the land today is just parking lots
23	and vacant property.
24	N5 is known as the lighthouse parking
25	garage It was originally a part of the First

1	Baptist Church holdings, and Gateway Jax now
2	owns that site.
3	And then N9 is a one-story warehouse
4	building that's built with cinder blocks, not
5	historically significant.
6	So the you know, the and I should
7	note that on N11 there is one historic
8	property, and that's the Porter House
9	building that JWB Real Estate Capital renovated
LO	a couple of years ago. And there's a law firm
L1	tenant in that building now.
L2	But all in all, today, if you were to walk
L3	into this area, it would sort of feel like a
L 4	gap, frankly, between both LaVilla and
L5	Springfield to the north, LaVilla to the
L 6	east, and Springfield to the or to the west,
L7	and Springfield to the north.
L8	And, you know, that's that's a travesty
L9	because both of those areas are great in and of
20	themselves, but, you know, downtown what
21	attracted me it's no secret, I'm relatively
22	new to Jacksonville, but what really attracted
23	me to downtown was the the bones of downtown
24	are really really phenomenal. The tree
25	canopy, the existing building, historic

1	structures, there's so much to love and like
2	about downtown. But when you come to sort of
3	the end of those bones, you realize it very
4	quickly. And this project has the ability to
5	help stitch all these all of the
6	neighborhoods surrounding the North Core and
7	City Center back together.
8	You can go to the next slide.
9	I would just note, this is another
LO	contextual slide. I would just note, for a
L1	future slide, the proximity to James Weldon
L2	Johnson Park, the really, the heart of our
L3	city. It is it it seems like it might
L 4	be, you know, far away from the water. It's
L5	not really, and it's really at the heart of the
L 6	action. It's, you know, one block from James
L7	Weldon Johnson Park. And, in our view, that
L8	connection to that park and the heart of the
L9	city is critically important, and that's been a
20	part of our our team and our designer's
21	thought process really from the beginning.
22	Next slide. We'll skip over this. It's
23	in downtown zoning, which staff mentioned.
24	Okay. So I'm going to spend a few minutes
25	talking about this slide. Again, just for

Τ	context, union street is on the north. The
2	Lighthouse Garage, which we are in our
3	nomenclature is named N5 is to the north.
4	A couple of other places that most of you
5	are probably familiar with, the City Place
6	condominium on Julia and Ashley. And then the
7	U-Haul building, which is on Ashley and Pearl.
8	And then, of course, the Porter House, which I
9	mentioned already.
10	So really the heart of this project is
11	what we call Pearl Square, which is the the
12	area in between Beaver and Ashley on Pearl
13	Street. This is the we talked about the
14	heart of the city. This is the heart of this
15	neighborhood and the heart of this district.
16	I'm going to talk a lot about that, but first
17	I'm going to talk a little bit about block N11.
18	I had mentioned James Weldon Johnson Park.
19	The design team felt and, really, the entire
20	team felt like bringing in being able to
21	bring people up from the heart of the city into
22	both Pearl Square and the project was really
23	important, and so they designed a couple of
24	different greenspaces which are labeled as B
25	and C on your site plan.

1	In fact, actually, let me take a quick
2	step back. Before we started adding the
3	details I do want to mention our vision for
4	the neighborhood. So excited to get into the
5	details, but I think it's important that
6	everyone understands our vision at a high
7	level. It's an 18-hour-a-day neighborhood. I
8	think a mixture of uses is absolutely critical.
9	Getting residential downtown is critical, but
10	also having retail and hospitality and hotel
11	uses are also equally important. We envision
12	this project having all of those.
13	We believe in vibrant streetscapes. The
14	only way that people will live downtown is if
15	they have things to do. And to enjoy the
16	excitement of downtown, you have to have
17	vibrant streetscapes; tree-lined streets with
18	ground-floor presences; retail lining almost
19	every street and almost in every building;
20	activated, pedestrian-oriented streets and
21	public spaces; outdoor dining on almost every
22	street, so all curated around this Pearl
23	Street square, so
24	But both to the north and south side of
25	the Porter House, these greenspaces we view as

1	a good transition from the Porter House, given
2	that it's historic in nature to this
3	development. And so at C we envision C
4	being a great way to transition from Church and
5	Julia, which, again, is about a block from
6	James Weldon Johnson Park, into D.
7	And let me talk about D really quickly.
8	D is what's labeled as a private service
9	driveway. In reality I can't help myself
10	from using the word. It's what is known as a
11	"woonerf," which some of you may have heard
12	about that, but that's really a shared street
13	where you can envision people, bikes, you know,
14	maybe some limited auto traffic being able to
15	utilize that space.
16	There are a couple of really great
17	examples, including a project in DC called
18	Cady's Alley. It's really meant to be a place
19	where cafe, outdoor dining, kind of spills out
20	in a less formal like a normal public
21	right-of-way or street would be. So that
22	our goal with these is to have retail all along
23	that space.
24	Our back-of-house or loading would
25	actually be off of Church Street, right across

1	from the proposed parking garage, just to the
2	south of that. And then everywhere else we
3	either have a residential lobby for that
4	building or a street-facing retail. So that
5	would be D.
6	On B, we have so C will be more of a
7	sort of a bucolic park space that will be
8	activated by a water feature of some sort. On
9	B we view B as being more of an active space
L 0	that could have different programming,
L1	different events on it. And then we also
L2	view have a little spot for a kiosk of some
L3	sort. So that could be a little kiosk of a
L 4	coffee shop. Really the inspiration there, if
L5	you think of a place like Madison Square Park
L 6	in New York where they have the Shake Shack.
L7	Probably not on that scale, but something like
L8	that to activate that space.
L 9	Then moving along over to E, that's an
20	example of a tabletop intersection, which is an
21	element of a lot of pedestrian-friendly design
22	that we have on the project, all going up to A.
23	And A is our Pearl Square street. I do want to
24	make it clear that we do not intend to close

Pearl Street. It's meant to stay open to

25

1	traffic. Even though it is curbless, there
2	will be very defined areas for where
3	pedestrians are meant to go and where cars are
4	meant to go.
5	What we would like to do is to be able to
6	have the ability to close it likely
7	infrequently, but potentially on weekends for
8	farmers markets and then for larger events that
9	might be going on in the city, or locally, to
10	have the ability to close it would be really
11	fantastic.
12	And I would just note that in it being in
13	the heart of the project, in A in particular,
14	which is a multifamily building with
15	ground-floor retail all along Pearl Street, we
16	would envision that to have a deeper a wider
17	sidewalk. We're setting that building even
18	further back to have very large outdoor dining.
19	So some of our larger, more prominent
20	restaurants and cafes would be located on that
21	street, to allow for that.
22	So with that, I'm going to hand it back to
23	Cyndy. I just wanted to thank you all again
24	for the opportunity. Happy to take any
25	questions you have afterwards.

Τ	THE CHAIRMAN: Thank you, Mr. Moll.
2	MS. TRIMMER: Okay. So you got to meet
3	Bryan.
4	We also have with us today Eric Shullman,
5	Nicole Renner, and Justin Gravatt from the
6	Gateway team. We have Daniel Ashworth, and
7	then I didn't know if Mike made it from ETM,
8	and then Stan Szwalek from Hoerr Schaudt. And
9	they make up the design team that have been
LO	working arduously to bring this dream to life.
L1	So picking up on Page 7, these show the
12	typical cross-sections that we have created for
13	this district. The focus is truly on an
L 4	expanded pedestrian realm, having an
L 5	opportunity to engage those pedestrians, pull
L 6	things back further than what we see in a lot
L7	of the other districts.
L 8	So looking through, if you see the gray
L 9	shaded areas, those are going to be, when we
20	get to the cross-sections, the 20-foot public
21	realm spaces. The brown are going to be a
22	16-foot public realm. And then highlighted in
23	yellow is the festival street that Bryan
24	touched on that we'll see again in the
> 5	nackages

2.4

2	Going on to 8, you see the inspiration for
3	the various street sections. They really are
4	intended to each have their own distinct
5	character. The 16-foot rights-of-way are
6	places where we made space to have more lush
7	plantings along the amenity area than what we
8	have in some of the other areas downtown.
9	That's going to create a far more robust shade
10	canopy than some of the other areas we have,
11	and hopefully something that becomes signature
12	to this district.

In the 20-foot spaces, we've pulled the buildings back further than what is required so that we can create true outdoor dining opportunities. So in addition to that festival street, all the ones that you saw in gray on the cross-sections have the buildings pulled back so that we can have actual outdoor dining on both sides of the sidewalk.

And then getting into the bottom, on the festival street, you see that curbless experience. Again, we're not closing -- there were some social media rumblings. That's why you're going to hear us say it a few times, so

1	that we alleviate those concerns. But creating
2	the curbless festival street lends itself to
3	the opportunity to create the experiences, like
4	what you see here, where you can have pop-ups
5	and markets, and things along those lines.
6	Slide.
7	I don't want to belabor all of these
8	slides too much because I know it gets really,
9	really repetitive.
10	These are the cross-sections that are
11	going to show what you just show highlighted on
12	the brown and gray master plan slide. So this
13	one starts at the top of the project, starting
14	at the northeast corner. This is where you
15	have, on N4, what is currently vacant land; N5,
16	currently, lovingly known as the Lighthouse
17	Garage.
18	And as you work your way around to it,
19	you'll start to see that we're really working
20	to be creative. And one of the highlights that
21	you get to see here is, we're not just
22	improving the streetscape on our sides of the
23	street that are adjacent to the proposed
2.4	develonments We're taking it on ourselves

recognizing we're creating a district here, and

25

you have legacy land that is not slated for development or things like U-Haul that are developed and kind of vacant on streetscape experience, so that we're going to go across the street, where we can, and improve those streetscapes as well.

2.4

Moving on to 10. So on 10, you see the first opportunity -- and we've tried to capture the existing condition so that you can really get a feel for the impact this is going to have when we come in on both sides of the street, create the amenity zones that are absent today, add those shade trees so that you'll be able to get that pedestrian experience on both sides.

Eleven. Moving on to Pearl, you're going to get the typical layout for that 16-foot public realm that is going to have an 8-foot pedestrian clear, and then the 6-foot amenity zone, which is larger than what we require so that we can have that lush planting and create those vibrant greenspaces.

Moving on to 12. Bryan talked about the festival street, so I'm not going to go into that much more, but I do want to highlight what you can see here and on the next slide, please.

1	What we've done with the festival street
2	is truly pull these buildings back. So the
3	brown is showing how far the buildings are
4	pulled in from our own property lines, and
5	there's additional space that we're dedicating
6	to the public realm. In that festival street,
7	we've pulled back so far along the public realm
8	side, the amenity zone, we've actually made it
9	wide enough to have a dual tree canopy. So
10	there's going to be real outdoor dining along
11	this space that is shaded, something we can
12	enjoy year-round. And then, likewise, on the
13	opposite side of the street, still a very
14	robust canopy that's going to have outdoor
15	dining available on all of these streetfronts.
16	Moving on to 13. And then that one is
17	we're not doing this just in the festival
18	street areas. So along N8 and N9, where we
19	have the available space and have pulled the
20	buildings back, we're still creating these very
21	robust outdoor dining areas. All of these
22	buildings are going to be ground-floor
23	activated, and we want that activity and that
24	energy to flow over into the street.
25	Again, we're in a dead zone. We need to

1	get people up here and attract them through, so
2	we want a lot of activity going on so that when
3	you come through, you can feel it, you want to
4	come here, you want to stay here.

Moving on, Beaver is currently one of the FDOT right-of-ways, but we have some space on here. We're going to work with them to do some improvements and get some things slowed down there. But for now, one of the things that we're doing with the Lighthouse Garage that I really love is bringing ground-floor activation to the garage itself as well so that we're going to create that energy on both sides of the street.

15 Slide.

Clay Street. We're facing south on this one, so it's a little backwards. Stanton school is on your right in this image. But it shows you another one of those opportunities we're going to take where there is just really not a streetscape available on either side, and we're going to cross the street and make that all come up to Code as -- to the extent possible. Clay is a very confined right-of-way, but we do believe that we've got

space to get a real amenity zone and still preserve the pedestrian clear on that side.

3 Slide.

2.4

And then moving on to Ashley, we start to see the U-Haul building come into focus. And we do have opportunity on that one as well to start creating a streetscape. So we're going to do what we can to improve the facade -- the frontage along that corridor so that it better matches what we're doing on the other side of the street, which is one of our 20-foot public right-of- -- public realm spaces.

Moving on to Porter, this one really is important. Porter truly is a gem of downtown and it's the last vestige of these grand old mansions that we have. So we didn't want to shadow it and just have it blend into the background. So creating these public spaces truly honors it for what it is. We'll let people get there and gather. We're going to add so much density, so these gathering places are going to be integral and important, and again, really, really important to bringing that energy up from James Weldon Johnson and getting people into this corridor.

1	Slide.
2	I'm going to flip through the next couple
3	because you're kind of getting the pattern
4	here. We've got 20-foot right-of-ways, 16-foot
5	right-of-ways on each side. Same thing on
6	Church. Same thing for Julia.
7	Moving back on perfect. Thank you.
8	Bryan touched on the woonerf. Don't ask
9	me to spell it. I had to Google it. In my
10	mind, it's really creating more of a plaza
11	atmosphere. And the really creative thing on
12	that building is you're not just doing the
13	public right-of-way base, but you're also then
14	going to create this plaza that can spill out
15	the energy into those adjacent park spaces. It
16	is accessible by vehicles. Some are probably
17	going to use it during the day, but the hope is
18	during the night that that truly is an
19	activated space where everything can spill out
20	and cross over.
21	Slide.
22	Recognizing that we're creating a unique
23	district, we've done a lot of different
24	opportunities for traffic calming.
25	Board Member Loretta, I hope you're happy

1	with the number of bulb-outs that we have
2	created on various parts of it.
3	Also, using the raised tabletop. And then
4	on the festival street, incorporating those
5	planters for pedestrian safety.
6	Slide.
7	We're exceeding the shade requirement in
8	most of the district. We'll continue to work
9	with staff to make sure that all of that's
10	documented as the buildings come on line and
11	that everything is compliant.
12	And then the last two slides show as
13	this has gone from the rebranding from Church
14	into the North Core/NoCo district, we're
15	working with staff on creating branding, and
16	streetscape, hardscape, landscape regulations.
17	The next two slides show where we're going
18	with that, as those are refined and we come in
19	for final and as the buildings come on line,
20	we'll have more detail. But they're pooling
21	consistent with the existing branding
22	requirements for all of the other districts,
23	just with its own flair for this one.
24	So with that, we're super excited to come
25	back with buildings, but at least you get a

- teaser of where we're going, and we look
- 2 forward to answering your questions.
- 3 THE CHAIRMAN: All right. Thank you so
- 4 much, Ms. Trimmer.
- 5 Board members, any questions for the
- 6 applicant at this stage?
- 7 Ms. Ott.
- 8 BOARD MEMBER OTT: I'm sorry, Cyndy. You
- 9 just sat down.
- 10 Any ideas on general timeline? Ballpark.
- 11 MS. TRIMMER: We are in front of DIA for
- incentives running parallel to this project.
- 13 That process dictates everything. We had been
- in the queue, working with them for a while.
- With the transition, needed to let the new
- teams get in place. But you will hopefully see
- 17 all of those going live very, very soon.
- We are intending to come back next month
- for final on the site plan and conceptual on
- the first three buildings. So it is moving.
- 21 And this project is well-capitalized, everyone
- is raring to go. Hopefully, you're going to
- see this one moving at a pace that we're not
- used to getting to have.
- THE CHAIRMAN: All right. Thank you.

1 Any additional questions? 2 BOARD MEMBERS: (No response.) 3 THE CHAIRMAN: Seeing none, Ric, do we have any public comment? 4 5 MR. ANDERSON: No, sir. THE CHAIRMAN: 6 Okay. Seeing no public 7 comment, let's move on to board comments. Mr. Lee, if we could start with you, 8 9 please. 10 BOARD MEMBER LEE: No comment. 11 Thank you. 12 THE CHAIRMAN: Mr. Jones. 13 BOARD MEMBER JONES: Again, this is an awesome project. I'd love every meeting to 14 have something like this. 15 16 One other question I did have. It's -- it 17 may be a common question, but I think -- just 18 thinking about the City's plans for two-way 19 conversion -- I know Julia Street has come up. 20 I think it's a great opportunity to have this 21 discussion because we're not talking about just a single parcel here, and we have multiple 22 23 opportunities and lots of discussion about two-way conversion on Julia. I know -- also, 2.4 25 just protected bike lanes.

1	I know the City's master plan has some
2	discussion of separated bike lanes on both
3	Church and Ashley. So just kind of thinking
4	about and maybe this is a conversation with
5	the bike/ped coordinator about how we can kind
6	of stitch together those opportunities as well,
7	because I know just looking at the typical
8	section, you've got on-street parking and an
9	amenity zone, but we might be able to skinny up
10	those lanes and then do the parking-protected
11	bike lane, just gaining some extra space in
12	there.
13	So I think that's a good opportunity,
14	because I do know on Ashley and Church, they do
15	talk about protected bike lanes in the future,
16	so this might be a way to kind of accelerate
17	that. So just in terms of looking at your
18	typical section Daniel knows what I'm
19	talking about so we could you know,
20	something to do there look at for the next
21	meeting.
22	Other than that, good.
23	THE CHAIRMAN: All right. Secretary
24	Monahan.
25	BOARD MEMBER MONAHAN: Thank you,

1 Mr. Chairman. 2 I also think this is an outstanding 3 project. I think projects like these, presented the way this one has been, you know, 4 5 is going to get us to the downtown that we'd 6 all like to see. So, phenomenal job. 7 I think, you know, the -- the addition of density creates active streets, which is 8 9 everything we want. Feet on the street are what matters in an active, vibrant downtown, so 10 11 phenomenal job. 12 Thank you, Mr. Chairman. THE CHAIRMAN: Vice Chair Ott. 13 14 BOARD MEMBER OTT: Thank you, Mr. Chair. 15 Also very excited about this project. 16 Thank you for your work and your 17 thoughtfulness in putting this together and 18 bringing this to the board this month. 19 I love the idea of the festival, kind of plaza street effect. I am not a traffic 20 21 person, but just thinking about the flow of 22 traffic and slowing traffic when they get to 23 that little, kind of pedestrian plaza, festival, whatever we're going to call it, 2.4 25 Beaver and Pearl Street, I can see, in my mind,

pros also to raising that intersection, so just 1 2 something that occurred to me. I'm sure it has 3 occurred to you guys. So just wanted to note that. 4 5 And last -- well, two more. Thank you for your efforts towards the tree canopy. Very 6 7 excited to see that in downtown, especially in this section. 8 9 The last comment is, selfishly, I work a couple of blocks away, so my coworkers and I 10 are excited to see this activation and to have 11 12 this ground-floor retail experience. 13 Thanks. 14 THE CHAIRMAN: Thank you. Mr. Loretta. 15 16 BOARD MEMBER LORETTA: I think it's a great project. It's presented very well. 17 18 You know, oddly, if anything, I just would ask -- make sure we're not getting too tight 19 with all the trees that we're showing. Looking 20 21 at the scale, it's a little tough for me to 22 figure out, but I think there may be 25 feet on 23 center throughout. And so there's just a lot -- it's a lot more than what we have in our 2.4 25 current Code and so forth. So just -- if

- there's a -- I don't know that we really want
- 2 to scale back -- I know the tree folks are
- 3 going, heck, no. But at the same time, I just
- 4 want to make sure there's room for the trees to
- 5 grow. I'd rather have a larger planting island
- 6 and a larger tree than them all too tight and
- 7 kind of straggling a little bit there.
- 8 Thank you.
- 9 THE CHAIRMAN: Thank you.
- 10 Mr. Schilling.
- 11 BOARD MEMBER SCHILLING: Thank you,
- 12 Mr. Chairman.
- So, as stated, I do have a voting conflict
- on this item, and I've filed the voting
- 15 conflict form with staff. And I will not be
- voting on this item, and I have no other
- 17 comments or questions.
- 18 Thank you.
- 19 THE CHAIRMAN: Thank you.
- 20 Councilman Miller.
- 21 COUNCIL MEMBER MILLER: Nothing from me.
- Thank you, Mr. Chair.
- THE CHAIRMAN: Absolutely.
- I also just wanted to say how excited I am
- for this, and congratulations to all of you for

- all the time you spent in getting to this

  stage, now that it's starting to become public

  and we can really get the community excited

  about this.
- I actually worked in the Porter House for several years, so I perfectly understand what you mean when you say this is a gap part of the downtown fabric. And I'm incredibly excited to see how this project evolves, and when we start seeing what the facilities look like, and really get a tangible idea of the -- what the final outcome is going to be.

2.4

And I'll just say this: I think a lot of times this board gets applicants who put forward projects, and they might be good projects, but when they start thinking about their project, they look at the downtown Code as a set of minimum criteria to get something done and boxes to check, and it -- I guess in a way it is that, but it also, more importantly, I think, is a set of intentions for how we want downtown to feel and be activated if the letter of law is followed. And I -- to me at least, it's clear that -- as you all were approaching this project, that you really took the

- 1 intention of what we're trying to achieve
- 2 downtown to heart and it shows.
- 3 So again, congratulations. I'm excited
- for the next steps that we'll take as a board
- 5 and that you'll take, and look forward to
- 6 seeing this move forward.
- 7 MR. ANDERSON: I believe Ms. Berling may
- 8 have a comment.
- 9 THE CHAIRMAN: Great.
- MR. ANDERSON: And we do have one person
- 11 with a hand up on Zoom.
- 12 THE CHAIRMAN: Public commenter?
- MR. ANDERSON: Yes.
- 14 THE CHAIRMAN: And that was after we had
- 15 public comment?
- MR. ANDERSON: It was.
- 17 THE CHAIRMAN: Okay. So, unfortunately,
- we won't do that, but I, obviously, will -- I
- 19 want Ms. Berling to speak.
- So, Ms. Berling, go ahead.
- BOARD MEMBER BERLING: Thank you,
- 22 Mr. Chair.
- I agree with all the sentiments of my
- fellow board members. This is a wonderful
- 25 project. This is the kind of project, you

1 know, I joined the board to be a part of, to see our -- you know, Jacksonville thrive, our 2 3 downtown thrive, and to see positive change. And so this activation that you speak of is so 4 5 very exciting, so -- and I'm also very thrilled 6 to hear that -- the speed to which you want for 7 this project to progress. So thank you for bringing this and being 8 9 so thoughtful in your presentation and in your consideration of the modifications you plan to 10 11 make to the city. 12 So thank you. 13 THE CHAIRMAN: All right. Any additional comments? 14 15 BOARD MEMBERS: (No response.) 16 THE CHAIRMAN: And I do want to backtrack a little bit. 17 18 Secretary Monahan, my apologies. We did not do the process that we started at the last 19 20 meeting, which was to move the item before we 21 do board discussion. So if there are no additional comments 22 23 from the board at this stage, then Secretary 2.4 Monahan, we'll look for you to get us in the 25 right posture.

1 BOARD MEMBER MONAHAN: Sure thing, 2 Mr. Chair. 3 So would the correct posture be to move --THE CHAIRMAN: Move the item with staff 4 recommendations. 5 6 BOARD MEMBER MONAHAN: Thank you. 7 So I'd like to move DDRB application -item 2023-017 with staff recommendations. 8 9 THE CHAIRMAN: All right. There's been a 10 motion. Is there a second? 11 12 BOARD MEMBER JONES: Second. THE CHAIRMAN: And there has been a 13 Since we just made that motion and 14 second. there was a second, any additional discussion? 15 16 BOARD MEMBERS: (No response.) 17 THE CHAIRMAN: Seeing none, all those in 18 favor of conceptual -- granting conceptual approval for DDRB application 2023-017 with 19 20 staff recommendations, please say aye. 21 BOARD MEMBERS: Aye. 22 (Board Member Schilling abstains from 23 voting.) 2.4 THE CHAIRMAN: Any opposed? 25 BOARD MEMBERS: (No response.)

Piane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1	THE CHAIRMAN: All right. Show it that
2	the motion is adopted unanimously, and
3	Mr. Schilling did abstain.
4	All right. Congratulations.
5	Let's move on to Action Item C, Board
6	Members, DDRB application 2023-018, the Marina
7	Support Building, conceptual review, for the
8	Shipyards property.
9	And, Ms. Kelly, if we could please have a
10	staff report on that.
11	MS. KELLY: Yes, sir.
12	So before I give the staff report, just
13	note that you have this memo from Mr. Parola
14	that and I'll mention this more at the end,
15	but this is just because this property is
16	subject to a redevelopment agreement, so it's
17	just sort of it's a link to two things, the
18	redevelopment agreement and then the DDRB
19	approval.
20	All right. So application 2023-018 is for
21	the conceptual approval of the what we're
22	calling the marina support building, or the
23	marina support facility.
24	This is located on as a part of that
25	Shipyards mixed-use development, which is the

Piang M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1	Four Seasons Hotel and then the office tower to
2	the north. And then to the west there's a
3	service drive with some parking along it, and
4	then to the east is the hotel and the
5	residential tower.
6	The project itself, subject to this
7	request, includes the mixed-use marina support
8	building, the dock master, public facilities,
9	and restaurant space. This approval would also
10	include the event lawn to the just adjacent
11	to the north, as well as adjacent Riverwalk
12	improvements.
13	The marina, just so you know and this
14	is there in the submittal the marina itself
15	is not included in the review. So just it's
16	just there for concept.
17	The subject site is located in a really
18	interesting place. There is no direct street
19	frontage on a public right-of-way. Instead, it
20	fronts the Riverwalk and view and access
21	corridors on either side.
22	So, as mentioned, the site does not front
23	a public right-of-way, so interaction with the
2.4	nublic would be from the Riverwalk and then

The site is located in a

from adjacent uses.

1	riverfront zone. Height and placement within
2	the riverfront zones supersede build-to
3	requirements when necessary.
4	The structure is in Zone B of the
5	riverfront zone, and the structure itself has
6	an approximate height of 21 feet. This is
7	consistent with the height requirements in that
8	zone, which is 45 feet.
9	The design of the Riverwalk at this
10	location, the improvements, meet the excuse
11	me also meet the relevant criteria.
12	Surface parking lots are not contemplated
13	as part of this project. However, there is
14	some parking that's included along the service
15	drive, just west of the subject site, and
16	you can see it in your submittal package. Per
17	the applicant's RDA, there are a certain number
18	of parking spaces that are required to be
19	dedicated to the marina use. So you'll see
20	those.
21	The marina building includes outdoor
22	seating. It fronts on an event lawn, as I
23	mentioned, and it includes wide stairs to the
24	Riverwalk.

Piang M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

The design of the building is rectilinear

1	and understated compared to the previously
2	approved curvilinear designs of the office and
3	the hotel that share the overall site.
4	The building incorporates differentiated
5	building walls and open and inviting facades
6	through the different glazing systems,
7	textures, and materials. So there's a lot of
8	transparency.
9	There is an above-ground equipment
10	enclosure area that is located on the least
11	prominent facade, which is allowed by Code.
12	It's facing that the service drive parking
13	along the west elevation.
14	Public bathrooms are located on this
15	elevation to service the Riverwalk and marina
16	visitors.
17	Staff finds that the screening wall of the
18	equipment enclosure should be landscaped to
19	break up any solid wall portion in excess of
20	20 feet. I believe they are already planning
21	on doing that, but just so you're aware.
22	(Mr. Parola enters the proceedings.)
23	MS. KELLY: So based on all of that, staff
24	is recommending conceptual approval of DDRB
25	application 2023-018, subject to three

1	conditions:
2	The first one, again, is to identify any
3	deviations that are sought. At this time, I
4	don't see any deviations.
5	The solid wall portions that I mentioned
6	being broken up with some sort of landscaping
7	or another variation to the wall surface.
8	And then, of course, that all site
9	furnishings, hardscaping, landscaping views to
10	be consistent with the Riverwalk art design
11	criteria which was adopted in 2019.
12	So, again, just to mention and
13	Mr. Parola did he wrote this all out in this
14	memo. This project we did have a meeting
15	with Parks. It was mainly on the programming
16	and the operation, but so they so the
17	applicant has some information from Parks. And
18	the and everybody is basically good with it.
19	And just to also know that the square
20	footages and things like that are subject to
21	the RDA. But if you have any questions,
22	(inaudible).
23	Thank you.
24	THE CHAIRMAN: Okay. Thank you,
25	Ms. Kellv.

Diang M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1	Any questions from the board for staff at
2	this point?
3	BOARD MEMBERS: (No response.)
4	THE CHAIRMAN: All right. Seeing none, do
5	we have a presentation from the applicant?
6	(Ms. Trimmer approaches the podium.)
7	MS. TRIMMER: We do. Thank you so much.
8	Cyndy Trimmer, One Independent Drive,
9	Suite 1200, on behalf of the applicant.
L 0	We are here today on the last critical
L1	component of the Shipyards riverfront
L2	development. I have with me today Will
L3	Tutwiler from Iguana; Matt Wozniak with Impact,
L 4	the project manager; Erik Kasper and Andrew
L5	Davis from Kasper Architects; and Karl
L 6	Soderholm with ETM.
L7	Moving on to slide 3, please.
L 8	The initial prospectus of these put the
L 9	building in context with the Four Seasons and
20	the office building. As Susan stated, we were
21	going for something that complements the
22	buildings, but we didn't want to compete with
23	these statement structures on the riverfront.
24	The next slide shows from the opposite
>5	nersnective

1	Moving on to the next slide for the site
2	plan. Since it's been a while since we have
3	all seen this, I just want to orient everybody.
4	Recall that this was not part of the original
5	approval. So this is your slide from the
6	earlier DDRB. This was the white box in the
7	bottom left-hand side that we are thrilled to
8	now be able to come and show you what we're
9	doing.
10	Next slide.
11	In addition to that white box that has
12	been grayed out all this time, we also have the
13	Riverwalk improvements culminating on the
14	bottom left corner with a view platform to be
15	able to take in the river and the marina.
16	Slide. Actually, two slides.
17	If you recall way back, this project has
18	two JEA easements that run through it, and
19	that's where we've located the view access

that's where we've located the view access corridors. So those naturally establish the boundary for this project. And just of note, so that we can all enjoy the trials and tribulations, all of those dotted lines are gantry rails from the original shipyards that run through this site up through Bay Street and

1 have made design fun on this.

Moving on, the overall programming for the 2 3 site, you can see the marina support building, the event lawn, the outdoor dining, the back of 4 5 house, but circulation was really key to this. When we did the original design and the site 6 7 plan and then carrying into here, we really wanted the opportunities to have multiple 8 9 access points to bring pedestrians to and from the Riverwalk, over to the stadium district. 10 11 And you can start to see those circulation 12 patterns here, carrying over into Met Park for those improvements. 13

14 Slide.

15

16

17

18

19

20

21

22

23

2.4

25

So in addition to preserving those view and access corridors, you'll kind of see the highlighted pink triangle towards the bottom.

The team has been working with a marina specialist throughout the design of this project so that we made sure that everything going into this marina design was world class. The pink highlight is a viewshed corridor that the harbor master requires to be able to have eyes on the marina at all times, so it kind of dictated some of the layout that you're going

1	to see on the hardscape/landscape surfaces
2	along the Riverwalk.
3	Moving on to the event lawn oh, no,
4	stay on that slide. We're going to stay on
5	that slide for a minute. Thanks.
6	Moving on to the event lawn space, this is
7	a partnership between the developer and the
8	City Parks Department and DIA. We are working
9	to refine the plans for this, but you can see
10	the initial layout and the scheme that we're
11	going for. We're not going to hold river jams
12	here, but we do have an elevated platform in
13	the northeast corner that's going to have power
14	outlet availability, will be ADA accessible to
15	be able to hold smaller scale concerts, venues,
16	pop-ups, things along those lines.
17	You can also see, moving over to the left
18	of the marina support building, the
19	back-of-house elements. We wanted to keep this
20	building very modern, very clean, but
21	recognizing there are pretty extensive
22	back-of-house requirements for marina
23	operations, including the marina fuel tanks.
24	And as a city, we are shifting with our new
25	resilience officer, to make sure that

everything that we're doing has a resilience forefront.

So the fact that we did these fuel tanks above ground, and then all of the limitations for what you can put above and beside those fuel tanks, really dictated the layout of this space, what could be done in terms of screening. So you'll see on here, and as we go through the slides, there really is appreciable landscaping and screening that has gone into that space, but it also allows, when you're looking down from the Four Seasons and from the office building on to the marina support building, you've got very clean surfaces, and we didn't have to worry about hiding any of that AC and things along those lines.

The last thing on here -- you can start to see the very first opportunity of the new Riverwalk Northbank guidelines. So on the Northbank, we are now adopting these geometric, harder lines rather than what we're used to on the Southbank with kind of the undulating patterns. And as we get into the renderings, you'll see those coming on line.

25 Slide.

1	Moving on to the dimensions, because I
2	know it's always a question. Everything about
3	this project and the riverfront has the minimum
4	16-foot hardscape surfaces. Some of them go up
5	to over 37 feet, so you have plenty of
6	opportunity to enjoy the riverfront going along
7	this project.
0	Clido

Slide.

9

10

11

12

13

14

15

16

17

18

19

20

22

23

24

25

Again, with this, we had a heavy focus on pedestrian circulation and connectivity. saw on the earlier slide a lot of that. But with this, you see with the blue access points all of the various opportunities that -- you're going to have access doors on all sides of the building, playing into the office building and the event lawn. And then you also see, as Susan mentioned, the highlight of the dedicated marina support parking spaces that are part of our redevelopment agreement obligations with the City.

21 Slide.

> Carl with ETM had the unenviable task of trying to balance the ship master's requirements to not have anything in front of his view with the Downtown Overlay requirement

1	to get to 70 percent shade along the Riverwalk.
2	Thank God he's talented, he managed to do it,
3	while also giving us these view platform
4	opportunities at various points.
5	Slide.
6	I know grading is becoming more of a
7	hot-button issue and things that everybody
8	wants to talk about, so we have included that
9	for the site. The low points along the
10	bulkhead and some of the other at the
11	riverfront are 7 foot. The building itself has
12	a 12'4" finished floor elevation, and you can
13	also see in the event lawn where the event
14	platform at the northeast corner is raised
15	above the general event lawn activity space.
16	And I will let the people smarter than me
17	answer any other questions about what those
18	numbers mean.
19	Slide.
20	The next couple of slides show that the
21	hardscape, streetscape, landscape, all of these
22	elements comply with the new updated palettes
23	we have for slightly more modern streetscape
24	furniture, which I'm particularly pleased to

see, as well as adopting the Riverwalk palette

Τ	and the tree campy that we will be providing
2	on here.
3	Moving on to slide 19. So here you start
4	to see the division in the building itself
5	between the restaurant components and then the
6	interior ship office, which includes a marina
7	retail component. Susan touched on the fact
8	that we do have public rest rooms in the
9	northeast corner northwest corner of this
LO	building. Those that serve the Riverwalk also
11	serve the marina.
L2	What you may not have realized at a glance
L3	is that we also have laundry and shower
L 4	facilities that will be available for marina
L5	guests. Those will not be open to the general
L 6	public, but those that need it will be able to
L7	check in at the marina office and access those
L8	amenities.
L 9	With the restaurant, we have the
20	indoor-outdoor seating, bringing more than 100
21	seats, with true outdoor waterfront dining
22	capacity that I know we are all starved for.
23	And then you start to see the planning of the
24	back-of-house elements.

25

Slide.

1	The materials that we went for on this,
2	again, very clean, very modern, stucco, metal,
3	a lot of glazing, and then roll-up doors, so
4	that's because we are on the waterfront and
5	we do actually have temperate times of year,
6	you'll have the opportunity to open that dining
7	up truly to take in the waterfront.

I'm not going to belabor the next couple of slides of elevations because you get the feel much, much better from the renderings. So if we can move over to slide 26.

So this is your first impression of the marina support building, looking at it from the perspective that we are -- would be standing on the Riverwalk. The left hand side is your marina support office with the dock master office. And then the right side, you can see those roll-up doors that we referenced and the restaurant facilities.

You can see that we've really tried to tackle those topography changes and the grading of the site with these beautiful landscaped opportunities, but then broad, open spaces to connect up to them with the stairwell here.

There's ramps in other locations. Everything

1	is fully ADA accessible. And you can start to						
2	see the new Riverwalk patterns coming on line						
3	with these slides.						
4	Next.						
5	This is going to be your southeast corner						
6	coming from the Four Seasons. And off the view						
7	access corridor, you get the image of the						
8	outdoor dining, the elements of the project,						
9	and also the feel for the fact that this						
10	building is truly bound in windows around most						
11	of it so that we're preserving those panoramic						
12	visions of the waterfront.						
13	Slide.						
14	This is going to be coming down that						
15	multiuse path that connects East Bay down to						
16	the waterfront. That space, we also wanted to						
17	have a live and engaging because that						
18	multiuse path was a very, very critical element						
19	of the original approval.						
20	Slide.						
21	This is going to be your welcome coming						
22	off of that multiuse path if you're coming down						
23	in between the office and the Four Seasons into						

Piane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

the project. You'll be able to see the

building, see the activity inside, see that

24

- outdoor seating, want to come down there and check it out.
- The next corner shows those public element 4 5 components with your access to the rest rooms, 6 very carefully designed not to have any 7 We got into a little bit of a dog alcoves. house with the Parks Department the first time 8 9 we showed a more articulated building. 10 said, we know what happens when you have those 11 recessed areas, so that is why the building is 12 as flat as it is. But we've included the awnings and the entries so everybody will be 13

able to have the signage and understand that

these are public components and everything that

17 Slide.

14

15

16

18 THE CHAIRMAN: Cyndy, maybe just a tad 19 slower.

they have available is from there.

- MS. TRIMMER: I was trying so hard.
- This is going to be your view coming from
  downtown. So when you walk into the project,
  you'll be able to see all of this wide expanse,
  to be able to enjoy the waterfront. Nothing is
  confined here. The way the buildings have been

1	staged, it truly does preserve those [sic]
2	stepped-back feel that we want from the height
3	on the waterfront.
4	And then you barely notice, but behind
5	that tree canopy on the left is the screened
6	back-of-house corridor that we have.
7	Slide.
8	And then recognizing we care about tenants
9	in all of these buildings, we wanted to capture
10	that experience that you'd have looking down
11	from the office or looking down from the Four
12	Seasons. Again, we've got the very nice, clean
13	rooftop, and you can see the screening that
14	goes on for the back-of-house components.
15	Slide.
16	THE CHAIRMAN: Cyndy.
17	MS. TRIMMER: Again?
18	THE CHAIRMAN: It's all very exciting.
19	MS. TRIMMER: This is going to be your
20	view down within so you can see the Four
21	Seasons in the background.
22	One more slide.
23	And then this is the portion that you have
24	the comments from staff that show the exterior

Piang M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

screening of that back-of-house along the

1 marina service road. We'll work with them to make sure that those corridors are wide enough 2 3 to get everything that needs to happen in the back-of-house service area but still has enough 4 5 screening so that everyone can feel comfortable 6 with the layout. 7 And, with that, me and the entire team are done and available for questions. 8 9 THE CHAIRMAN: Okay. Thank you, Ms. Trimmer. 10 11 Any questions for the applicant from the 12 board? BOARD MEMBER MONAHAN: Through the Chair 13 to Ms. Trimmer, I saw on the wide angle of the 14 15 support building the -- the finish on the glass 16 looked mirrored. Is that just for purposes of the rendering or is that what we should expect? 17 MS. TRIMMER: I will let Andrew or Erik 18 from Kasper come up to speak about the 19 20 anticipated glazing. And we'll have samples of 21 that when we come back for final. 22 BOARD MEMBER MONAHAN: Thank you. 23 (Mr. Davis approaches the podium.) MR. DAVIS: Hello. 2.4

Piane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

Andrew Davis, 1640 Mitchell Avenue.

1	The glazing that you're seeing in the
2	renderings, it they're just conceptual
3	renderings at this point, so that's a that's
4	a TBD.
5	BOARD MEMBER MONAHAN: That's great.
6	Thank you.
7	THE CHAIRMAN: Mr. Loretta.
8	BOARD MEMBER LORETTA: Do you all have a
9	restauranteur that you've been talking to?
10	MS. TRIMMER: Will can come on up.
11	(Mr. Tutwiler approaches the podium.)
12	MR. TUTWILER: Will Tutwiler, One EverBank
13	Stadium Place, new address.
14	We are talking to a number of local
15	restauranteurs. The idea would be to have a
16	local restauranteur. There's been a kind of
17	a global interest in the numerous facilities
18	coming on line, both in the Northbank and
19	Southbank. So the brokers are very excited to
20	get involved in that, but we don't we have
21	not selected anyone in particular, but we've
22	been talking through on the program and
23	everything with a number of local
24	restauranteurs to ensure that we're providing
25	the best pessible wears for them to to some

1 in. 2 So we're excited to -- to name that. 3 BOARD MEMBER LORETTA: No, I -- I mostly was asking because if -- if you were discussing 4 5 programming with -- I mean, there's no thought right now with the rooftop deck or anything of 6 7 that nature. It seemed like it could be a nice opportunity right here, and so I just was 8 9 trying to see how far along -- I'd hate for 10 everything to get designed and then the 11 restauranteur comes in and they want to change 12 the program. 13 MR. TUTWILER: Absolutely. 14 Obviously, we're developing this in partnership with the City, so we're trying to 15 16 be as responsible as possible. The designs, we try to -- you know, adding access on the 17 18 rooftops, you know, the cost goes up significantly. We're really excited about the 19 20 rooftop restaurant we have in the hotel. 21 the rooftop experience is going to be there, 22 and that's obviously open to the public. 23 So this will really -- you know, 24 capitalizing on the marina-facing opportunity 25 and -- and the expanded terraces and the

Piane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

- 1 ability to open up those doors.
- BOARD MEMBER LORETTA: And then I'll ask,
- 3 I'm sorry, one more question. I guess this is
- 4 more for Erik. But with 112 seats, can you
- 5 really have liquor? I belive you can't. I
- 6 think you need 150. Is that not correct?
- 7 MS. TRIMMER: Through the Chair, we're
- 8 downtown, so we're okay.
- 9 BOARD MEMBER LORETTA: Oh, interesting.
- MS. TRIMMER: Yes.
- 11 THE CHAIRMAN: All right. Ms. Ott, you
- 12 had a question.
- BOARD MEMBER OTT: Yes. Thank you,
- 14 Mr. Chair.
- I am inferring what I think is ADA access,
- but could I ask to have you guys talk me
- 17 through ADA access to both the marina, retail
- 18 and the restaurant?
- 19 MS. TRIMMER: Sure. Carl, do you want to
- come on up and do that?
- 21 (Mr. Soderholm approaches the podium.)
- 22 MR. SODERHOLM: Carl Soderholm, 14775 Old
- St. Augustine Road, England-Thims & Miller.
- If we could go to one of the site plans
- 25 that kind of shows the -- the site plan, I can

Piane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1	kind of walk through that.					
2	Obviously, we do have some grade					
3	challenges with the finished floor sitting at					
4	12, and the the bulkhead sitting at $7$ .					
5	However, you'll see between the back-of-house					
6	area and this is a good slide to look at.					
7	Between the back-of-house area and the marina					
8	support building, that is all ADA access to get					
9	you up to the elevation of the building.					
10	Also, that that wide corridor, which is					
11	16 feet wide, is between the hotel and the					
12	marina support building. That is ADA					
13	accessible, so that will get you to the north					
14	side of the building.					
15	So that's how you have ADA access from					
16	the the Riverwalk up there. And then coming					
17	down from the north, from where the office					
18	building is, that's all ADA access coming down.					
19	And, actually, in that scenario, we've kept					
20	everything below 5 percent so that it's no					
21	ramps or anything in that area.					
22	BOARD MEMBER OTT: Great. Thank you so					
23	much.					
24	THE CHAIRMAN: Any additional questions					
25	from the board?					

1	BOARD MEMBERS: (No response.)					
2	THE CHAIRMAN: All right. Seeing none,					
3	Ric, do we have any public comment?					
4	MR. ANDERSON: No, sir. Not at this time.					
5	THE CHAIRMAN: Okay. Seeing no public					
6	comment, Mr. Secretary, if you could get us in					
7	the posture to discuss the item.					
8	BOARD MEMBER MONAHAN: So, Mr. Chair, move					
9	item 2023-018.					
10	BOARD MEMBER LORETTA: Second.					
11	THE CHAIRMAN: With staff conditions?					
12	BOARD MEMBER MONAHAN: With staff					
13	conditions, yes.					
14	THE CHAIRMAN: Okay. There's been a					
15	motion and there's been a second.					
16	Let's go to board discussion. And this					
17	time, Mr. Schilling, why don't we start with					
18	you.					
19	BOARD MEMBER SCHILLING: Excellent. Thank					
20	you, Mr. Chairman.					
21	I do not have any questions. I think					
22	again, for conceptual, there is a tremendous					
23	amount of detail and information here. You all					
24	have done a great job presenting. I think it					
25	looks great.					

Piang M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1	Staff, I think you all have done a great						
2	job on the review. And I agree with and						
3	support the three recommendations that have						
4	been provided.						
5	Thank you.						
6	THE CHAIRMAN: Okay. Thank you.						
7	Mr. Loretta.						
8	BOARD MEMBER LORETTA: I think this is a						
9	great project and a great presentation today						
10	and hope that all of those engineers at						
11	England-Thims & Miller appreciate the landscape						
12	architects and can (inaudible) up for future						
13	work like this.						
14	Thank you.						
15	THE CHAIRMAN: Vice Chair Ott.						
16	BOARD MEMBER OTT: Thank you, Mr. Chair.						
17	Very excited about this project. I am a						
18	huge water enthusiast, so this is tremendous						
19	for downtown Jacksonville, but Jacksonville in						
20	general. So thank you for the focus on marina						
21	activation and the focus on making it truly						
22	high quality. This will be such a great						
23	addition to downtown Jacksonville.						
24	I know this is conceptual, and so I just						
25	wanted to throw out a suggestion. As I look at						

1	slide 30 of the view of the corridor, kind of
2	between the public rest rooms and between the
3	back-of-house facility I know this is a
4	rendering and landscaping has not been chosen,
5	but just to keep in mind kind of that corridor,
6	whatever landscaping we do end up with, spacing
7	and the the dimension to which it will
8	extend into the the corridor, we just don't
9	want to create any areas for concealment
10	without landscaping since it is it's a
11	little bit of a tighter space coming in and out
12	of those rest rooms. So just something to
13	consider as you're making decisions, but
14	otherwise really, really excited about this
15	project.
16	THE CHAIRMAN: Thank you.
17	Secretary Monahan.
18	BOARD MEMBER MONAHAN: Thank you,
19	Mr. Chair.
20	I was trying to come up with a better word
21	for "excited," but, you know, excited about
22	this as well. You know, this is just another
23	aspect of all of the work that's happening in
24	this district of downtown that is is
25	deliberate and will create a world-class

- destination waterfront downtown district that
- 2 we're all looking forward to.
- 3 So thank you.
- 4 THE CHAIRMAN: Mr. Jones.
- 5 BOARD MEMBER JONES: Everyone said they
- 6 were excited?
- 7 THE CHAIRMAN: You can say "enthralled" if
- 8 you'd like.
- 9 BOARD MEMBER JONES: I've heard "world
- 10 class." No further comment.
- 11 THE CHAIRMAN: All right. Mr. Lee.
- 12 BOARD MEMBER LEE: Thank you, Mr. Chair.
- No comments.
- 14 THE CHAIRMAN: Councilman Miller, any
- 15 comments?
- 16 COUNCIL MEMBER MILLER: Nothing from me.
- 17 Thank you, Mr. Chair.
- 18 THE CHAIRMAN: Absolutely.
- 19 And Ms. Berling.
- BOARD MEMBER BERLING: Yeah, great
- 21 project. Great presentation. Nothing further.
- Thank you.
- THE CHAIRMAN: Okay. I won't be
- 24 repetitive and say I'm excited; however, I will
- 25 say that I -- I believe Councilman Peluso and

Piane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 our friends on the Jacksonville Waterways 2 Commission are excited for this project as 3 well. Okay. Any additional board comments at 4 5 this point? (No response.) 6 BOARD MEMBERS: 7 THE CHAIRMAN: Seeing none, there's been a motion and a second to approve DDRB application 8 9 2023-018, subject to the staff conditions as 10 listed. 11 All those in favor, please say aye. 12 BOARD MEMBERS: Aye. 13 THE CHAIRMAN: Any opposed? 14 BOARD MEMBERS: (No response.) THE CHAIRMAN: All right. Show the 15 16 application unanimously approved. 17 Congratulations. 18 And, Board Members, that concludes our action items for the day. We do have one item 19 20 of new business. Going back to our summer 21 meetings where we had officer elections, and if 22 you recall, Board Member Harden and I met 23 outside of a regular meeting, at a special meeting, to talk about and put forward a slate 24 25 to the board for vice chair and secretary for

1	this coming year.						
2	And I reported on that at our last						
3	meeting, but just to reiterate, we did						
4	recommend that Secretary Monahan would remain						
5	in his role as secretary; and Vice Chair Ott,						
6	likewise, would remain in her role as vice						
7	chair. So assuming they both accept those						
8	nominations, that is our slate, but I do want						
9	to open the floor for any additional						
10	nominations if the board would like to make						
11	those at this point.						
12	BOARD MEMBERS: (No response.)						
13	THE CHAIRMAN: Seeing none, I do believe						
14	we still have to, actually, formally adopt the						
15	slate, so if I could somebody other than						
16	Secretary Monahan perhaps, maybe just move the						
17	slate as recommended by Board Member Harden						
18	and I.						
19	BOARD MEMBER SCHILLING: Move to approve.						
20	THE CHAIRMAN: All right. There's been a						
21	motion.						
22	Is there a second?						
23	BOARD MEMBER LORETTA: Second.						
24	THE CHAIRMAN: All those in favor, please						

Piang M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

25

say aye.

1	BOARD MEMBERS: Aye.
2	THE CHAIRMAN: Any opposed?
3	BOARD MEMBERS: (No response.)
4	THE CHAIRMAN: Congratulations, Vice Chair
5	Ott and Secretary Monahan for another term.
6	That being said, let's move on to public
7	comment.
8	Ric, are there any public commenters?
9	MR. ANDERSON: No, sir.
10	THE CHAIRMAN: Okay. Seeing none, Board
11	Members, this was a pretty quick meeting, so
12	I'm happy to get you all out of here in just
13	over an hour.
14	We'll adjourn at 3:05 p.m.
15	(The foregoing proceedings were adjourned
16	at 3:05 p.m.)
17	
18	
19	
20	
21	
22	
23	
24	
25	

1	CERTIFICATE OF REPORTER
2	
3	STATE OF FLORIDA)
4	COUNTY OF DUVAL )
5	
6	
7	I, Diane M. Tropia, Florida Professional
8	Reporter, certify that I was authorized to and did
9	stenographically report the foregoing proceedings and
10	that the transcript is a true and complete record of my
11	stenographic notes.
12	
13	
14	
15	DATED this 24th day of September 2023.
16	
17	
18	Diane M. Tropia Florida Professional Reporter
19	riolida riolessional Reporter
20	
21	
22	
23	
24	
25	

1	5	32:10 actively [1] - 7:17	56:18, 56:25 <b>angle</b> [1] - 56:14	13:22 <b>August</b> [1] - 3:18
<b>10</b> [2] - 23:7	<b>5</b> [2] <b>-</b> 3:5, 60:20	activity [4] - 24:23,	answer [1] - 50:17	Augustine [1] - 59:23
<b>100</b> [1] - 51:20	<b>50</b> [1] - 10:19	25:2, 50:15, 53:25	answering [1] - 29:2	authorized [1] - 68:8
<b>112</b> [1] - 59:4		actual [1] - 21:19	anticipated [1] - 56:20	auto [1] - 17:14
<b>117</b> [1] - 1:7	6	<b>ADA</b> [8] - 47:14, 53:1,	anxious [1] - 9:18	availability [1] - 47:14
<b>12</b> [3] - 10:11, 23:22,		<b>5</b> 9:15, 59:17, 60:8,	apologies [1] - 37:18	available [6] - 24:15,
60:4	<b>6-foot</b> [1] - 23:18	60:12, 60:15, 60:18	applicant [7] - 8:11,	24:19, 25:21, 51:14,
<b>12/4</b> [1] - 50:12		- add [2] - 23:13, 26:21	8:17, 29:6, 43:17,	54:16, 56:8
<b>1200</b> [2] - 8:17, 44:9	7	adding [2] - 16:2,	44:5, 44:9, 56:11	Avenue [1] - 56:25
<b>13</b> [1] - 24:16	<b>7</b> [3] - 20:11, 50:11,	58:17	applicant's [2] - 6:14,	aware [1] - 42:21
<b>14</b> [2] - 1:6, 2:1	60:4	<b>addition</b> [5] - 21:16, 32:7, 45:11, 46:15,	41:17 applicants [1] - 35:14	awesome [1] - 30:14 awnings [1] - 54:13
<b>14775</b> [1] - 59:22	<b>70</b> [1] - 50:1	62:23	application [10] - 4:5,	aye [6] - 38:20, 38:21,
<b>14th</b> [1] - 2:5 <b>150</b> [1] - 59:6		- additional [8] - 24:5,	4:24, 7:6, 38:7,	65:11, 65:12, 66:25,
<b>16</b> [2] - 6:16, 60:11	8	30:1, 37:13, 37:22,	38:19, 39:6, 39:20,	67:1
<b>16-foot</b> [5] - 20:22,		38:15, 60:24, 65:4,	42:25, 65:8, 65:16	
21:5, 23:16, 27:4,	<b>8</b> [2] <b>-</b> 6:2, 21:2	66:9	appreciable [1] - 48:9	В
49:4	<b>8-foot</b> [1] - 23:17	address [1] - 57:13	appreciate [2] - 3:8,	
<b>1640</b> [1] - 56:25		adjacent [7] - 7:24,	62:11	back-of-house [11] -
18-hour-a-day [1] -	Α	8:2, 22:23, 27:15,	approaches [6] - 8:14,	17:24, 47:19, 47:22,
16:7	ability [4] - 14:4, 19:6,	40:10, 40:11, 40:25	9:14, 44:6, 56:23,	51:24, 55:6, 55:14,
<b>19</b> [1] <b>-</b> 51:3	19:10, 59:1	adjourn [1] - 67:14	57:11, 59:21	55:25, 56:4, 60:5,
	<b>able</b> [17] - 4:20, 10:20,	adjourned [1] - 67:15 adopt [1] - 66:14	approaching [1] -	60:7, 63:3 background [2] -
2	10:23, 15:20, 17:14,	adopt [1] - 66.14 adopted [2] - 39:2,	35:24	26:18, 55:21
<b>2</b> [1] - 2:4	19:5, 23:13, 31:9,	43:11	<b>approval</b> [8] - 7:5, 38:19, 39:19, 39:21,	backtrack [1] - 37:16
<b>20</b> [4] - 6:16, 6:22,	45:8, 45:15, 46:23,	adopting [2] - 48:20,	40:9, 42:24, 45:5,	backwards [1] - 25:17
10:7, 42:20	47:15, 51:16, 53:24,	50:25	53:19	balance [1] - 49:23
<b>20-foot</b> [4] - 20:20,	54:14, 54:23, 54:24	afternoon [2] - 2:3,	approve [3] - 3:22,	ballpark [1] - 29:10
21:13, 26:11, 27:4	above-ground [1] -	9:15	65:8, 66:19	Baptist [1] - 13:1
<b>2019</b> [1] - 43:11	42:9	afterwards [1] - 19:25	approved [3] - 3:16,	barely [1] - 55:4
<b>2023</b> [4] - 1:6, 2:1, 2:5,	absence [1] - 4:19 absent [1] - 23:12	<b>ago</b> [1] - 13:10	42:2, 65:16	base [1] - 27:13
68:15	absolutely [4] - 16:8,	agree [2] - 36:23, 62:2	approximate [1] - 41:6	based [3] - 7:4, 9:23,
<b>2023-017</b> [5] <b>-</b> 4:5,	34:23, 58:13, 64:18	agreement [3] - 39:16,	architects [1] - 62:12	42:23
4:25, 7:6, 38:8,	abstain [1] - 39:3	39:18, 49:19	Architects [1] - 44:15	bathrooms [1] - 42:14
38:19	abstains [1] - 38:22	ahead [2] - 3:15, 36:20	arduously [1] - 20:10	Bay [2] - 45:25, 53:15
<b>2023-018</b> [5] - 39:6,	<b>AC</b> [1] - 48:16	alcoves [1] - 54:7	area [8] - 13:13, 15:12,	beautiful [1] - 52:22
39:20, 42:25, 61:9, 65:9	accelerate [1] - 31:16	alleviate [1] - 22:1	21:7, 42:10, 56:4, 60:6, 60:7, 60:21	<b>Beaver</b> [4] - 6:21, 15:12, 25:5, 32:25
<b>21</b> [1] - 41:6	accept [1] - 66:7	Alley [1] - 17:18 allow [1] - 19:21	areas [9] - 13:19, 19:2,	become [1] - 35:2
<b>24th</b> [2] - 3:18, 68:15	access [15] - 40:20,	allowed [1] - 42:11	20:19, 21:8, 21:10,	becomes [1] - 21:11
<b>25</b> [1] - 33:22	45:19, 46:9, 46:16,	allows [1] - 48:11	24:18, 24:21, 54:11,	becoming [1] - 50:6
<b>26</b> [1] - 52:11	49:12, 49:14, 51:17,	almost [3] - 16:18,	63:9	beginning [1] - 14:21
<b>275</b> [1] - 6:9	53:7, 54:5, 58:17,	16:19, 16:21	art [1] - 43:10	behalf [2] - 8:17, 44:9
<b>2:00</b> [2] - 1:7, 2:1	59:15, 59:17, 60:8,	alongside [1] - 10:18	articulated [1] - 54:9	behind [1] - 55:4
	60:15, 60:18 <b>accessible</b> [4] - 27:16,	ALSO [1] - 1:18	Ashley [7] - 6:21,	belabor [2] - 22:7,
3	47:14, 53:1, 60:13	Amazon [1] - 11:2	15:6, 15:7, 15:12,	52:8
	achieve [1] - 36:1	amenities [2] - 6:3,	26:4, 31:3, 31:14	<b>belive</b> [1] - 59:5
<b>3</b> [1] - 44:17	Action [2] - 3:24, 39:5	51:18	Ashworth [1] - 20:6	<b>below</b> [1] - 60:20
<b>30</b> [1] - 63:1	action [3] - 4:5, 14:16,	amenity [6] - 21:7,	aspect [1] - 63:23	BERLING [3] - 1:15,
<b>37</b> [1] - 49:5	65:19	23:12, 23:18, 24:8,	assemblage [1] - 9:6	36:21, 64:20
<b>3:05</b> [2] <b>-</b> 67:14, 67:16	activate [1] - 18:18	26:1, 31:9	associated [1] - 5:23 assuming [2] - 4:20,	Berling [6] - 4:17,
4	activated [5] - 16:20,	amount [1] - 61:23	<b>assuming</b> [2] <b>-</b> 4:20, 66:7	4:18, 36:7, 36:19, 36:20, 64:19
	18:8, 24:23, 27:19,	anchor [1] - 10:14 ANDERSON [8] - 1:19,	at-large [1] - 3:5	<b>beside</b> [1] - 48:5
<b>4</b> [1] - 6:2	35:22	30:5, 36:7, 36:10,	atmosphere [1] -	best [1] - 57:25
<b>45</b> [2] <b>-</b> 6:6, 41:8	activation [4] - 25:11,	36:13, 36:16, 61:4,	27:11	better [3] - 26:9,
	33:11, 37:4, 62:21	67:9	attract [1] - 25:1	52:10, 63:20
	<b>active</b> [3] - 18:9, 32:8,	Andrew [3] - 44:14,	attracted [2] - 13:21,	between [12] - 5:3,

6:21, 13:14, 15:12, 47:7, 51:5, 53:23, 60:5, 60:7, 60:11, 63.2 bike [4] - 30:25, 31:2, 31:11, 31:15 bike/ped [1] - 31:5 bikes [1] - 17:13 **bill** [1] - 3:2 bit [6] - 11:25, 15:17, 34:7, 37:17, 54:7, 63:11 blend [1] - 26:17 blessed [1] - 11:3 block [6] - 5:25, 6:7, 6:9, 14:16, 15:17, 17:5 blocks [5] - 5:2, 6:20, 8:2, 13:4, 33:10 blue [1] - 49:12 BOARD [55] - 1:2, 1:12, 2:15, 2:17, 2:19, 2:23, 2:25, 3:2, 8:12, 29:8, 30:2, 30:10, 30:13, 31:25, 32:14, 33:16, 34:11, 36:21, 37:15, 38:1, 38:6, 38:12, 38:16, 38:21, 38:25, 44:3, 56:13, 56:22, 57:5, 57:8, 58:3, 59:2, 59:9, 59:13, 60:22, 61:1, 61:8, 61:10, 61:12, 61:19, 62:8, 62:16, 63:18, 64:5, 64:9, 64:12, 64:20, 65:6, 65:12, 65:14, 66:12, 66:19, 66:23, 67:1, 67:3 board [29] - 2:8, 2:15, 2:17, 2:19, 2:21, 2:23, 2:25, 3:3, 3:9, 3:14, 5:5, 8:10, 9:16, 29:5, 30:7, 32:18, 35:14, 36:4, 36:24, 37:1, 37:21, 37:23, 44:1, 56:12, 60:25, 61:16, 65:4, 65:25, 66:10 Board [14] - 1:14, 1:15, 1:15, 1:16, 1:16, 2:6, 4:18, 27:25, 38:22, 39:5, 65:18, 65:22, 66:17, 67:10 bones [2] - 13:23, 14:3 **bottom** [4] - 21:21, 45:7, 45:14, 46:17

bound [1] - 53:10

boundary [1] - 45:21 box [2] - 45:6, 45:11 boxes [1] - 35:19 branding [2] - 28:15, 28:21 break [1] - 42:19 brief [1] - 10:6 briefly [1] - 2:8 bring [3] - 15:21, 20:10, 46:9 bringing [6] - 15:20, 25:11, 26:23, 32:18, 37:8 51:20 broad [1] - 52:23 BROCKELMAN[1] -1:13 Brockelman [1] - 2:21 **broken** [1] - 43:6 brokers [1] - 57:19 brown [3] - 20:21, 22:12, 24:3 Bryan [5] - 9:22, 20:3, 20:23, 23:22, 27:8 bucolic [1] - 18:7 build [3] - 10:20, 10:21, 41:2 build-to [1] - 41:2 building [41] - 6:5, 13:4, 13:9, 13:11, 13:25, 15:7, 16:19, 18:4, 19:14, 19:17, 26:5, 27:12, 39:22, 40:8, 41:21, 41:25, 42:4, 42:5, 44:19, 44:20, 46:3, 47:18, 47:20, 48:13, 48:14, 49:15, 50:11, 51:4, 51:10, 52:13, 53:10, 53:25, 54:9, 54:11, 56:15, 60:8, 60:9, 60:12, 60:14, 60:18 Building [1] - 39:7 buildings [19] - 5:24, 6:1, 6:11, 6:20, 12:7, 12:9, 21:14, 21:18, 24:2, 24:3, 24:20, 24:22, 28:10, 28:19, 28:25, 29:20, 44:22, 54:25. 55:9 built [2] - 10:19, 13:4 bulb [2] - 6:25, 28:1 bulb-outs [2] - 6:25, 28:1 bulkhead [2] - 50:10, 60:4 bump [1] - 6:25

bump-outs [1] - 6:25

business [1] - 65:20

button [1] - 50:7

C Cady's [1] - 17:18 cafe [1] - 17:19 cafes [2] - 6:4, 19:20 calming [2] - 7:2, 27:24 canopy [7] - 13:25, 21:10, 24:9, 24:14, 33:6, 51:1, 55:5 capacity [1] - 51:22 Capital [1] - 13:9 capitalized [1] - 29:21 capitalizing [1] -58:24 capture [2] - 23:8, 55:9 care [1] - 55:8 carefully [1] - 54:6 Carl [3] - 49:22, 59:19, 59:22 CARLA[1] - 1:20 Carla [1] - 2:12 carrying [2] - 46:7, 46:12 cars [1] - 19:3 Center [2] - 10:4, 14:7 center [1] - 33:23 CEO [3] - 9:9, 9:23, 10:18 certain [1] - 41:17 CERTIFICATE[1] -68:1 certify [1] - 68:8 chair [6] - 2:22, 2:24, 61:8, 64:12, 65:25, 66.7 Chair [16] - 1:13, 3:17, 32:13, 32:14, 34:22, 36:22, 38:2, 56:13, 59:7, 59:14, 62:15, 62:16, 63:19, 64:17, 66:5, 67:4 CHAIRMAN [64] - 2:3, 2:21, 3:6, 3:14, 3:21, 4:16, 8:9, 8:13, 9:13, 20:1, 29:3, 29:25, 30:3, 30:6, 30:12, 31:23, 32:13, 33:14, 34:9, 34:19, 34:23, 36:9, 36:12, 36:14, 36:17, 37:13, 37:16, 38:4, 38:9, 38:13, 38:17, 38:24, 39:1, 43:24, 44:4, 54:18, 55:16, 55:18, 56:9, 57:7, 59:11, 60:24, 61:2, 61:5, 61:11,

64:11, 64:14, 64:18, 64:23, 65:7, 65:13, 65:15, 66:13, 66:20, 66:24, 67:2, 67:4, 67:10 Chairman [5] - 1:13, 32:1. 32:12. 34:12. 61:20 challenges [1] - 60:3 chance [1] - 9:3 change [2] - 37:3, 58:11 changes [1] - 52:21 character [1] - 21:5 check [3] - 35:19, 51:17, 54:2 chosen [1] - 63:4 CHRIS [1] - 1:21 Chris [1] - 3:4 Church [10] - 5:3, 6:9, 12:14, 13:1, 17:4, 17:25, 27:6, 28:13, 31:3, 31:14 cinder [1] - 13:4 circulation [3] - 46:5, 46:11, 49:10 city [7] - 14:13, 14:19, 15:14, 15:21, 19:9, 37:11, 47:24 CITY [1] - 1:1 City [8] - 1:7, 1:21, 10:4, 14:7, 15:5, 47:8, 49:20, 58:15 City's [2] - 30:18, 31:1 class [3] - 46:21, 63:25, 64:10 Clay [3] - 5:4, 25:16, 25:24 clean [4] - 47:20, 48:14, 52:2, 55:12 clear [4] - 18:24, 23:18, 26:2, 35:24 close [3] - 18:24, 19:6, 19:10 closing [1] - 21:23 closures [1] - 5:14 Code [5] - 6:12, 25:23, 33:25, 35:17, 42:11 Code's [1] - 6:18 coffee [1] - 18:14 cohesive [1] - 8:4 comfortable [1] - 56:5 coming [13] - 11:20, 48:24, 53:2, 53:6, 53:14, 53:21, 53:22, 54:21. 57:18. 60:16. 60:18, 63:11, 66:1 commencing [1] - 1:7 comment [10] - 30:4, 30:7, 30:10, 33:9,

36:8, 36:15, 61:3, 61:6, 64:10, 67:7 commenter [1] - 36:12 commenters [1] - 67:8 comments [8] - 30:7, 34:17, 37:14, 37:22, 55:24, 64:13, 64:15, 65:4 Commission [1] -65:2 common [1] - 30:17 Communications [1] -1:19 community [1] - 35:3 companies [1] - 10:9 company [2] - 10:12, 10:17 compared [1] - 42:1 compatible [1] - 6:12 compete [1] - 44:22 complements [1] -44:21 complete [1] - 68:10 compliant [1] - 28:11 comply [1] - 50:22 component [2] -44:11, 51:7 components [4] -51:5, 54:5, 54:15, 55:14 concealment [1] -63:9 concept [2] - 12:7, 40:16 conceptual [15] - 3:25, 4:25, 5:7, 5:9, 7:5, 7:9, 29:19, 38:18, 39:7, 39:21, 42:24, 57:2, 61:22, 62:24 Conceptual [1] - 4:7 concerns [1] - 22:1 concerts [1] - 47:15 concludes [2] - 8:7, 65:18 condition [2] - 7:9, 23:9 conditions [6] - 6:18, 7:7, 43:1, 61:11, 61:13, 65:9 condominium [1] -15:6 confined [2] - 25:24, 54:25 conflict [3] - 4:11, 34:13. 34:15 congratulations [5] -34:25, 36:3, 39:4, 65:17, 67:4 connect [1] - 52:24 **connection** [1] - 14:18

61:14, 62:6, 62:15,

63:16, 64:4, 64:7,

connectivity [1] -49:10 connects [1] - 53:15 consider [3] - 5:19, 5:22, 63:13 consideration [1] -37:10 consistent [4] - 6:11, 28:21, 41:7, 43:10 consists [1] - 5:2 constrained [1] - 7:24 contemplated [1] -41:12 context [3] - 11:25, 15:1, 44:19 contextual [1] - 14:10 continue [1] - 28:8 conversation [1] -31:4 conversion [2] -30:19, 30:24 coordinating [1] -7:12 Coordinator [1] - 1:20 coordinator [1] - 31:5 Core [7] - 7:15, 8:25, 10:4, 10:5, 12:13, 12:21, 14:6 Core/NoCo [1] - 28:14 corner [8] - 22:14, 45:14, 47:13, 50:14, 51:9, 53:5, 54:4 correct [2] - 38:3, 59:6 corridor [9] - 26:9, 26:25, 46:22, 53:7, 55:6, 60:10, 63:1, 63:5, 63:8 corridors [5] - 5:14, 40:21, 45:20, 46:16, cost [1] - 58:18 Council [2] - 1:21, 9.16 **COUNCIL** [4] - 3:4, 3:11, 34:21, 64:16 councilman [1] - 3:5 Councilman [4] - 3:7, 34:20, 64:14, 64:25 Counsel [2] - 1:20, 2:13 COUNTY [1] - 68:4 couple [8] - 13:10, 15:4, 15:23, 17:16, 27:2, 33:10, 50:20, 52.8 coupled [1] - 9:5 course [4] - 7:19, 8:1, 15:8, 43:8 coworkers [1] - 33:10

create [9] - 21:9,

21:15, 22:3, 23:12, 23:20, 25:13, 27:14, 63:9, 63:25 created [2] - 20:12, 28:2 creates [1] - 32:8 creating [8] - 22:1, 22:25, 24:20, 26:7, 26:18, 27:10, 27:22, 28:15 creative [2] - 22:20, 27:11 criteria [3] - 35:18, 41:11, 43:11 critical [4] - 16:8, 16:9, 44:10, 53:18 critically [1] - 14:19 cross [6] - 20:12, 20:20, 21:18, 22:10, 25:22, 27:20 cross-sections [4] -20:12, 20:20, 21:18, 22:10 culminating [1] -45:13 cumulative [1] - 5:20 curated [1] - 16:22 curbless [5] - 6:23, 6:24, 19:1, 21:22, 22:2 current [1] - 33:25 curvilinear [1] - 42:2 Cyndy [6] - 8:16,

32.8

54:8

46.21

61:23

1:2

### D

19:23, 29:8, 44:8,

54:18, 55:16

Diane [5] - 1:9, 8:19, Daniel [2] - 20:6, 9:11, 68:7, 68:18 31:18 dictated [2] - 46:25, **DATED**[1] - 68:15 48:6 Davis [3] - 44:15, dictates [1] - 29:13 56:23, 56:25 different [5] - 15:24, **DAVIS** [1] - 56:24 DC [4] - 10:12, 10:15, 42:6 11:1, 17:17 differentiated [1] -**DDRB** [11] - 4:5, 4:24, 42:4 5:19, 7:5, 38:7, dimension [1] - 63:7 38:19, 39:6, 39:18, dimensions [1] - 49:1 42:24, 45:6, 65:8 dining [13] - 6:4, dead [1] - 24:25 decisions [1] - 63:13 deck[1] - 58:6 24:15, 24:21, 46:4, dedicated [2] - 41:19, 51:21, 52:6, 53:8 49.17 direct [1] - 40:18 dedicating [1] - 24:5 discuss [1] - 61:7 deeper [1] - 19:16 discussina [1] - 58:4 deferred [1] - 4:1 discussion [6] defined [1] - 19:2 30:21, 30:23, 31:2, deliberate [1] - 63:25 37:21, 38:15, 61:16

density [2] - 26:21, distinct [1] - 21:4 district [13] - 7:13, **Department** [2] - 47:8, 7:14, 7:15, 15:15, 20:13, 21:12, 22:25, design [11] - 5:22, 27:23, 28:8, 28:14, 46:10, 63:24, 64:1 15:19, 18:21, 20:9, 41:9, 41:25, 43:10, **District** [7] - 4:6, 5:1, 46:1, 46:6, 46:19, 6:10, 11:8, 11:18, 12:14, 12:15 designation [1] - 6:15 district-specific [1] designed [3] - 15:23, 7:13 54:6, 58:10 districts [2] - 20:17, designer's [1] - 14:20 28:22 designs [3] - 11:19, division [1] - 51:4 dock [2] - 40:8, 52:16 42:2, 58:16 documented [1] destination [1] - 64:1 detail [2] - 28:20, 28:10 dog [1] - 54:7 details [2] - 16:3, 16:5 done [8] - 8:23, 24:1, developed [1] - 23:3 27:23, 35:19, 48:7, 56:8, 61:24, 62:1 developer [4] - 7:10, 7:17, 9:25, 47:7 doors [4] - 49:14, developing [1] - 58:14 52:3, 52:18, 59:1 development[11] dotted [1] - 45:23 5:8, 5:9, 9:25, 10:9, down [12] - 25:8, 29:9, 48:12, 53:14, 53:15, 10:22, 11:1, 17:3, 23:2, 39:25, 44:12 53:22, 54:1, 55:10, **DEVELOPMENT**[1] -55:11, 55:20, 60:17, 60:18 downtown [28] - 9:24, Development [1] - 2:6 developments [2] -10:1, 10:4, 12:13, 13:20, 13:23, 14:2, 11:5, 22:24 14:23, 16:9, 16:14, deviations [3] - 7:11, 16:16, 21:8, 26:14, 43:3, 43:4 32:5, 32:10, 33:7, DIA [7] - 1:19, 1:19, 35:8, 35:17, 35:22, 1:20, 2:14, 9:21, 36:2, 37:3, 54:22, 29:11, 47:8 59:8, 62:19, 62:23, 63:24, 64:1 Downtown [2] - 2:5, 49.25 **DOWNTOWN** [1] - 1:2 draws [1] - 9:4 dream [2] - 9:3, 20:10 18:10, 18:11, 27:23, drive [3] - 40:3, 41:15, 42:12 Drive [2] - 8:16, 44:8 driveway [1] - 17:9 dual [1] - 24:9 during [3] - 10:11, 16:21, 17:19, 19:18, 27:17, 27:18 **DUVAL**[1] - 68:4 21:15, 21:19, 24:10, **Duval** [1] - 1:7

#### Е

easements [1] - 45:18 east [3] - 5:4, 13:16, 40:4 East [1] - 53:15

effect [1] - 32:20 efforts [1] - 33:6 either [3] - 18:3, 25:21, 40:21 elections [1] - 65:21 element [4] - 8:5, 18:21, 53:18, 54:4 elements [5] - 12:2, 47:19, 50:22, 51:24, 53.8 elevated [1] - 47:12 elevation [4] - 42:13, 42:15, 50:12, 60:9 elevations [1] - 52:9 eleven [1] - 23:15 employer [1] - 4:14 enclosure [2] - 42:10, 42:18 encroachment [1] -5:15 end [3] - 14:3, 39:14, 63:6 energy [4] - 24:24, 25:13, 26:24, 27:15 engage [1] - 20:15 engaging [1] - 53:17 engineers [1] - 62:10 England [2] - 59:23, 62:11 England-Thims [2] -59:23, 62:11 enhance [1] - 7:3 enjoy [5] - 16:15, 24:12, 45:22, 49:6, 54:24 ensure [1] - 57:24 enters [1] - 42:22 enthralled [1] - 64:7 enthusiast [1] - 62:18 entire [3] - 5:20, 15:19, 56:7 entries [1] - 54:13 envision [4] - 16:11, 17:3, 17:13, 19:16 equally [1] - 16:11 equipment [2] - 42:9, 42:18 equity [2] - 10:8, 10:10 Eric [1] - 20:4 Erik [3] - 44:14, 56:18, 59:4 especially [1] - 33:7 establish [1] - 45:20 Estate [1] - 13:9 estimated [1] - 6:5 ETM [3] - 20:7, 44:16, 49:22 event [9] - 40:10, 41:22, 46:4, 47:3,

47:6, 49:16, 50:13,

50:15 events [2] - 18:11, 19:8 EverBank [1] - 57:12 everywhere [1] - 18:2 evolves [1] - 35:9 example [1] - 18:20 examples [1] - 17:17 exceed [1] - 6:18 exceeding [1] - 28:7 excellent [1] - 61:19 excess [1] - 42:19 excited [21] - 9:17, 11:14, 16:4, 28:24, 32:15, 33:7, 33:11, 34:24, 35:3, 35:8, 36:3, 57:19, 58:2, 58:19, 62:17, 63:14, 63:21, 64:6, 64:24, 65:2 excitement [2] - 8:21, 16:16 exciting [3] - 12:5, 37:5, 55:18 excuse [1] - 41:10 excused [1] - 4:19 existing [5] - 6:7, 12:19, 13:25, 23:9, 28:21 expanded [3] - 6:3, 20:14, 58:25 expanse [1] - 54:23 expect [1] - 56:17 experience [7] - 10:7, 21:23, 23:4, 23:14, 33:12, 55:10, 58:21 experiences [1] - 22:3 expertise [1] - 9:5 extend [1] - 63:8 extensive [1] - 47:21 extent [1] - 25:23 exterior [1] - 55:24 extra [1] - 31:11 eyes [1] - 46:24

# F

fabric [1] - 35:8 facade [2] - 26:8, 42:11 facades [1] - 42:5 facilities [5] - 35:10, 40:8, 51:14, 52:19, 57:17 facility [3] - 3:25, 39:23, 63:3 facing [4] - 18:4, 25:16, 42:12, 58:24 fact [4] - 16:1, 48:3, 51:7, 53:9 familiar [2] - 12:12, 15.5 fantastic [2] - 10:19, 19:11 far [5] - 14:14, 21:9, 24:3, 24:7, 58:9 farmers [1] - 19:8 fast [1] - 9:11 favor [3] - 38:18, 65:11, 66:24 **FDOT** [1] - 25:6 feature [2] - 6:24, 18:8 feet [13] - 6:2, 6:6, 6:9, 6:16. 6:22. 32:9. 33:22, 41:6, 41:8, 42:20, 49:5, 60:11 fellow [1] - 36:24 felt [2] - 15:19, 15:20 festival [12] - 6:23, 20:23, 21:16, 21:22, 22:2, 23:23, 24:1, 24:6, 24:17, 28:4, 32:19, 32:24 few [2] - 14:24, 21:25 figure [1] - 33:22 filed [1] - 34:14 final [7] - 5:7, 5:10, 7:10, 28:19, 29:19, 35:12, 56:21 finish [1] - 56:15 finished [2] - 50:12, 60:3 firm [2] - 9:1, 13:10 first [11] - 7:8, 9:22, 10:11, 11:24, 15:16, 23:8, 29:20, 43:2, 48:18, 52:12, 54:8 First [1] - 12:25 five [1] - 5:2 flair [1] - 28:23 flat [1] - 54:12 flip [1] - 27:2

floor [8] - 16:18, 19:15, 24:22, 25:11, 33:12, 50:12, 60:3, 66:9 Florida [4] - 1:8, 1:10, 68:7, 68:18 FLORIDA [1] - 68:3 flow [2] - 24:24, 32:21 focus [5] - 20:13, 26:5, 49:9, 62:20, 62:21 focused [3] - 9:25,

26:5, 49:9, 62:20, 62:21 focused [3] - 9:25, 10:1, 10:3 folks [1] - 34:2 followed [1] - 35:23 foot [1] - 50:11 footages [1] - 43:20 forefront [1] - 48:2

foregoing [3] - 7:4, 67:15, 68:9 forgot [1] - 11:11 form [1] - 34:15 formal [1] - 17:20 formally [1] - 66:14 formerly [1] - 12:14 forth [1] - 33:25 forward [7] - 3:9, 29:2, 35:15, 36:5, 36:6, 64:2, 65:24 Four [7] - 40:1, 44:19, 48:12. 53:6. 53:23. 55:11, 55:20 **FPR** [1] - 1:9 frankly [1] - 13:14 Fred [1] - 2:17 **FREDERICK** [1] - 1:15 friendly [1] - 18:21 friends [1] - 65:1 front [6] - 4:3, 11:6, 12:8, 29:11, 40:22, 49:24 frontage [2] - 26:9, 40:19 fronts [3] - 5:25, 40:20, 41:22 fuel [3] - 47:23, 48:3, 48.6 fully [1] - 53:1 fun [1] - 46:1 funded [1] - 9:24 furnishings [1] - 43:9 furniture [1] - 50:24 future [3] - 14:11,

## G

31:15, 62:12

gaining [1] - 31:11 gantry [1] - 45:24 gap [2] - 13:14, 35:7 garage [4] - 6:8, 12:25, 18:1, 25:12 **Garage** [3] - 15:2, 22:17, 25:10 **GARY**[1] - 1:14 Gary [1] - 2:19 Gateway [5] - 9:23, 11:7, 13:1, 20:6 gather [1] - 26:20 gathering [1] - 26:21 gem [1] - 26:14 General [2] - 1:20, 2:13 general [5] - 8:20, 29:10, 50:15, 51:15, 62:20 geometric [1] - 48:20 given [1] - 17:1

glance [1] - 51:12 glass [1] - 56:15 glazing [4] - 42:6, 52:3, 56:20, 57:1 global [1] - 57:17 goal [1] - 17:22 God [1] - 50:2 Google [1] - 27:9 grade [1] - 60:2 grading [2] - 50:6, 52:21 grand [1] - 26:15 granting [1] - 38:18 Gravatt [1] - 20:5 gray [3] - 20:18, 21:17, 22:12 grayed [1] - 45:12 great [17] - 10:16, 13:19, 17:4, 17:16, 30:20, 33:17, 36:9, 57:5, 60:22, 61:24, 61:25, 62:1, 62:9, 62:22, 64:20, 64:21 greenspaces [3] -15:24, 16:25, 23:21 ground [7] - 16:18, 19:15, 24:22, 25:11, 33:12, 42:9, 48:4 ground-floor [5] -16:18, 19:15, 24:22, 25:11, 33:12 **Group** [1] - 3:5 grow [1] - 34:5 guess [2] - 35:19, 59:3 guests [1] - 51:15 quidelines [1] - 48:19 **GUY** [1] - 1:19 guys [2] - 33:3, 59:16

Н

Hall [1] - 1:7 hand [4] - 19:22, 36:11, 45:7, 52:15 handful [1] - 11:24 happy [5] - 3:11, 9:10, 19:24, 27:25, 67:12 harbor [1] - 46:23 hard [3] - 8:18, 9:7, 54:20 Harden [2] - 65:22, 66:17 harder [1] - 48:21 hardscape [3] - 28:16, 49:4. 50:21 hardscape/ landscape [1] - 47:1 hardscaping [1] - 43:9 hate [1] - 58:9 Haul [3] - 15:7, 23:2,

26:5 hear [3] - 8:11, 21:25, 37:6 heard [2] - 17:11, 64:9 heart [11] - 9:10, 14:12, 14:15, 14:18, 15:10, 15:14, 15:15, 15:21, 19:13, 36:2 heavy [2] - 10:14, 49:9 heck [1] - 34:3 height [6] - 6:9, 6:10, 41:1, 41:6, 41:7, 55:2 heights [3] - 5:14, 6:5, held [1] - 1:6 hello [1] - 56:24 help [3] - 12:19, 14:5, 17.9 hiding [1] - 48:15 high [3] - 11:17, 16:6, 62:22 high-level [1] - 11:17 highest [2] - 6:8 highlight [3] - 23:24, 46:22, 49:17 highlighted [3] -20:22, 22:11, 46:17 highlights [1] - 22:20 historic [4] - 12:20, 13:7, 13:25, 17:2 historically [1] - 13:5 Hoerr [1] - 20:8 hold [3] - 11:20, 47:11, 47:15 holdings [1] - 13:1 honors [1] - 26:19 hope [4] - 8:22, 27:17, 27:25, 62:10 hopefully [4] - 4:2, 21:11, 29:16, 29:22 Horn [1] - 4:14 hot [1] - 50:7 hot-button [1] - 50:7

noperuity [4] - 4.2, 21:11, 29:16, 29:22 Horn [1] - 4:14 hospitality [1] - 16:10 hot [1] - 50:7 hotebutton [1] - 50:7 hotel [5] - 16:10, 40:4, 42:3, 58:20, 60:11 Hotel [1] - 40:1 hour [1] - 67:13 House [5] - 13:8, 15:8, 16:25, 17:1, 35:5 house [13] - 17:24, 46:5, 47:19, 47:22, 51:24, 54:8, 55:6, 55:14, 55:25, 56:4, 60:5, 60:7, 63:3

HQ2[1] - 11:2

huge [1] - 62:18

M

51:11, 51:14, 51:17,

21:2 JONES [6] - 1:15, 31:10, 31:15 listed [1] - 65:10 2:17, 30:13, 38:12, instead [1] - 40:19 large [4] - 3:5, 10:2, live [3] - 16:14, 29:17, idea [3] - 32:19, 35:11, integral [1] - 26:22 64:5, 64:9 10:13, 19:18 53:17 intend [1] - 18:24 JOSEPH [1] - 1:16 Large [1] - 1:10 loading [1] - 17:24 57:15 intended [1] - 21:4 JR [1] - 1:16 large-scale [2] - 10:2, lobby [1] - 18:3 ideas [1] - 29:10 identify [2] - 7:11, intending [1] - 29:18 JTA[2] - 3:25, 4:2 10.13 local [4] - 9:5, 57:14, 43:2 intention [1] - 36:1 Julia [6] - 5:4, 15:6, larger [6] - 11:25, 57:16, 57:23 Iguana [1] - 44:13 intentions [1] - 35:21 17:5, 27:6, 30:19, 19:8, 19:19, 23:19, locally [1] - 19:9 image [2] - 25:18, 53:7 interaction [1] - 40:23 30:24 34:5. 34:6 located [7] - 19:20, impact [2] - 5:20, interest [1] - 57:17 **Justin** [1] - 20:5 last [8] - 26:15, 28:12, 39:24, 40:17, 40:25, JWB [1] - 13:9 33:5, 33:9, 37:19, 42:10, 42:14, 45:19 23:10 interesting [2] - 40:18, 44:10, 48:17, 66:2 Impact [1] - 44:13 59:9 location [4] - 12:11, K laundry [1] - 51:13 12:18, 12:19, 41:10 important [8] - 12:19, **interior** [1] - 51:6 LaVilla [2] - 13:14, locations [1] - 52:25 14:19, 15:23, 16:5, intersection [2] -Karl [1] - 44:15 16:11, 26:14, 26:22, 13:15 look [9] - 8:3, 29:1, 18:20, 33:1 Kasper [3] - 44:14, law [2] - 13:10, 35:23 26:23 intersections [1] -31:20, 35:10, 35:17, 44:15, 56:19 lawn [8] - 40:10, 36:5, 37:24, 60:6, **importantly** [1] - 35:20 6:25 keep [3] - 4:3, 47:19, 41:22, 46:4, 47:3, 62:25 **impression** [1] - 52:12 introduction [1] - 10:6 63:5 47:6, 49:16, 50:13, looked [1] - 56:16 improve [2] - 23:5, introductions [1] - 2:9 **KELLY** [8] - 1:20, 50:15 looking [10] - 3:8, 26:8 inviting [1] - 42:5 2:14, 3:17, 4:10, layout [6] - 5:20, improvements [5] -20:18, 31:7, 31:17, involved [2] - 9:1, 4:24, 11:11, 39:11, 23:16, 46:25, 47:10, 33:20, 48:12, 52:13, 25:8, 40:12, 41:10, 57:20 42:23 48:6, 56:6 45:13, 46:13 involves [1] - 7:12 55:10, 55:11, 64:2 Kelly [6] - 2:14, 4:8, lead [2] - 10:22, 11:1 looks [2] - 11:19, improving [1] - 22:22 island [1] - 34:5 4:22, 8:9, 39:9, least [3] - 28:25, 61:25 inaudible [1] - 62:12 issue [1] - 50:7 43:25 35:23, 42:10 LOPERA [2] - 1:20, inaudible) [3] - 4:15, Item [3] - 3:25, 4:5, kept [1] - 60:19 Lee [3] - 2:15, 30:8, 2:12 11:12, 43:22 39:5 **key** [1] - 46:5 64:11 Lopera [2] - 2:10, 2:12 incentives [1] - 29:12 item [8] - 34:14, 34:16, kick [1] - 9:9 LEE [4] - 1:14, 2:15, LORETTA [10] - 1:16, include [1] - 40:10 37:20, 38:4, 38:8, Kimley [1] - 4:14 30:10, 64:12 2:25. 33:16. 57:8. included [5] - 7:1, 61:7, 61:9, 65:19 Kimley-Horn [1] - 4:14 left [5] - 45:7, 45:14, 58:3. 59:2. 59:9. 40:15, 41:14, 50:8, items [1] - 65:19 kind [19] - 7:8, 17:19, 47:17, 52:15, 55:5 61:10, 62:8, 66:23 54:12 itself [7] - 22:2, 25:12, 23:3, 27:3, 31:3, left-hand [1] - 45:7 Loretta [5] - 2:25, includes [6] - 5:12, 40:6, 40:14, 41:5, 31:5, 31:16, 32:19, legacy [1] - 23:1 27:25, 33:15, 57:7, 6:14, 40:7, 41:21, 50:11, 51:4 32:23, 34:7, 36:25, lends [1] - 22:2 62:7 41:23, 51:6 46:16, 46:24, 48:22, less [1] - 17:20 love [4] - 14:1, 25:11, including [2] - 17:17, J 57:16, 59:25, 60:1, letter [1] - 35:22 30:14, 32:19 47:23 63:1, 63:5 incorporates [1] -JACKSONVILLE [1] level [2] - 11:17, 16:7 lovingly [1] - 22:16 kiosk [2] - 18:12, low [1] - 50:9 42:4 liaison [1] - 3:10 18:13 Jacksonville [9] - 1:8, incorporating [1] life [1] - 20:10 lucky [1] - 11:4 knit [1] - 12:19 9:24, 10:1, 13:22, Lighthouse [3] - 15:2, lush [2] - 21:6, 23:20 28.4 known [3] - 12:24, 37:2, 62:19, 62:23, 22:16, 25:10 Lynwood [1] - 1:8 incredibly [1] - 35:8 17:10, 22:16 65:1 lighthouse [1] - 12:24 Independent [2] knows [1] - 31:18 James [6] - 10:18, likely [1] - 19:6 8:16, 44:8 14:11, 14:16, 15:18, likewise [2] - 24:12, individual [1] - 5:23 Madison [1] - 18:15 17:6, 26:24 individuals [1] - 10:20 66:6 majority [1] - 12:22 jams [1] - 47:11 indoor [1] - 51:20 **limitation** [1] - 6:10 labeled [2] - 15:24, managed [1] - 50:2 Jax [3] - 9:23, 13:1 limitations [1] - 48:4 indoor-outdoor [1] -17:8 Manager [1] - 1:19 Jax's [1] - 11:7 51:20 limited [1] - 17:14 land [3] - 12:22, 22:15, manager [1] - 44:14 **JEA**[1] - 45:18 industry [1] - 10:7 line [5] - 28:10, 28:19, 23:1 **JOANA**[1] - 1:15 mansions [1] - 26:16 48:24, 53:2, 57:18 infancy [1] - 9:2 landscape [4] - 5:16, job [4] - 32:6, 32:11, Marina [1] - 39:6 lined [1] - 16:17 inferring [1] - 59:15 28:16, 50:21, 62:11 61:24, 62:2 lines [6] - 22:5, 24:4, marina [30] - 39:22, infill [2] - 10:12, 10:13 landscaped [2] -39:23, 40:7, 40:13, Joe [1] - 2:25 45:23, 47:16, 48:16, **information** [3] - 7:19, 42:18, 52:22 Johnson [5] - 14:12, 40:14, 41:19, 41:21, 43:17, 61:23 48.21 landscaping [6] -42:15, 45:15, 46:3, 14:17, 15:18, 17:6, infrequently [1] - 19:7 lining [1] - 16:18 43:6, 43:9, 48:10, 46:18, 46:21, 46:24, 26:24 link [1] - 39:17 initial [2] - 44:18, 63:4, 63:6, 63:10 47:18, 47:22, 47:23, joined [1] - 37:1 Linzee [1] - 2:23 47:10 lane [1] - 31:11 48:13, 49:18, 51:6, Jones [3] - 2:17, inside [1] - 53:25 **LINZEE** [1] - 1:13 lanes [4] - 30:25, 31:2,

**liquor** [1] - 59:5

30:12, 64:4

inspiration [2] - 18:14,

52:13, 52:16, 56:1, Members [3] - 39:6, 63:18 58:24, 59:17, 60:7, 65:18, 67:11 month [2] - 29:18, 60:12, 62:20 members [5] - 3:14, 32:18 marina-facing [1] -8:10, 9:16, 29:5, morning [1] - 8:15 58:24 36:24 most [5] - 5:25, 7:14, Marketing [1] - 1:19 MEMBERS [15] - 1:12, 15:4, 28:8, 53:10 markets [2] - 19:8, 8:12, 30:2, 37:15, mostly [1] - 58:3 22:5 38:16, 38:21, 38:25, motion [6] - 38:10, master [5] - 22:12, 44:3, 61:1, 65:6, 38:14, 39:2, 61:15, 31:1, 40:8, 46:23, 65:12, 65:14, 66:12, 65:8, 66:21 52:16 67:1, 67:3 move [13] - 10:25, master's [1] - 49:23 memo [2] - 39:13, 30:7, 36:6, 37:20, matches [1] - 26:10 43:14 38:3, 38:4, 38:7, materials [2] - 42:7, mention [6] - 4:17, 39:5, 52:11, 61:8, 12:4, 12:17, 16:3, 66:16, 66:19, 67:6 52:1 39:14, 43:12 MATT[1] - 1:13 moved [1] - 10:16 mentioned [7] - 14:23, Matt [1] - 44:13 moving [19] - 18:19, 15:9, 15:18, 40:22, 23:7, 23:15, 23:22, matt [1] - 2:21 41:23, 43:5, 49:17 24:16, 25:5, 26:4, matters [2] - 5:22, met [1] - 65:22 26:13, 27:7, 29:20, 32:10 Met [1] - 46:12 29:23, 44:17, 45:1, mean [3] - 35:7, 50:18, 46:2, 47:3, 47:6, metal [1] - 52:2 58:5 47:17, 49:1, 51:3 might [5] - 14:13, meaningful [2] - 9:1, 19:9, 31:9, 31:16, MR [13] - 9:15, 11:15, 9:6 30:5, 36:7, 36:10, 35:15 meant [4] - 17:18, 36:13, 36:16, 56:24, Mike [1] - 20:7 18:25, 19:3, 19:4 MILLER [5] - 1:21, 3:4, 57:12, 58:13, 59:22, measures [1] - 7:2 media [1] - 21:24 3:11, 34:21, 64:16 61:4, 67:9 **MS** [22] - 2:12, 2:14, meet [5] - 7:10, 9:3, Miller [6] - 3:4, 3:8, 34:20, 59:23, 62:11, 3:17, 4:10, 4:24, 20:2, 41:10, 41:11 8:15, 11:9, 11:11, 64:14 **MEETING** [1] - 1:3 mind [3] - 27:10, 11:13, 20:2, 29:11, meeting [10] - 2:6, 39:11, 42:23, 44:7, 32:25, 63:5 3:22, 30:14, 31:21, 54:20, 55:17, 55:19, minimum [3] - 6:18, 37:20, 43:14, 65:23, 56:18, 57:10, 59:7, 35:18, 49:3 65:24, 66:3, 67:11 59:10, 59:19 minute [1] - 47:5 meetings [1] - 65:21 multifamily [1] - 19:14 minutes [4] - 3:16, Member [10] - 1:14, multiphase [4] - 5:6, 3:20, 3:22, 14:24 1:15, 1:15, 1:16, 5:12, 5:18, 12:6 mirrored [1] - 56:16 1:16, 4:18, 27:25, Multiphase [2] - 4:6, 38:22, 65:22, 66:17 Mitchell [1] - 56:25 5.1 mixed [3] - 10:2, member [6] - 2:8, multiple [2] - 30:22, 39:25, 40:7 2:16, 2:18, 3:1, 3:3, 46:8 9:16 mixed-use [3] - 10:2, multiuse [3] - 53:15, MEMBER [43] - 2:15, 39:25, 40:7 53:18, 53:22 2:17, 2:19, 2:23, mixture [1] - 16:8 modern [3] - 47:20, 2:25, 3:2, 3:4, 3:11, 50:23. 52:2 29:8, 30:10, 30:13, 31:25, 32:14, 33:16, modifications [1] -N11 [2] - 13:7, 15:17 34:11, 34:21, 36:21, 37:10 N4 [1] - 22:15 38:1, 38:6, 38:12, Moll [3] - 9:14, 9:22, **N5** [4] - 6:7, 12:24, 56:13, 56:22, 57:5, 20:1 15:3, 22:15 57:8, 58:3, 59:2, MOLL [2] - 9:15, 11:15 N8 [3] - 6:9, 6:20, 59:9, 59:13, 60:22, Monahan [8] - 2:19, 24:18 61:8, 61:10, 61:12, 31:24, 37:18, 37:24, N9 [3] - 6:20, 13:3, 61:19, 62:8, 62:16, 63:17, 66:4, 66:16, 24:18 63:18, 64:5, 64:9, name [2] - 9:22, 58:2 64:12, 64:16, 64:20, MONAHAN [11] - 1:14, named [1] - 15:3 66:19, 66:23 2:19, 31:25, 38:1, national [1] - 9:5 Member/Liaison [1] -38:6, 56:13, 56:22, naturally [1] - 45:20 1:21 57:5, 61:8, 61:12,

nearby [1] - 6:12 necessary [1] - 41:3 need [3] - 24:25, 51:16, 59:6 needed [1] - 29:15 needs [1] - 56:3 neglected [1] - 4:17 neighborhood [4] -11:2, 15:15, 16:4, neighborhoods [3] -10:5. 12:20. 14:6 New [1] - 18:16 new [8] - 13:22, 29:15, 47:24, 48:18, 50:22, 53:2, 57:13, 65:20 next [19] - 3:20, 3:23, 12:10, 12:16, 14:8, 14:22, 23:25, 27:2, 28:17, 29:18, 31:20, 36:4, 44:24, 45:1, 45:10, 50:20, 52:8, 53:4, 54:4 nice [2] - 55:12, 58:7 Nicole [1] - 20:5 night [1] - 27:18 NoCo [1] - 12:13 nomenclature [1] -15:3 nominations [2] -66:8, 66:10 none [8] - 8:13, 30:3, 38:17, 44:4, 61:2, 65:7, 66:13, 67:10 normal [1] - 17:20 North [5] - 7:15, 10:5, 12:13, 14:6, 28:14 north [10] - 5:3, 13:15, 13:17, 15:1, 15:3, 16:24, 40:2, 40:11, 60:13, 60:17 Northbank [3] - 48:19, 48:20, 57:18 northeast [4] - 22:14, 47:13, 50:14, 51:9 Northern [1] - 11:3 northwest [2] - 12:12, 51:9 Notary [1] - 1:9 note [8] - 3:24, 13:7, 14:9, 14:10, 19:12, 33:3, 39:13, 45:21

notes [1] - 68:11

**notice** [1] - 55:4

Nozar [1] - 10:18

number [5] - 11:4,

28:1, 41:17, 57:14,

nothing [4] - 34:21,

54:24. 64:16. 64:21

nature [2] - 17:2, 58:7

57:23 **numbers** [1] - 50:18 numerous [1] - 57:17

### 0

O&M [1] - 3:25 objective [1] - 5:18 obligations [1] - 49:19 obviously [5] - 11:19, 36:18, 58:14, 58:22, 60.2 occurred [2] - 33:2, 33:3 oddly [1] - 33:18 **OF** [4] - 1:1, 68:1, 68:3, 68:4 office [12] - 40:1, 42:2, 44:20, 48:13, 49:15, 51:6, 51:17, 52:16, 52:17, 53:23, 55:11, 60:17 Office [2] - 1:20, 2:12 officer [2] - 47:25, 65:21 officially [1] - 4:12 **old** [1] - 26:15 Old [1] - 59:22 on-street [1] - 31:8 One [3] - 8:16, 44:8, 57:12 one [25] - 7:12, 7:21, 13:3, 13:7, 14:16, 22:13, 22:20, 24:16, 25:5, 25:9, 25:17, 25:19, 26:6, 26:11, 26:13, 28:23, 29:23, 30:16, 32:4, 36:10, 43:2, 55:22, 59:3, 59:24, 65:19 one-story [1] - 13:3 ones [1] - 21:17 open [8] - 18:25, 42:5, 51:15, 52:6, 52:23, 58:22, 59:1, 66:9 operation [1] - 43:16 operations [1] - 47:23 **Operations** [1] - 1:19 opportunities [9] -21:16. 25:19. 27:24. 30:23. 31:6. 46:8. 49:13, 50:4, 52:23 opportunity [17] -9:19, 10:17, 10:25, 11:6, 11:23, 19:24, 20:15, 22:3, 23:8, 26:6, 30:20, 31:13, 48:18, 49:6, 52:6, 58:8, 58:24

opposed [3] - 38:24,

Ν

65:13, 67:2 opposite [2] - 24:13, 44:24 order [1] - 2:4 orient [1] - 45:3 oriented [1] - 16:20 original [4] - 45:4, 45:24, 46:6, 53:19 originally [1] - 12:25 otherwise [1] - 63:14 OTT [7] - 1:13, 2:23, 29:8, 32:14, 59:13, 60:22, 62:16 Ott [7] - 2:23, 29:7. 32:13, 59:11, 62:15, 66:5, 67:5 ourselves [1] - 22:24 outcome [1] - 35:12 outdoor [15] - 6:4, 16:21, 17:19, 19:18, 21:15, 21:19, 24:10, 24:14, 24:21, 41:21, 46:4, 51:20, 51:21, 53:8, 54:1 outlet [1] - 47:14 outs [3] - 6:25, 28:1 outside [1] - 65:23 outstanding [1] - 32:2 overall [5] - 5:12, 5:19, 8:20, 42:3, 46.2 Overlay [1] - 49:25 overview [2] - 11:16, 11:17 own [4] - 7:14, 21:4, 24:4, 28:23 owns [1] - 13:2

# Р

p.m [5] - 1:7, 2:1, 2:4, 67:14, 67:16 pace [1] - 29:23 package [1] - 41:16 packages [1] - 20:25 pads [2] - 5:8, 5:9 page [1] - 7:18 Page [1] - 20:11 palette [1] - 50:25 palettes [1] - 50:22 palpable [1] - 8:22 panoramic [1] - 53:11 parallel [1] - 29:12 parcel [1] - 30:22 Park [6] - 14:12, 14:17, 15:18, 17:6, 18:15, 46:12 park [3] - 14:18, 18:7, 27:15 parking [12] - 6:7,

12:22, 12:24, 18:1, 31:8, 31:10, 40:3, 41:12, 41:14, 41:18, 42:12, 49:18 parking-protected [1] - 31:10 Parks [4] - 43:15. 43:17, 47:8, 54:8 Parola [3] - 39:13, 42:22. 43:13 PAROLA [1] - 1:19 part [10] - 8:21, 11:4, 12:25, 14:20, 35:7, 37:1, 39:24, 41:13, 45:4, 49:18 particular [2] - 19:13, 57:21 particularly [1] - 50:24 partnership [2] - 47:7, 58:15 parts [1] - 28:2 path [3] - 53:15, 53:18, 53:22 pattern [1] - 27:3 patterns [3] - 46:12, 48:23, 53:2 Pearl [17] - 4:6, 4:25, 5:2, 6:21, 11:7, 11:17, 11:18, 15:7, 15:11, 15:12, 15:22, 16:22, 18:23, 18:25, 19:15, 23:15, 32:25 pedestrian [15] - 6:3, 6:17, 6:19, 7:23, 7:24, 8:1, 16:20, 18:21, 20:14, 23:14, 23:18, 26:2, 28:5, 32:23, 49:10 pedestrian-friendly [1] - 18:21 pedestrian-oriented [1] - 16:20 pedestrians [4] - 7:2, 19:3, 20:15, 46:9 Peluso [1] - 64:25 people [7] - 15:21, 16:14, 17:13, 25:1, 26:20, 26:25, 50:16 per [1] - 41:16 percent [2] - 50:1, 60:20 perfect [1] - 27:7 perfectly [1] - 35:6

perform [1] - 4:15

perhaps [1] - 66:16

person [2] - 32:21,

perspective [2] -

44:25, 52:14

phenomenal [3] -

36:10

13:24, 32:6, 32:11 physical [1] - 4:21 picking [1] - 20:11 pink [2] - 46:17, 46:22 Place [2] - 15:5, 57:13 place [4] - 17:18, 18:15, 29:16, 40:18 placement [1] - 41:1 places [3] - 15:4, 21:6, 26:21 Plan [2] - 4:6, 5:1 plan [13] - 5:13, 5:18, 7:1. 7:25. 12:7. 15:25. 22:12. 29:19. 31:1, 37:10, 45:2, 46:7, 59:25 planning [2] - 42:20, 51:23 plans [4] - 5:16, 30:18, 47:9, 59:24 planters [1] - 28:5 planting [2] - 23:20, 34:5 plantings [1] - 21:7 platform [4] - 45:14, 47:12, 50:3, 50:14 playing [1] - 49:15 plaza [4] - 27:10, 27:14, 32:20, 32:23 pleased [2] - 11:5, 50:24 plenty [1] - 49:5 podium [6] - 8:14, 9:14, 44:6, 56:23, 57:11, 59:21 point [4] - 44:2, 57:3, 65:5, 66:11 points [4] - 46:9, 49:12, 50:4, 50:9 pooling [1] - 28:20 pop [2] - 22:4, 47:16 pop-ups [2] - 22:4, 47.16 Porter [6] - 13:8, 15:8, 16:25, 17:1, 26:13, 35:5 porter [1] - 26:14 portion [3] - 10:4, 42:19, 55:23 portions [1] - 43:5 positive [1] - 37:3 possible [3] - 25:24, 57:25. 58:16 posted [1] - 4:4 posture [3] - 37:25, 38:3, 61:7 potentially [1] - 19:7 power [1] - 47:13 presences [1] - 16:18

11:9, 37:9, 44:5, 62:9. 64:21 presented [2] - 32:4, 33:17 presenting [1] - 61:24 preserve [2] - 26:2, 55.1 preserving [2] - 46:15, 53:11 pretty [2] - 47:21, 67:11 previously [1] - 42:1 primarily [1] - 10:3 primary [1] - 6:15 private [2] - 10:8, 17:8 Proceedings [1] - 1:6 proceedings [3] -42:22, 67:15, 68:9 process [5] - 5:7, 5:10, 14:21, 29:13, 37:19 Professional [2] -68:7, 68:18 program [2] - 57:22, 58:12 programming [4] -18:10, 43:15, 46:2, 58:5 progress [1] - 37:7 project [44] - 5:12, 5:21, 8:22, 9:2, 9:19, 12:1, 12:5, 14:4, 15:10, 15:22, 16:12, 17:17, 18:22, 19:13, 22:13, 29:12, 29:21, 30:14, 32:3, 32:15, 33:17, 35:9, 35:17, 35:25, 36:25, 37:7, 40:6, 41:13, 43:14, 44:14, 45:17, 45:21, 46:20, 49:3, 49:7, 53:8, 53:24, 54:22, 62:9, 62:17, 63:15, 64:21, 65:2 project's [1] - 5:23 projects [9] - 5:6, 10:3, 10:12, 10:13, 10:14, 10:23, 32:3, 35:15, 35:16 prominent [3] - 12:2, 19:19, 42:11 promise [1] - 9:12 properties [1] - 5:21 property [5] - 12:23, 13:8, 24:4, 39:8, 39:15 proposed [3] - 5:11,

1:18

present [1] - 9:19

presentation [5] -

18:1, 22:23 pros [1] - 33:1 prospectus [1] - 44:18 protect [1] - 7:2 protected [3] - 30:25, 31:10, 31:15 provide [1] - 6:22 provided [3] - 5:17, 6:6, 62:4 providing [2] - 51:1, 57:24 proximity [1] - 14:11 **pubic** [1] - 5:5 Public [1] - 1:9 public [34] - 10:10, 12:2, 16:21, 17:20, 20:20, 20:22, 23:17, 24:6, 24:7, 26:11, 26:12, 26:18, 27:13, 30:4, 30:6, 35:2, 36:12, 36:15, 40:8, 40:19, 40:23, 40:24, 42:14, 51:8, 51:16, 54:4, 54:15, 58:22, 61:3, 61:5, 63:2, 67:6, 67:8 **pull** [2] - 20:15, 24:2 pulled [5] - 21:13, 21:18, 24:4, 24:7, 24:19 pulling [1] - 11:16 purposes [1] - 56:16 put [5] - 9:4, 35:14, 44:18, 48:5, 65:24 putting [1] - 32:17

### Q

quality [1] - 62:22 questions [13] - 8:10, 19:25, 29:2, 29:5, 30:1, 34:17, 43:21, 44:1, 50:17, 56:8, 56:11, 60:24, 61:21 queue [1] - 29:14 quick [3] - 3:24, 16:1, 67:11 quickly [2] - 14:4, 17:7 quorum [1] - 4:21

## R

rails [1] - 45:24 raised [3] - 6:25, 28:3, 50:14 raising [1] - 33:1 ramps [2] - 52:25, 60:21 range [2] - 6:1, 6:6 rare [1] - 8:24

PRESENT [2] - 1:12,

18:17, 33:21, 34:2, 57:1, 61:2, 61:5, raring [1] - 29:22 relevant [1] - 41:11 **REVIEW** [1] - 1:2 47:15 65:7, 66:13, 67:10 rather [2] - 34:5, 48:21 remain [2] - 66:4, 66:6 review [9] - 3:25, 4:25, RDA [2] - 41:17, 43:21 5:7, 5:11, 5:19, 7:10, scenario [1] - 60:19 selected [1] - 57:21 remains [1] - 4:1 39:7, 40:15, 62:2 Schaudt [1] - 20:8 selfishly [1] - 33:9 read [1] - 4:12 reminder [1] - 5:5 sentiments [1] - 36:23 Review [2] - 2:6, 4:7 scheme [1] - 47:10 Real [1] - 13:9 rendering [2] - 56:17, real [2] - 24:10, 26:1 Ric [3] - 30:3, 61:3, Schilling [6] - 3:2, separated [1] - 31:2 63:4 reality [1] - 17:9 renderings [4] -67.8 4:11, 34:10, 38:22, September [4] - 1:6, realize [1] - 14:3 48:23, 52:10, 57:2, RIC [1] - 1:19 39:3, 61:17 2:1, 2:5, 68:15 realized [1] - 51:12 57:3 right-of [1] - 26:12 **SCHILLING** [5] - 1:16, serve [2] - 51:10, realizing [1] - 9:6 Renner [1] - 20:5 right-of-way [5] -3:2, 34:11, 61:19, 51:11 renovated [1] - 13:9 17:21, 25:25, 27:13, 66:19 service [7] - 17:8, really [45] - 7:25, 8:18, school [1] - 25:18 40:3, 41:14, 42:12, 13:22, 13:24, 14:12, repetitive [2] - 22:9, 40:19, 40:23 screened [1] - 55:5 42:15, 56:1, 56:4 64:24 right-of-ways [3] -14:15, 14:21, 15:10, report [6] - 4:9, 4:23. 25:6, 27:4, 27:5 screening [6] - 42:17, services [1] - 4:15 15:19, 15:22, 17:7, 8:8, 39:10, 39:12, rights [1] - 21:5 48:8, 48:10, 55:13, set [4] - 6:1, 6:22, 17:12, 17:16, 17:18, rights-of-way [1] -55:25, 56:5 35:18, 35:21 18:14, 19:10, 21:3, 68:9 Seasons [7] - 40:1, setbacks [1] - 5:14 21:5 22:8, 22:9, 22:19, reported [1] - 66:2 44:19, 48:12, 53:6, river [3] - 5:15, 45:15, setting [1] - 19:17 23:9, 25:11, 25:20, **REPORTER** [1] - 68:1 53:23, 55:12, 55:21 several [1] - 35:6 47:11 26:13, 26:23, 27:10, Reporter [2] - 68:8, seating [3] - 41:22, 27:11, 34:1, 35:3, 68:18 riverfront [8] - 41:1, **Shack** [1] - 18:16 35:11, 35:25, 40:17, 51:20, 54:1 request [1] - 40:7 41:2, 41:5, 44:11, shade [4] - 21:9, 46:5, 46:7, 48:6, 44:23, 49:3, 49:6, seats [2] - 51:21, 59:4 23:13, 28:7, 50:1 require [1] - 23:19 48:9, 52:20, 58:19, required [2] - 21:14, 50:11 second [10] - 7:12, shaded [2] - 20:19, 58:23, 59:5, 63:14 Riverwalk [17] - 40:11, 38:11, 38:12, 38:14, 24:11 41:18 realm [8] - 12:2, 40:20, 40:24, 41:9, 38:15, 61:10, 61:15, shadow [1] - 26:17 requirement [2] -20:14, 20:21, 20:22, 41:24, 42:15, 43:10, 65:8, 66:22, 66:23 28:7, 49:25 Shake [1] - 18:16 23:17, 24:6, 24:7, 45:13, 46:10, 47:2, secondary [1] - 6:15 requirements [7] shall [1] - 7:10 26:12 48:19, 50:1, 50:25, secret [1] - 13:21 5:13, 6:19, 28:22, share [1] - 42:3 rebranding [1] - 28:13 41:3, 41:7, 47:22, 51:10, 52:15, 53:2, Secretary [9] - 1:14, shared [1] - 17:12 60:16 receive [1] - 3:19 49:24 31:23, 37:18, 37:23, shifting [1] - 47:24 recessed [1] - 54:11 road [1] - 56:1 61:6, 63:17, 66:4, requires [1] - 46:23 ship [2] - 49:23, 51:6 Road [1] - 59:23 66:16, 67:5 recognizing [4] residential [3] - 16:9, shipyards [1] - 45:24 Roberts [1] - 1:8 secretary [3] - 2:20, 22:25, 27:22, 47:21, 18:3, 40:5 Shipyards [3] - 39:8, robust [3] - 21:9, 65:25, 66:5 55:8 resilience [2] - 47:25, 39:25, 44:11 recommend [1] - 66:4 section [3] - 31:8, 24:14, 24:21 48:1 shop [1] - 18:14 recommendations [4] role [2] - 66:5, 66:6 31:18, 33:8 respectively [1] - 6:17 **shortly** [2] - 4:3, 12:8 - 38:5, 38:8, 38:20, **roll** [2] - 52:3, 52:18 sections [5] - 20:12, response [11] - 8:12, show [10] - 20:11, 62:3 30:2, 37:15, 38:16, roll-up [2] - 52:3, 20:20, 21:3, 21:18, 22:11, 28:12, 28:17, recommended [1] -52:18 22:10 38:25. 44:3. 61:1. 39:1, 45:8, 50:20, 66:17 rooftop [4] - 55:13, see [54] - 3:24, 8:5, 65:6, 65:14, 66:12, 55:24, 65:15 recommending [1] -11:14, 11:19, 12:21, 67:3 58:6, 58:20, 58:21 **showed** [1] - 54:9 42:24 20:16, 20:18, 20:24, responsible [1] rooftops [1] - 58:18 shower [1] - 51:13 recommends [1] - 7:5 21:2, 21:22, 22:4, 58:16 Room [1] - 1:8 showing [2] - 24:3, 22:19, 22:21, 23:7, record [2] - 4:12, rest [4] - 51:8, 54:5, room [1] - 34:4 33:20 23:25, 26:5, 29:16, 68:10 63:2, 63:12 rooms [4] - 51:8, 54:5, shows [6] - 7:25, 29:23, 32:6, 32:25, rectilinear [1] - 41:25 restaurant [6] - 40:9, 63:2, 63:12 25:19, 36:2, 44:24, 33:7, 33:11, 35:9, Redevelopment [1] -51:5, 51:19, 52:19, round [1] - 24:12 54:4, 59:25 37:2, 37:3, 41:16, 1:20 58:20, 59:18 rumblings [1] - 21:24 Shullman [1] - 20:4 41:19, 43:4, 46:3, redevelopment [3] restauranteur [3] run [2] - 45:18, 45:25 sic [1] - 55:1 46:11, 46:16, 47:1, 39:16, 39:18, 49:19 57:9, 57:16, 58:11 running [1] - 29:12 side [14] - 10:10, 47:9, 47:17, 48:8, referenced [1] - 52:18 restauranteurs [2] -12:12, 16:24, 24:8, 48:18, 48:24, 49:12, refine [1] - 47:9 57:15, 57:24 S 24:13, 25:21, 26:2, 49:16, 50:13, 50:25, refined [1] - 28:18 restaurants [1] - 19:20 26:10, 27:5, 40:21, 51:4, 51:23, 52:17, safety [1] - 28:5 regular [1] - 65:23 retail [10] - 10:14, 45:7, 52:15, 52:17, 52:20, 53:2, 53:24, samples [1] - 56:20 regulations [1] - 28:16 16:10. 16:18. 17:22. 60:14 53:25, 54:23, 55:13, reiterate [1] - 66:3 18:4, 19:15, 33:12, sat [1] - 29:9 sides [6] - 21:20, 55:20, 58:9, 60:5 51:7, 59:17 save [1] - 3:20 **REITs** [1] - 10:9 22:22, 23:11, 23:14, seeing [13] - 8:13, retail-heavy [1] saw [3] - 21:17, 49:11, related [1] - 5:13 25:13, 49:14 30:3, 30:6, 35:10, 10:14 56:14 relatively [1] - 13:21 sidewalk [3] - 6:4, 36:6, 38:17, 44:4, retained [1] - 4:14 scale [6] - 10:2, 10:13, relay [1] - 7:19 19:17, 21:20

15:20, 20:6, 20:9, signage [1] - 54:14 14:2, 18:7, 18:8, standing [1] - 52:14 26:7, 28:16, 50:21, 18:13, 39:17, 43:6 46:18, 56:7 Stanton [1] - 25:17 50:23 signature [1] - 21:11 significant [1] - 13:5 sought [1] - 43:3 start [14] - 2:10, 10:17, streetscapes [4] teams [1] - 29:16 south [3] - 16:24, 22:19, 26:4, 26:7, 6:16, 16:13, 16:17, teaser [1] - 29:1 significantly [1] -18:2, 25:16 23:6 temperate [1] - 52:5 58:19 30:8, 35:9, 35:16, single [1] - 30:22 Southbank [2] -46:11, 48:17, 51:3, structure [2] - 41:4, tenant [1] - 13:11 41:5 site [24] - 5:1, 5:12, 48:22, 57:19 51:23, 53:1, 61:17 tenants [1] - 55:8 5:19, 7:1, 11:25, southeast [1] - 53:5 started [5] - 2:7, 3:15, **structures** [3] - 6:13, term [1] - 67:5 12:7, 12:21, 13:2, space [20] - 17:15, 10:24, 16:2, 37:19 14:1, 44:23 terms [2] - 31:17, 48:7 15:25, 29:19, 40:17, 17:23, 18:7, 18:9, **starting** [2] - 22:13, struggle [2] - 8:18, terraces [1] - 58:25 40:22, 40:25, 41:15, 18:18, 21:6, 24:5, 35:2 8:20 textures [1] - 42:7 42:3, 43:8, 45:1, 24:11, 24:19, 25:6, starts [1] - 22:13 stucco [1] - 52:2 THE [64] - 2:3, 2:21, 45:25, 46:3, 46:6, 26:1, 27:19, 31:11, starved [1] - 51:22 subject [9] - 7:6, 7:23, 3:6, 3:14, 3:21, 4:16, 50:9, 52:22, 59:24, 40:9, 47:6, 48:7, **STATE**[1] - 68:3 39:16, 40:6, 40:17, 8:9, 8:13, 9:13, 20:1, 59:25 48:11, 50:15, 53:16, 41:15, 42:25, 43:20, State [1] - 1:10 29:3, 29:25, 30:3, 63:11 65:9 site's [1] - 7:23 statement [1] - 44:23 30:6, 30:12, 31:23, spaces [9] - 16:21, sitting [2] - 60:3, 60:4 stay [4] - 18:25, 25:4, submittal [4] - 6:14, 32:13, 33:14, 34:9, **skinny** [1] - 31:9 20:21, 21:13, 26:12, 7:9, 40:14, 41:16 34:19, 34:23, 36:9, 47:4 26:18, 27:15, 41:18, subsequent [1] - 5:8 36:12, 36:14, 36:17, skip [1] - 14:22 stenographic [1] -49:18, 52:23 suggestion [1] - 62:25 37:13, 37:16, 38:4, slate [4] - 65:24, 66:8, 68:11 spacing [1] - 63:6 Suite [2] - 8:17, 44:9 38:9, 38:13, 38:17, 66:15, 66:17 stenographically [1] special [1] - 65:23 slated [1] - 23:1 68:9 summer [1] - 65:20 38:24, 39:1, 43:24, specialist [1] - 46:19 44:4, 54:18, 55:16, slide [43] - 12:10, step [2] - 5:6, 16:2 super [1] - 28:24 **specific** [1] - 7:13 55:18, 56:9, 57:7, 12:16, 14:8, 14:10, supersede [1] - 41:2 stepped [1] - 55:2 59:11, 60:24, 61:2, 14:11, 14:22, 14:25, **speed** [1] - 37:6 stepped-back [1] -Support [1] - 39:7 61:5, 61:11, 61:14, 21:1, 22:6, 22:12, spell [1] - 27:9 55:2 support [13] - 39:22, spend [1] - 14:24 62:6, 62:15, 63:16, 23:25, 25:15, 26:3, steps [1] - 36:4 39:23, 40:7, 46:3, 27:1, 27:21, 28:6, spent [1] - 35:1 still [6] - 4:1, 24:13, 47:18, 48:13, 49:18, 64:4, 64:7, 64:11, 44:17, 44:24, 45:1, spill [2] - 27:14, 27:19 52:13, 52:16, 56:15, 64:14, 64:18, 64:23, 24:20, 26:1, 56:4, 45:5, 45:10, 45:16, 65:7, 65:13, 65:15, spills [1] - 17:19 66:14 60:8, 60:12, 62:3 46:14, 47:4, 47:5, spot [1] - 18:12 66:13, 66:20, 66:24, supposed [1] - 4:12 stitch [2] - 14:5, 31:6 48:25, 49:8, 49:11, 67:2, 67:4, 67:10 **SPP**[1] - 10:17 surface [2] - 41:12, story [1] - 13:3 49:21, 50:5, 50:19, themselves [1] - 13:20 43:7 Springfield [3] straggling [1] - 34:7 51:3, 51:25, 52:11, Thims [2] - 59:23, surfaces [3] - 47:1, 13:15, 13:16, 13:17 strategically [1] -62:11 53:13, 53:20, 54:3, square [2] - 16:23, 12.18 48:14, 49:4 54:17, 55:7, 55:15, thinking [4] - 30:18, 43:19 surrounding [4] -Street [20] - 1:8, 4:6, 55:22, 60:6, 63:1 31:3, 32:21, 35:16 Square [4] - 15:11, 5:21, 8:2, 10:5, 14:6 5:1, 5:2, 5:3, 6:21, slides [9] - 11:24, third [1] - 7:21 15:22, 18:15, 18:23 10:21, 11:7, 11:18, SUSAN[1] - 1:20 22:8, 28:12, 28:17, thoughtful [1] - 37:9 Susan [4] - 2:14, St [1] - 59:23 15:1, 15:13, 16:23, 45:16, 48:9, 50:20, thoughtfulness [1] -44:20, 49:17, 51:7 stadium [1] - 46:10 17:25, 18:25, 19:15, 52:9, 53:3 32:17 Stadium [1] - 57:13 25:16, 30:19, 32:25, systems [1] - 42:6 slightly [1] - 50:23 three [4] - 7:6, 29:20, Szwalek [1] - 20:8 staff [27] - 2:8, 4:8, 45:25 slowed [1] - 25:8 42:25, 62:3 4:23, 7:4, 7:11, 7:13, street [32] - 5:14, 6:23, slower [1] - 54:19 thrilled [3] - 9:20, 6:24, 16:19, 16:22, Т 7:16, 8:7, 8:11, 9:21, slowing [1] - 32:22 37:5, 45:7 14:23, 28:9, 28:15, 17:12, 17:21, 18:4, slowly [1] - 9:8 tabletop [2] - 18:20, thrive [2] - 37:2, 37:3 18:23, 19:21, 20:23, 34:15, 38:4, 38:8, smaller [1] - 47:15 28:3 throughout [2] -38:20, 39:10, 39:12, 21:3, 21:17, 21:22, **smarter** [1] - 50:16 tackle [1] - 52:21 33:23, 46:19 42:17, 42:23, 44:1, 22:2, 22:23, 23:5, smoother [1] - 8:6 tad [1] - 54:18 throw [1] - 62:25 55:24, 61:11, 61:12, 23:11, 23:23, 24:1, social [1] - 21:24 24:6, 24:13, 24:18, talent [1] - 9:5 Thursday [2] - 1:6, 2:5 62:1. 65:9 SODERHOLM [1] staff's [1] - 5:11 24:24, 25:14, 25:22, talented [1] - 50:2 tight [2] - 33:19, 34:6 tighter [1] - 63:11 59:22 stage [3] - 29:6, 35:2, 26:11, 28:4, 31:8, Tampa [2] - 10:16, Soderholm [3] -32:9, 32:20, 40:18 timeline [1] - 29:10 37:23 10:21 44:16, 59:21, 59:22 street-facing [1] - 18:4 staged [1] - 55:1 tangible [1] - 35:11 today [12] - 8:19, 8:23, solely [1] - 9:25 streetfronts [1] tanks [3] - 47:23, 48:3, 9:17, 9:20, 12:6, stairs [1] - 41:23 solid [2] - 42:19, 43:5 24:15 12:22, 13:12, 20:4, stairwell [1] - 52:24 48:6 soon [1] - 29:17 streets [3] - 16:17, 23:12, 44:10, 44:12, task [1] - 49:22 Stan [1] - 20:8 sorry [3] - 11:11, 29:8, 16:20, 32:8 TBD [1] - 57:4 62:9 standard [1] - 7:8 together [6] - 9:4, 59:3 streetscape [8] - 5:16, team [10] - 9:4, 10:19, standards [2] - 7:13, 22:22, 23:3, 25:21, 10:22, 14:20, 15:19, 10:18, 12:20, 14:7, **sort** [8] - 7:22, 13:13, 7:15

31:6, 32:17 28:2, 49:13, 50:4 trying [6] - 36:1, 14:17, 15:18, 17:6, took [1] - 35:25 49:23, 54:20, 58:9, vehicles [1] - 27:16 26:24 well-capitalized [1] top [1] - 22:13 58:15, 63:20 venue [1] - 57:25 Tutwiler [3] - 44:13, 29:21 topography [1] venues [1] - 47:15 57:11, 57:12 vestige [1] - 26:15 well-funded [1] - 9:24 52.21 touched [3] - 20:24, TUTWILER [2] - 57:12, via [1] - 1:15 west [5] - 5:4, 13:16, 27:8, 51:7 58:13 vibrant [4] - 16:13, 40:2, 41:15, 42:13 tough [1] - 33:21 two [9] - 5:6, 28:12, 16:17, 23:21, 32:10 West [1] - 1:7 towards [2] - 33:6, 28:17, 30:18, 30:24, vice [3] - 2:23, 65:25, white [2] - 45:6, 45:11 46.17 33:5, 39:17, 45:16, 66:6 wide [9] - 7:23, 7:25, tower [2] - 40:1, 40:5 45:18 24:9, 41:23, 54:23, Vice [5] - 1:13, 32:13, traffic [7] - 7:1, 17:14, two-step [1] - 5:6 56:2, 56:14, 60:10, 62:15, 66:5, 67:4 two-way [2] - 30:18, 60:11 19:1, 27:24, 32:20, view [17] - 5:13, 12:17, 32:22 30:24 12:18. 14:17. 16:25. wider [1] - 19:16 typical [4] - 20:12, transcript [2] - 3:18, 18:9, 18:12, 40:20, width [1] - 7:22 23:16, 31:7, 31:18 68:10 45:14, 45:19, 46:15, WILLIAM [1] - 1:16 windows [1] - 53:10 transformative[1] -49:25, 50:3, 53:6, U 10:2 54:21, 55:20, 63:1 wonderful [2] - 11:5, transition [5] - 7:22, views [2] - 5:15, 43:9 36:24 **U-Haul** [3] - 15:7, 8:6, 17:1, 17:4, woonerf [2] - 17:11, viewshed [1] - 46:22 23:2, 26:5 29:15 Virginia [1] - 11:3 27:8 ultimately [1] - 10:23 transitional [1] - 8:5 vision [5] - 11:17, word [2] - 17:10, unanimously [2] transparency [1] -11:25, 12:3, 16:3, 63:20 39:2, 65:16 42:8 16:6 world [3] - 46:21, understated [1] - 42:1 travesty [1] - 13:18 visions [1] - 53:12 63:25, 64:9 undulating [1] - 48:22 tree [8] - 13:24, 16:17, visitors [1] - 42:16 world-class [1] unenviable [1] - 49:22 24:9, 33:6, 34:2, vote [1] - 4:20 63:25 34:6, 51:1, 55:5 unfortunately [1] worry [2] - 9:13, 48:15 voting [5] - 4:13, tree-lined [1] - 16:17 36:17 34:13, 34:14, 34:16, Wozniak [1] - 44:13 unified [1] - 8:4 trees [3] - 23:13, 38:23 wrote [1] - 43:13 Union [2] - 5:3, 15:1 33:20, 34:4 unique [1] - 27:22 tremendous [2] -W Υ up [31] - 11:10, 11:16, 61:22, 62:18 11:20, 15:21, 18:22, wait [1] - 3:18 year [4] - 3:10, 24:12, TREVOR [1] - 1:14 20:9, 20:11, 25:1, walk [5] - 11:22, 52:5, 66:1 Trevor [1] - 2:15 25:23, 26:24, 30:19, 11:23, 13:12, 54:22, year-round [1] - 24:12 trials [1] - 45:22 31:9, 36:11, 42:19, 60:1 triangle [1] - 46:17 years [4] - 10:7, 10:11, 43:6, 45:25, 49:4, walkability [1] - 7:3 tribulations [1] -13:10, 35:6 52:3, 52:7, 52:18, wall [4] - 42:17, 42:19, yell [1] - 9:11 45:23 52:24, 56:19, 57:10, 43:5, 43:7 yellow [1] - 20:23 tried [2] - 23:8, 52:20 58:18, 59:1, 59:20, walls [1] - 42:5 York [1] - 18:16 trimmer [4] - 8:13, 60:9, 60:16, 62:12, wants [1] - 50:8 29:4, 56:10, 56:14 63.6 63.20 warehouse [1] - 13:3 Ζ Trimmer [4] - 8:14, updated [1] - 50:22 Washington [2] -8:16, 44:6, 44:8 ups [2] - 22:4, 47:16 Zone [1] - 41:4 10:15, 11:1 TRIMMER [14] - 8:15, Urban [3] - 8:25, 10:4, zone [10] - 6:3, 6:19, water [3] - 14:14, 18:8, 11:9, 11:13, 20:2, 12:21 23:19, 24:8, 24:25, 62.18 29:11, 44:7, 54:20, urban [2] - 10:12, 26:1, 31:9, 41:1, Water [1] - 10:20 55:17, 55:19, 56:18, 10:13 41:5, 41:8 waterfront [8] - 51:21, 57:10, 59:7, 59:10, zones [6] - 6:17, 7:23, urbanist [1] - 9:10 52:4, 52:7, 53:12, 59:19 uses [3] - 16:8, 16:11, 7:24, 8:1, 23:12, Tropia [3] - 1:9, 68:7, 53:16, 54:24, 55:3, 40:25 41:2 68:18 64:1 utilize [1] - 17:15 zoning [1] - 14:23 trouble [1] - 8:19 Waterways [1] - 65:1 **Zoom** [4] - 1:15, 4:18, ways [3] - 25:6, 27:4, true [3] - 21:15, 51:21, ٧ 4:20, 36:11 27:5 68:10 week [1] - 3:20 truly [9] - 20:13, 24:2, vacant [3] - 12:23, weekends [1] - 19:7 26:14, 26:19, 27:18, 22:15, 23:3 52:7, 53:10, 55:1, welcome [2] - 3:7, variation [1] - 43:7 62:21 53:21 various [4] - 21:3, Weldon [5] - 14:11, try [2] - 9:12, 58:17