CITY OF JACKSONVILLE
DOWNTOWN INVESTMENT AUTHORITY COMMUNITY REDEVELOPMENT AGENCY BOARD MEETING

Proceedings held on Wednesday, June 19, 2019, commencing at 2:00 p.m., City Hall, Lynwood Roberts Room, 1st Floor, 117 West Duval Street, Jacksonville, Florida, before Diane M. Tropia, FPR, a Notary Public in and for the State of Florida at Large.

BOARD MEMBERS PRESENT:
CRAIG GIBBS, Acting Chair.
RON MOODY, Secretary.
OLIVER BARAKAT, Board Member.
DANE GREY, Board Member.
TODD FROATS, Board Member.
MARC PADGETT, Board Member.
BRAXTON GILLAM, Board Member.
CAROL WORSHAM, Board Member.
ALSO PRESENT:
BRIAN HUGHES, Interim Chief Executive Officer.
LORI BOYER, City Council Member.
GUY PAROLA, DIA, Redevelopment Manager.
JOHN SAWYER, Office of General Counsel.
JOHNNY GAFFNEY, Office of the Mayor.
KAREN UNDERWOOD-EILAND, Executive Assistant.

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PROCEEDINGS
June 19, 2019
2:00 p.m.

THE CHAIRMAN: Let's start the meeting. I want to welcome everyone here, and recognize Councilwoman Boyer. Thank you for joining us.

Let's stand and do the Pledge of Allegiance first.
(Recitation of the Pledge of Allegiance.)
THE CHAIRMAN: Thank you.
As we begin this Downtown Investment Authority board meeting, I want to welcome everyone here on this rainy afternoon, and begin our agenda with the minutes.

Has everyone had an opportunity to review our minutes?

BOARD MEMBER GILLAM: Move to approve.
BOARD MEMBER PADGETT: Second.
THE CHAIRMAN: Properly moved and seconded.

Any discussion?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Seeing none, all those in
favor signify by saying aye.
BOARD MEMBERS: Aye.
THE CHAIRMAN: Any opposition by like Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
sign.
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Next, let's move to Agenda Item B.

Mr. Hughes.
MR. HUGHES: Thank you, Mr. Chairman and board members.

I'm going to lay out -- I'm going to read from prepared notes, and it will lay out a process that has already begun, that has been begun by Ms. Moser, and then I'll follow up at the conclusion. We can go step by step through the process.
(Council Member Boyer exits the proceedings.)

MR. HUGHES: At the last board meeting in a transparent and appropriate manner, this board concluded a thorough and thoughtful selection process for a new CEO. At no time, at no time did this body conduct a secret ballot. This conclusion was made by the media and others who have not reviewed the full public record of all that had been conducted by this board and staff. The interviews were public. The scoring and evaluation note-taking

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process was documented at the conclusion of hours of public interviews. Each of you, as a board member, had the opportunity to move for the hiring of any one of our three candidates. There was a public motion, a second, and a unanimous vote to choose one of those candidates, Ms. Boyer.

Nevertheless, to go above and beyond and to ensure absolutely no question as to the integrity of this staff, this board or the process, I'd like to walk you through a few simple steps we're going to take together today.

Ms. Moser has begun walking copies of the scoring sheets that were part of your evaluation note-taking. The purpose of that -and she'll conclude it kind of as we move on -is to identify the scoring sheets that represent your individual note-taking and process through the evaluation.

Once she's done with that process, she will reaffirm -- and there could be a potential where we table it to give her time to reaffirm the vote -- or the calculations and the notes, and make sure she has all the identified pages

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that she needs.
So, you know, when she comes through, if you haven't already, review the packet and sign your name to each page that was your own.

Once she does the calculation -recalculation of the scoring, Ms. Moser will be available to announce the results. And as in the previous meeting, after some modest deliberation, any board member, any one of you can move to select any one of the three candidates that were considered.

That motion, if one is made, will obviously need to be seconded, and then the board can vote and finalize this process.

In light of making the record clear, I would ask that on the recasting of the vote, each board member affirm their vote individually with a yea or nay vote so that the record is crystal clear about each board member's will as defined in the vote.

Since Mr. Bailey isn't present and wasn't present for the original vote, obviously he will not be taking part in the process.

I'd say with that, Mr. Chairman, maybe we table it and Diane can sort of discreetly make

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sure she has everybody's annotations and then we could come back to engage the process that I just outlined, if that's okay with the board and appropriate to OGC's assessment.

MR. SAWYER: Yeah, that's fine.
And, again, the -- what we want from the board is for you to sign the pages -- I know you heard -- and to turn those in to Ms. Moser.

THE CHAIRMAN: All right. With that, Ms. Moser -- we'll take a few minutes for her to distribute and get signatures.
(Ms. Moser tenders documents to the board members.)

MR. HUGHES: Mr. Chair, I think this is -I don't believe this would be inappropriate for -- while that's being done, Mr. Parola can move to Item 2C, unless the board members feel like it's a distraction.

THE CHAIRMAN: Mr. Parola, please, Item 2C, Resolution 2019-06-01.

MR. PAROLA: Thank you, Mr. Chairman.
To the board, this is an allocation of development rights from the Northside East Component Area of our Downtown Development of Regional Impact. It's for 18 units. You might

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have read about this project in the paper, and it went through conceptual approval at the Downtown Development Review Board. It's a shipping container project, so it's a first of its kind in downtown Jacksonville.

Again, it's 18 units. We put some requirements on it that are consistent with what we've done with other requirements in terms of performance standards. We want you to get a building permit within six months of the date of this resolution. And within six months of the date of whenever you get that building permit to have commenced vertical construction.

By grant of this -- by adoption of this resolution, you have given the Chief Executive Officer the ability to extend any of those deadlines by up to 60 days. If any of those deadlines, including an extension, are not met, then the allocation comes back to this board for further review.

Thank you.
THE CHAIRMAN: Does the board have any questions?

Beginning with Mr. Barakat.
BOARD MEMBER BARAKAT: No questions.
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THE CHAIRMAN: Mr. Grey. BOARD MEMBER GREY: No questions. THE CHAIRMAN: Mr. Froats. BOARD MEMBER FROATS: No questions.
THE CHAIRMAN: Mr. Gillam. BOARD MEMBER GILLAM: No questions. THE CHAIRMAN: Mr. Padgett. BOARD MEMBER PADGETT: I have no questions.

THE CHAIRMAN: Ms. Worsham.
BOARD MEMBER WORSHAM: Just a point of clarification. After we do what we're going to do with the DRI, this exercise will no longer be necessary, most likely?

MR. PAROLA: Through the chair, this exercise in terms of allocating development rights may actually stay because we have mitigated development rights that we are going to retain. The City paid for the infrastructure improvements to handle it. The City will retain those. How they manifest itself through the City's Comprehensive Plan, that's going to be up to the consultant to tell us.

And just, since you asked, tomorrow in
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front of the Professional Services Evaluation Committee, we will ask that they bless the scores from the subcommittee to choose a consultant and we'll begin negotiations hopefully after tomorrow.

BOARD MEMBER WORSHAM: Thank you. No other questions.
MR. PAROLA: You're more than welcome.
THE CHAIRMAN: Mr. Moody.
BOARD MEMBER MOODY: No questions.
THE CHAIRMAN: Thank you.
Is there a motion for Resolution 2019-06-01?

BOARD MEMBER WORSHAM: I'll move it. BOARD MEMBER MOODY: Second.
THE CHAIRMAN: Properly moved and seconded.

Any further discussion before we vote?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Any public comment before we vote?

AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: Seeing none, all those in favor signify by saying aye.

BOARD MEMBERS: Aye.
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THE CHAIRMAN: Any negative votes by like sign.

BOARD MEMBERS: (No response.)
THE CHAIRMAN: Seeing none, it passes unanimously.

MR. HUGHES: Mr. Chairman, if it's all right, I'll ask Ms. Moser a question while she's doing her business.

Diane, how much time would you need once this is completed?

MS. MOSER: If I may borrow Guy to help with the tabulation -- I did bring in the tabulation sheet. I have no reason to think that that was wrong the first time. So we'll just need -- probably about ten minutes should be plenty.

MR. HUGHES: If we continue to table this while that process goes on, I think, again, we could continue to other items, Mr. Chairman.

And I would say that Ms. Boyer's intention is to not be present for any of these steps in the process related to the selection, but I do think she has a desire to sit for the other items. So as long as -- if this is appropriate to counsel and to the board, we'll continue to

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have it tabled, move on, I'll get Ms. Boyer. And then when we get back to Ms. Moser's completed -- what she needs to do, then we'll excuse Ms. Boyer again.

THE CHAIRMAN: Do we want to have this done during the Downtown Investment Authority board meeting versus the Community
Redevelopment Agency board meeting?
Mr. Sawyer.
MR. SAWYER: The board always has both sets of authority, and they have -- as a practice, have been separated to keep organized in terms of where the different authorities reside in terms of resolutions. You don't have to be in one meeting or the other to take the action, so you can open the Community Redevelopment Agency meeting and then continue it and then come back to this item under the (inaudible) --

THE CHAIRMAN: That being the case, can we close the Downtown Investment Authority meeting?

MR. SAWYER: Yes.
THE CHAIRMAN: Let's do that.
MR. HUGHES: And apparently you have --
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before each of you, you have before you the sheets. So if you'd sign and print your name, Ms. Moser will then recollect them.

Correct?
MS. MOSER: Yes.
THE CHAIRMAN: And we open the Community Redevelopment Agency meeting.

MR. HUGHES: I'm going to get Ms. Boyer, if that's okay.

THE CHAIRMAN: Thank you.
(Council Member Boyer reenters the proceedings.)

THE CHAIRMAN: We welcome you again, Council Member Boyer.

With that, let's begin with Item A, the minutes. Has everyone had an opportunity to review the minutes?

BOARD MEMBER GREY: So moved.
BOARD MEMBER FROATS: Second.
THE CHAIRMAN: Properly moved and seconded.

Any discussion on the minutes?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Hearing none, all those in favor signify by saying aye.

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BOARD MEMBERS: Aye.
THE CHAIRMAN: Any negative by like sign. BOARD MEMBERS: (No response.)
THE CHAIRMAN: Hearing none, let's move on, then, to Resolution 2019-06-02, Southbank Apartment Ventures Extension.

Who is teeing that up?
MR. HUGHES: Mr. Parola.
THE CHAIRMAN: Thank you.
MR. PAROLA: To the Chair and to the
board, this is an extension of an existing redevelopment agreement and an existing allocation of development rights. This project I think we're all very familiar with. It's been in front of this board a couple of times. It's the Southbank Ventures, an apartment complex on the Southbank. It's gone through some litigation and they have reached the end of it. As part of reaching the end of it, at the end of it they've had to resize the project and reshape the project, so they had to go back to the Downtown Development Review Board. As you know, they meet monthly, so it's -- so this process has consistently added time, through no fault of their own.

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So in meeting with the developer's representative, we came across -- if you look at the memo, there's one, two -- three new deadlines, and the first one is, they shall obtain fee simple -- of the property by $12 / 31$ of this year, obtain building permits by March 1 of 2020, and commence the vertical construction by September 1st, 2020.

Again, we feel this is the right time frame based on everything that they've gone through.

I did, on my way in, see the developer and their representative. I don't know if they have anything to add, but I'm certainly sure they're here for any sort of questions.

THE CHAIRMAN: Thank you, Mr. Parola.
Any questions from the board?
Mr. Moody.
BOARD MEMBER MOODY: No questions.
THE CHAIRMAN: Ms. Worsham.
BOARD MEMBER WORSHAM: None.
THE CHAIRMAN: Mr. Padgett.
BOARD MEMBER PADGETT: I just have one thing to add. Summit has had some dialogue with Mr. Seibert on the numbers of the project.

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We're not the contractor. We haven't been promised any contract for the job, but I do want to make it known that we've had some dialogue with them about the project, as far as construction pricing and what it would cost to build it.

THE CHAIRMAN: Thank you.
Mr. Gillam.
BOARD MEMBER GILLAM: No questions.
THE CHAIRMAN: Mr. Froats.
BOARD MEMBER FROATS: No questions.
THE CHAIRMAN: Mr. Grey.
BOARD MEMBER GREY: No questions.
THE CHAIRMAN: Mr. Barakat.
BOARD MEMBER BARAKAT: Just one question.
I think the resolution is silent on what happens if the developer does not make the time lines. Is that in the original agreement with the (inaudible)?

MR. PAROLA: Through the Chair, yes.
If they don't make the timeline, it's sort of fatal to the project.

BOARD MEMBER BARAKAT: So the development agreement expires, essentially?

MR. PAROLA: Yes, sir.
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that is a walk-on item, that there is information in the packet for. There's a resolution, a term sheet, and an aerial view of a parcel of property. And if Mr. Parola could make it appear on the screen, I would -- if it's the will of the Chair and the board, I would do this item in advance. It's Resolution 2019-06-03.

THE CHAIRMAN: Thank you.
MR. HUGHES: So, currently, on -- if you look at what's on the screen or in the packet -- if everybody needs a minute.

There is -- that image is up on the screen and it's also before you. You see an aerial -the area in the middle of it is the pond at Unity Plaza and the intersection of Riverside Avenue and Forest. And there are two -- the picture that is two shaded areas, the light green shading is by the river and the yellow shade is about a half a block off Riverside -or, I guess, a full block.

Today, the green -- light green parcel is affiliated with Florida Blue, and their -actually, it's --

General Counsel, what was the term?
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MR. SAWYER: The (inaudible) name?
MR. HUGHES: Yeah.
MR. SAWYER: Guidewell Group, Inc.
MR. HUGHES: So Guidewell Group, Inc., which is affiliated with Florida Blue, owns that parcel on the river with the light green, which is a surface parking lot on our riverfront. They also -- they park cars there and they have -- they have lease-holding parking arrangements.

Their actual headquarters is down Oak Street, and there's a -- not Oak Street, I apologize. It's at the front of the picture. There's a surface deck -- parking deck behind it, and then this yellow shaded area kitty-corner to it is a City of Jacksonville owned parcel that has a retention pond on it.

The City has done an analysis that the retention pond can be filled with -- very easy, and the drainage work that related to the retention pond will cause no negative impact to the area. And, as a result, if we -- if that were undertaken, that filled surface area of the yellow shading City of Jacksonville property would then be available.

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side and they think it limits -- some say it limits the availability of traffic and attention for the retail components that are there.

The City will have in the budget some additional crosswalk activity on Forest, which would also accentuate the public use of that -of a parking deck there.

The terms, again, are -- an appraised value -- there is not an appraisal because, quite frankly, Florida Blue is interested in moving very fast and has proposed this, and -but if you look at a basic analysis of the value with the pond, it's probably about a million dollars. Obviously, filled in the value would go up. But that, plus a $\$ 3$ and a half million grant is still a fraction of the $\$ 20$ million-plus expenditure and one that I think has enough public benefit, not simply because of the parking, but, again, because of what it's -- what it potentially will do to taking an existing surface lot out of our downtown and, instead, converting what's a surface lot into potentially some developable property right there on the river.

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So for all those reasons, the board is being asked to approve the term sheet and the resolution and allow this to move forward to City Council. By the time it goes to City Council, the appraisal will be a component, so our policy-making colleagues in the City Council will have that component to ponder.

The $\$ 3$ and a half million that would be committed to this is the $\$ 3$ and a half million that had previously been earmarked as part of the development agreement with the Barrington Group related to the Berkman II. The Berkman II developers have -- while this board moved that development agreement, they have very overtly stated that they don't intend to take that development agreement before City Council. They're going to be reworking their plan for that property and it will change. So I don't see any issue with committing that pool of money to this project since we will likely have an entirely different -- sort of reworking of any potential Berkman II components at a future date.

I think I've covered all the bases on laying it out for you all.

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THE CHAIRMAN: Thank you.
Could we get a motion to approve Resolution 2019-06-03?

BOARD MEMBER MOODY: So moved.
BOARD MEMBER PADGETT: Second.
THE CHAIRMAN: Properly moved and seconded.

Discussion?
Mr. Barakat, would you start the discussion?

BOARD MEMBER BARAKAT: I was hoping you would start with somebody else.

That's okay. Well, I think we all agree that moving a surface parking lot off the river is an important goal. A lot of people have stared at that parking lot for a long time and wondered if we would see development there. It's tough to really put a value on a parcel that is currently a retention pond.

Mr. Hughes, I think you alluded to some numbers that sound within range of a potential valuation.

I think the development of a garage that -- what is a gateway intersection of downtown is not -- I don't think we would all

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consider that the highest and best use, so I would like to ensure -- and this is really a message to DDRB than really to this board, but a retail component of the ground floor of that garage be studied heavily.

When the Gate gas station was proposed, there was significant community dialogue on the design of that gas station given the walkability potential that that neighborhood has currently and will continue to have as it further matures. And so I think a ground level retail component of that gateway corner is really, really important, if we're going to agree to put a garage there.

And I also think the design of the garage needs to be first class. Again, when we bring investors from the airport and bring them into downtown, we usually take that Forest Street exit, and this is the first intersection they see when they enter into our downtown.

So this intersection is critical, and I believe Florida Blue as a property owner in that neighborhood would agree with everything I just said.

But I just want to make sure the
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aesthetics of this garage and the retail component is thoughtfully considered.

Those are the only initial comments I have at this time.

THE CHAIRMAN: Thank you.
Mr. Grey.
BOARD MEMBER GREY: I think this is a -and I share some of the sentiments of Mr. Barakat. This is actually a good project too, though. We get to kill two birds at one stone. That area is dying for parking, so -and we get to actually utilize it for -- off hours for public parking, so it's actually a good opportunity.

THE CHAIRMAN: Thank you.
Mr. Froats.
BOARD MEMBER FROATS: How many parking spots?

MR. HUGHES: The agreement speaks to a minimum of 750 . There's an expectation of more than like 800-plus, but -- but I think a little flexibility is appropriate, and I think 750 -when you look at sort of the size and practical uses, it is a good baseline to give them.

And I wouldn't -- if I could,
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$\$ 20$ million asset paying taxes to us and a
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Mr. Chairman, just take a moment on another member's comments. The brand Florida Blue and their subsidiary company, obviously, has a presence, as was discussed, and I can tell you that they're -- in conversation, they are aware that it's the aesthetic appeal that will represent its brand, and they're committed to some of the things you said too.

THE CHAIRMAN: Is that it, Mr. Froats?
BOARD MEMBER FROATS: Yes.
THE CHAIRMAN: Mr. Gillam.
BOARD MEMBER GILLAM: It's not lost on me that the ask here is, give us a piece of property to put a parking garage on so that we can take a piece of property we own elsewhere and sell it because it's a valuable piece of property. In fairness, we have to recognize that, but I --

But from my perspective, we've got two pieces of property that are generating little or no tax benefit to the City, and what we have the opportunity here is to create a parcel that's -- you know, it's a zero because it's a hole in the ground and it's going to be a
parking lot that I -- I suppose, if Blue wants to do this, it's going to be proposing to do something spectacular on that, which would be, again, a substantial increased tax value.

I mean, for those reasons alone I think it meets the criteria of what we've been asked to do here on the board. For those reasons, I'd support it.

THE CHAIRMAN: Thank you.
Mr. Padgett.
BOARD MEMBER PADGETT: I agree with
Mr. Barakat on the aesthetic part of the building. Glad to hear that's being focused on. I think that's very important coming in that corridor right here.

On the mixed use part, I don't disagree. It should probably be looked at, but we do need to remember -- I think 200 -- or 220 Riverside has struggled a little bit with their mixed use. A couple of their places in there had some challenges. I know the Corner Bakery is now First Watch down the road, further down Riverside Avenue. And I don't know how many units or spaces Florida Blue really needs, but if we put retail down in there, of course, that

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1 takes some spaces away from Florida Blue. So

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there, what happens to that land when the parking lot opens? Do we have any ideas? Or will that be prohibited? And would that change use, you know, to encourage a development instead of getting a parking lot after it's done?

MR. HUGHES: I would say there's an extremely high degree of probability that that parcel on the riverfront would not be -- would not continue to be a surface parking lot. If for some reason ownership changed, it would be precluded from remaining a surface lot, correct?

COUNCIL MEMBER BOYER: Uh-huh.
MR. HUGHES: One of my attorneys.
So it -- yeah, I think that answers the question.

BOARD MEMBER WORSHAM: Thank you.
THE CHAIRMAN: Mr. Moody.
BOARD MEMBER MOODY: I'm in favor of this.
I think all -- there's mostly positives as a result of this. And we can have additional parking in the area, which is sort of needed, but especially for Unity Plaza, to give them -they were kind of behind the curve originally

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because the parking was really not that great.
So it provides the extra parking. We've already talked about it. We'll have 20 million-plus on the tax roll being productive. It opens up the new development along the Riverside corridor, which we sorely need. And Mr. Barakat has very correctly said that -- you know, as people are coming in, this is kind of a front door for us right now. And I think it's an overall improvement for the area.

The only negative I can see -- and it's already been mentioned -- is the fact that we will have a garage on Forest Street, but I think the positives really overshadow that, so I'm in favor of it.

THE CHAIRMAN: Yes.
BOARD MEMBER FROATS: Question.
THE CHAIRMAN: Sure, Mr. Froats.
BOARD MEMBER FROATS: Mr. Hughes, we talked about the tax roll, so I think there's going to be some significant value when the riverfront property is developed. The garage itself, does Florida Blue pay property taxes as a nonprofit?

COUNCIL MEMBER BOYER: So if it --
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BOARD MEMBER FROATS: I just want to point that -- I'm not sure of the answer.

COUNCIL MEMBER BOYER: Well, the question is Guidewell, really, not Florida Blue, and so I don't know that -- whether Guidewell is a nonprofit and whether they are tax-exempt. I mean, obviously, like Baptist Hospital is tax-exempt. I don't believe Florida Blue is tax-exempt on the parcel that they have their office building on, but it's easy to look it up and see.

BOARD MEMBER FROATS: I just don't want people to think we're making a decision based on a (inaudible) plan. We're looking more at the value of the property being developed on the riverfront. That would be significant to the property taxes.

COUNCIL MEMBER BOYER: And the other thing you're looking at is -- so, typically, now I'm hearing that structured parking spaces cost about $\$ 30,000$ a space to build. And if they're building 750 of those at a $\$ 22,500,000$ value, and we're getting use of those nights and weekends and we're only paying $\$ 5,000$ a space for the 750 spaces, that's a pretty good deal

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for us to have public spaces available --
BOARD MEMBER FROATS: I agree.
COUNCIL MEMBER BOYER: -- regardless of the land value part.

THE CHAIRMAN: I would just echo Mr. Barakat's aesthetic. Retail would be great. Rooftop dining may be great in that area. DDRB will look at all that, but I think it's a good proposal.

Mr. Moody.
BOARD MEMBER MOODY: One other point.
The Riverside parcel, if it's really
developed to its highest and best use, it will
be a 50- to $\$ 150$ million project, plus. So, you know, it's a big number.

THE CHAIRMAN: And parking then will become even more important.

BOARD MEMBER MOODY: Absolutely.
THE CHAIRMAN: Thank you.
Any further discussion from the board?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Any public comment?
AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: Seeing none, all those in favor of Resolution 2019-06-03 signify by

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saying aye.
BOARD MEMBERS: Aye.
THE CHAIRMAN: Any opposition?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Passes unanimously.
Thank you.
Are we ready for the tally?
MR. HUGHES: Good question.
(Council Member Boyer exits the proceedings.)

MR. HUGHES: Ms. Boyer will leave again.
Ms. Moser, do you want to come up?
THE CHAIRMAN: Let me check with counsel.
Do we need to reopen the meeting, the
Downtown --
MR. SAWYER: You can.
Again, you carry both authorities simultaneously, but, yes, if you want to reopen the meeting --

THE CHAIRMAN: Let's close out, then, the Community Redevelopment Agency meeting and open the Downtown Investment Authority meeting.

Ms. Moser.
MS. MOSER: Okay. So I will read the
scores that each person documented for each of
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the candidates. I'll start -- I have them
ordered in the way you are sitting now.
So I'll start with Oliver Barakat.
Flisram, 33. Hanna, 31. Boyer, 47.
For Mr. Grey: Flisram, 48. Hanna, 47.
Boyer, 46.
For Chair Gibbs: Flisram, 40. Hanna, 45.
Boyer, 38.
For Mr. Froats: Flisram, 48. Hanna, 43. Boyer, 45.

For Mr. Gillam: Flisram, 46. Hanna, 43. Boyer, 46.

For Mr. Padgett: Flisram, 48. Hanna, 33. Boyer, 46.

For Ms. Worsham: Flisram, 42. Hanna, 34. Boyer, 44.

And for Mr. Moody: Flisram, 41. Hanna, 35. Boyer, 44.

The scores added up to Boyer with the most points at 356 , Flisram in second with 346 , and Hanna with 311, in third place.

THE CHAIRMAN: Thank you.
MR. HUGHES: Mr. Chairman, as a reminder, just to the notes at the beginning, the process of scoring and the notes and the evaluation

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process you did through the very thorough public interview process, we're not binding to a result at -- as then, last meeting, as today, any member has the opportunity to make a motion related to any one of the candidates and the board can act upon any of those motions as they see fit.

BOARD MEMBER MOODY: Mr. Chairman.
THE CHAIRMAN: Thank you for those evaluation scores.

Yes.
BOARD MEMBER MOODY: I'd like to make that motion, that Lori Boyer be appointed as our next CEO of the DIA.

BOARD MEMBER GREY: Second.
THE CHAIRMAN: Properly moved and seconded.

Any further discussion?
Ms. Worsham.
BOARD MEMBER WORSHAM: I thought you were voting.

THE CHAIRMAN: No.
BOARD MEMBER WORSHAM: No further
discussion.
THE CHAIRMAN: Are you looking for
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discussion?
BOARD MEMBER WORSHAM: No. I agree. I totally support.

THE CHAIRMAN: Mr. Padgett.
BOARD MEMBER PADGETT: No.
THE CHAIRMAN: Mr. Gillam.
BOARD MEMBER GILLAM: No further comment.
THE CHAIRMAN: Mr. Froats.
BOARD MEMBER FROATS: No questions.
THE CHAIRMAN: Mr. Grey.
BOARD MEMBER GREY: No.
THE CHAIRMAN: Mr. Barakat.
BOARD MEMBER BARAKAT: No.
THE CHAIRMAN: Any public discussion?
AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: Hearing none, all those in
favor of the motion signify by saying aye.
BOARD MEMBERS: Aye.
THE CHAIRMAN: Any opposition by like sign.

BOARD MEMBERS: (No response.)
THE CHAIRMAN: Motion passes.
Thank you.
MR. HUGHES: And in light of that, there has been a resolution last time to enter into

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beginning the discussion with Ms. Boyer. In light of the reaffirmation of the outcome, in the interim time, we've met. Employee Services has walked through the contracting process. And to go an extra step of sort of formality, OGC has the contract term.

And I would also propose that we move and second the adoption of the contract, and tell you that the salary is in the budgeted range that's been approved by this board for the CEO position. The rest of the terms of the contract are identical to the terms and conditions of the previous full-time CEO. So in all fundamental ways, this contract is wholly consistent with the outcome that you resolved for me to pursue. And in light of today's reaffirmation, fits our budget and all our conditions.

THE CHAIRMAN: Let's take a minute to review and then we'll seek a motion.

MR. HUGHES: I'll add that she's available to begin on July 1st, and I would strongly welcome the opportunity for a new CEO, as soon as -- no offense, board members. I appreciated every minute.

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BOARD MEMBER GREY: Mr. Chairman, I make a motion --

THE CHAIRMAN: Yes.
BOARD MEMBER GREY: I'd like to make a motion for contract approval.

BOARD MEMBER PADGETT: Second.
THE CHAIRMAN: Properly moved and seconded.

Any discussion?
Mr. Moody.
BOARD MEMBER MOODY: No discussion.
THE CHAIRMAN: Ms. Worsham.
BOARD MEMBER WORSHAM: No comment.
THE CHAIRMAN: Mr. Padgett.
BOARD MEMBER PADGETT: No, sir.
THE CHAIRMAN: Mr. Gillam.
BOARD MEMBER GILLAM: No further comments.
THE CHAIRMAN: Mr. Froats.
BOARD MEMBER FROATS: No questions.
THE CHAIRMAN: Any further comments,
Mr. Grey?
BOARD MEMBER GREY: No.
THE CHAIRMAN: Mr. Barakat.
BOARD MEMBER BARAKAT: Mr. Hughes, this agreement mimics the prior one except for the

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compensation level; is that correct?
MR. HUGHES: That is --
BOARD MEMBER BARAKAT: All the rest is the same?

MR. HUGHES: That's correct.
BOARD MEMBER BARAKAT: No further questions.

MR. HUGHES: And, again, the compensation number is well within the budget range that this board has approved and fits with our direction on the whole organization's budget.

THE CHAIRMAN: Very good. Any further discussion from the board?

BOARD MEMBERS: (No response.)
THE CHAIRMAN: Any public comment?
AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: Hearing none, all those in
favor signify by saying aye.
BOARD MEMBERS: Aye.
THE CHAIRMAN: Any opposition by like sign.

BOARD MEMBERS: (No response.)
THE CHAIRMAN: Thank you.
MR. HUGHES: I'll go get Ms. Boyer.
(Council Member Boyer reenters the
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proceedings.)
THE CHAIRMAN: Congratulations, Ms. Boyer. COUNCIL MEMBER BOYER: I look forward to working with you.

THE CHAIRMAN: As do we.
The next item on the agenda is the chief executive officer's report.

MR. HUGHES: No, Mr. Chairman, if we go back to the CRA meeting, we can get to 3C.

THE CHAIRMAN: Yes, 3C please.
MR. HUGHES: Do we need to change, formerly, anything?

MR. SAWYER: You can reopen the meeting. It is administrative. It doesn't affect your (inaudible) --

THE CHAIRMAN: We'll close the Downtown Investment Authority meeting and open the Community Redevelopment Agency meeting.

MR. HUGHES: I was invited to make the last one as complicated as possible, so I've achieved that.

So Item 3C, as a matter of background, relates to an unsolicited proposal that this board received in May from Vestcor as it relates to property in the LaVilla

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neighborhood. The term sheet that they submitted was dated May 8 th. It was part of a discussion -- brief discussion leading to a resolution to publicly notice -- create the necessary steps of a 30-day notice. The notice was published. And in the intervening 30-day period, which concluded June 17th, two additional proposals were submitted, and all three proposal terms are in the packet of material.

So in light of that and in preparation for this meeting, staff and the General Counsel met to review the options that would be available to the board, of which there are a couple, and even within the options there's several components available to you.

I would suggest that, with the will of the board, that you determine an amount of time that you're comfortable with to allow each -- I believe representatives of each of the three proposers are here, and maybe they could speak to -- each one could speak in some terms to what it was that they've submitted, and then we can contemplate how the two options play, but I'd seek some guidance from the board.

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ideal.

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BOARD MEMBER GILLAM: Just a recommendation. I'm out of order probably.

Shouldn't we talk about procedure first before we do presentations?

THE CHAIRMAN: That's what he's asking about. How much time, 10 minutes, 15 minutes? MR. HUGHES: I think, to Mr. Gillam's point, he would ask me to sort of talk about the two options first and then --

THE CHAIRMAN: Okay. I'm sorry. MR. HUGHES: So let's do that.
In consultation with General Counsel, there are basically two options. Option A would allow the selection of one of the three proposals today. You could evaluate them without any criteria beyond the materials they provided and any additional information they do in a presentation. And if you-all, as a board, decided that the proposals -- one of the proposals rose to an acceptable level of understanding, it could be moved, seconded, and contemplated by the board and disposed of today. It's acceptable, but I would say, in light of multiple proposals, it may not be

And I do know, through -- in addition to talking about her future as the CEO, Ms. Boyer and I have talked about things I've seen in my brief tenure as the interim, and I know it's her desire, when she's in the seat, to make sure that there's formality that's sort of laid out for the process so that there becomes a plan and process in place for unsolicited offers and different size land transactions and different things.

So in that spirit, you might want to go to Option B, which would be -- essentially, in order to get Option B, we would, for all intents and purposes, rescind the notice that brought these three proposals, we retransmit a Notice of Disposition, and that one would clearly create a 30 -day code of silence where the proposers, after this meeting -- if Option B were chosen, would have no additional contact with board members, but the board could instruct staff to sort of undertake an analysis process.

And as part of Option B, you could empower a criteria -- potential criteria for scoring or evaluation that the staff would do. It could

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either be something that the Strategic
Implementation Subcommittee could look at or you could create a scoring committee out of City staff; one representative of DIA, a representative of Public Works or Economic Development, and perhaps a representative of the mayor's office, if you so choose.

But in that process, in Option B, you would be landing today on some process that I think would ultimately guide you in similar circumstances in the future and would bring some clarity and regularity to how the body disposes of or handles unsolicited proposals with some level of certainty moving forward, that every time it's this way and we do it this way.

And the nuts and bolts of which of those options -- like I said, Option B has some subsidiary decision points. So if you chose Option B, you would be taking back the notice, putting it back out with a code of silence, and then what you instruct staff and how you establish criteria and selection you could deal with today.

And I'm going to stop and allow OGC to
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tell me if I've said anything wrong, since they were part of this conversation.

MR. SAWYER: Yes, those are the options available.

MR. HUGHES: With those -- with that process in place, again, the three are here, but if you all have some guidance before a presentation or if there's a way you would like to suggest us to move forward, I would take it.

THE CHAIRMAN: Does that answer it, Mr. Gillam?

BOARD MEMBER GILLAM: It does, Mr. Gibbs.
I move that we consider Option B and have some discussion on Option B.

THE CHAIRMAN: Is there a second? BOARD MEMBER BARAKAT: Second. THE CHAIRMAN: Discussion on Option B? Mr. Moody.
BOARD MEMBER MOODY: I think, in all fairness, to give everyone an equal footing in this process, I think we should probably put it back out there and let everyone take their best shot at it and then let us come and take another look at it.

If we want to send it through the
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Strategic Implementation Committee, we can really get into the weeds, and we can then come back with a recommendation to the board for the next meeting.

THE CHAIRMAN: Ms. Worsham.
BOARD MEMBER WORSHAM: I'm in favor of Option B and I'm in favor of developing some scoring procedures and criteria for things to be judged against and having a really good analysis done on the three options.

THE CHAIRMAN: Mr. Padgett.
BOARD MEMBER PADGETT: I'm a little mixed
on it. I think I'd rather hear from the three
parties before we decide on Option A or
Option B. We may hear enough here today that
we decide we don't need to go to Option B. So
maybe we should hear from three groups first
and then decide whether we're going to do
Option A or Option B. That would be my suggestion.

THE CHAIRMAN: Mr. Gillam.
BOARD MEMBER GILLAM: My concern is, we don't fall under procurement rules as a CRA, and I'm particularly concerned about it -- you know, it's a public perception issue, and

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aving a process in place where we are transparent, we're going about it in a way that seems fair to everybody involved. I mean, I think that requires us to -- this is the first time we've dealt with this, and coming up with a plan to move forward and do it the same way every single time so people have -- understand what they're getting into and everybody's on the same thing, I think that makes sense.

So I support Councilwoman Boyer's -future Executive Director Boyer's suggestion.

THE CHAIRMAN: Mr. Froats.
BOARD MEMBER FROATS: I like what Mr. Gillam said. I think we should limit it to the three that have submitted. I don't think we should open it up to further bids because these are the three firms that took the time this past 30 days to do the submission, but I do like the idea of having the DIA staff analyze all three deals and making a recommendation to us.

THE CHAIRMAN: That almost sounds like an amendment to his motion.

BOARD MEMBER FROATS: I'd like to make a motion --

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notice is out, it's several steps. The first is you would reject all current bids and terminate that notice and then do a new notice that will include those components. That's kind of the cleanest way to redo that.

If you do that, you open it up to the universe of proposers. So you can't say "but only you three can put a proposal in." And if you get more proposers it's even better because there's more to consider, but that would be the first step if you want to add scoring criteria now.

And, just generally, I -- this notice requirement is very technical. You can -- and CRAs do it across the state -- negotiate all the way through a contract with one developer you know you want for this project and be ready to sign and then do the notice. It's really that technical.

Now, that's uncomfortable because as a City, it's transparent, and particularly in procurement there are hard and fast rules. This isn't really a hard and fast rule. It's a very technical requirement. But to the point of the -- that's been raised, certainly having

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standard procedures gives everybody comfort, you know what's coming, you know the criteria and so forth.

So I believe you would need to proceed either with evaluating today under Chapter 163 criteria or you can make a notice and do a new notice which will allow any proposers to bid.

BOARD MEMBER FROATS: So can we not just extend this process 30 days to give the DIA staff time to review the three proposals that were submitted?

MR. SAWYER: You can -- there are criteria you must evaluate under state statute. If you wish to continue the proceeding for a month, you can, yes.

BOARD MEMBER FROATS: But that would not allow them to change their proposal, correct?

MR. SAWYER: No. What they have presented is done. That 30-day notice period is over.

BOARD MEMBER FROATS: Which would seem unfair to the first proposal because theirs was made public.

No further questions.
THE CHAIRMAN: What I heard Mr. Gillam ask -- his was more of a general format, and I

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heard you ask for these specific proposals. That's why I said it sounded like a friendly amendment to me.

BOARD MEMBER GILLAM: Which I understand from Mr. Sawyer -- if I'm not out of order again -- we can't do.

MR. SAWYER: I believe, if -- if you are going to make a request that staff or a committee make a recommendation to you, you can, but that would require continuing the proceeding. There would not be a new notice. There would be no new proposers if you proceed that way.

THE CHAIRMAN: Well, let's ask -Mr. Froats made a friendly amendment.

Mr. Gillam, I think it was your motion originally?

BOARD MEMBER GILLAM: Yes, sir.
THE CHAIRMAN: For a general procedure with regard to unsolicited proposals. He wants to limit this particular --

BOARD MEMBER FROATS: As I understand, though, if we did that, they could not resubmit their proposals. They could not sharpen their pencils.

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THE CHAIRMAN: Correct.
BOARD MEMBER FROATS: And I don't think that's appropriate, so I'm not going to move forward with the amendment.

THE CHAIRMAN: Okay. Very good.
Thank you, Mr. Froats.
Mr. Grey.
BOARD MEMBER GREY: I'm sorry, all the lawyers and I'm not that smart. I just want -just for clarity purposes, we put it out, so is it the intent when we put it out to gain competition or to notify the public of what we intend on doing?

MR. SAWYER: Through the Chair, it can be whatever the board decides, and many -typically, what the board has done for smaller parcels or where there's an anticipation there may not be bidders, it's been a two- or three-page type of notice with a very slim process.

For the shipyards, for example, it basically resembled an RFP. It was a very involved document with a lot of requirements. And you can do either of those every time you

I think the concern we're hearing is that you now have competing proposals and there wasn't a lot of formality in terms of how the evaluation would occur, but the intent -there's -- not necessarily have to be one way to do it, but using the two- or three-page type of notice is just the bare technical requirement that you put a notice out before you select.

BOARD MEMBER GREY: So it's not really defined?

MR. SAWYER: I'm sorry, what is not defined?

BOARD MEMBER GREY: It doesn't have an objective behind it, essentially.

MR. SAWYER: Well, it's always -- there's a requirement before you can enter into an agreement to sell property in the CRA, that you provide notice for anyone else that may want to submit a proposal. That's the only requirement.

It's not an RFP. You don't have to resemble an RFP. You don't have to go with a low bidder. It doesn't have those formalities.
In other areas of the City it's much more
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formal.
MR. HUGHES: And the model -- if you think back just a month prior, so -- the JEA had come to a decision, and this body had to contemplate a parcel that the developer related to JEA headquarters. So the corporation that -- the developer worked with JEA, had proposed to purchase the parcel that would ultimately be the new headquarters location. So this body put out a Notice of Disposition related to that parcel. No other activity came in, so the very next meeting we had the opportunity to accept or reject because there was no other contemplation of others interested in that parcel.

So this initiated the same way, and then we had this unsolicited component to these properties, and two more came in. So it's a little bit of a difference.

THE CHAIRMAN: Anything further, Mr. Grey?
BOARD MEMBER GREY: No.
THE CHAIRMAN: Mr. Barakat.
BOARD MEMBER BARAKAT: By the way, I've had ex-parte communications with all three applicants.

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Mr. Sawyer, do I need to -- if we're going to decide just to go to Option B, do I need to declare those at this time?

MR. SAWYER: Out of an abundance of caution, you can. Again, there's no prohibition, for example, under 163 for them approaching board members, absent a requirement of the notice itself. It's just a -- it's a different posture than being in a quasi-judicial --

BOARD MEMBER BARAKAT: So is that a yes?
MR. SAWYER: Yes.
BOARD MEMBER BARAKAT: On June 7th, I spoke with Ryan Hoover of Vestcor. Prior to our last board meeting, I met with Mr. Moore and Mr. Hoover. I don't remember the exact date, but it was prior to our last board meeting. I can look it up and confirm if necessary.

June 12th, I met with Alex Sifakis of JWB, one of the applicants. And on May 30th, I spoke to -- and on June 14th, I met with
Trip Stanly of Blackwater Capital.
So I have seen all three -- not proposals
on all three. And I think I'm leaning
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towards -- I'm not leaning. I would like to go in the direction of -- staff seems to be leaning, and that is to go to Option B.

I don't think we can -- I don't think it's fair to make a decision based on a profound lack of criteria that we've discussed when we have options on the table. If we didn't have options on the table, it would be an easy decision, but I've seen some creative -- I've heard some creative ideas from the other applicants, and they all have strengths.

And I think that, in fairness to this board and to this city and even to the applicants, we need to make a decision based on a particular set of guidelines and parameters.
So I agree with the Strategic Implementation Committee developing those guidelines. In the same manner we decided on the shipyards and other properties, we can put together a committee of staff, a mayor's office representative, a board member representative, someone from Procurement to make the final scoring. So there is some precedent in the process like this and it's worked before and I recommend we go down the same (inaudible).

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THE CHAIRMAN: So you would ask that we develop a policy for unsolicited proposals, and that policy includes rescinding the notice.

Am I correct, Mr. Gillam?
BOARD MEMBER GILLAM: So we've got a couple of things going on here. My motion was not directed to any of the current proposers.

THE CHAIRMAN: Correct.
BOARD MEMBER GILLAM: So it's going to have to be a separate issue with rescinding the current process.

THE CHAIRMAN: Correct.
BOARD MEMBER GILLAM: My proposal -- and I'll see if I can do a better job of articulating and put meat on the bone.

My proposal is that we set up a procedure with DIA that when we have this type of circumstance we will have a committee -- a scoring committee will be set up, and it will be made up of a representative of the board, seconded by the chair, a board -- the executive director and a mayoral staff member appointed by the mayor, and they will receive the submissions and they will score the submissions and then that -- then a recommendation would

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come back to this board for this board to approve or object. So it would have a very similar procedure to what we do in Procurement.

And I think that each occasion we are faced with this, there's going to have to be a different scoring criteria because we have different locations, we have different type proposals, they're going to require different -- have different interests. And so I -- and I think either that process will probably have to be addressed with each proposal that comes to us, each opportunity, and we'll have to make that decision.

I guess -- I'm not making any recommendations with regard to what that should be on this particular project. I'm talking about an overall procedure as to how we'll do the business going forward and make sure we're transparent to the public.

THE CHAIRMAN: So that's an unsolicited proposal procedure?

BOARD MEMBER GILLAM: Yes.
THE CHAIRMAN: Thank you.
Ms. Boyer.
COUNCIL MEMBER BOYER: Mr. Chairman, I've
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1 had some conversations with Mr. Hughes and Mr. Parola about this, and my thought is, if I could bring back to you at the July meeting kind of a set of opportunities as to how we handle things because I think it would be different if you had an unsolicited proposal, it was for a small, key parcel of land, not very valuable, whatever, and you chose to do the -- put the notice out that somebody has offered to buy this and no one else responded, you wouldn't want to have to go through the next step, Notice of Disposition, scoring committee, et cetera.

So I think there needs to be some various scenarios that we could lay out, as here's the process if it goes this way, here's the process if this happens during that period. And I'm committing to you that, if you want, I will bring that to you at the July meeting, essentially following what Mr. Gillam has indicated in the context of a contested response or multiple competitive responses, but not necessarily going down that more complicated route if it's not contested. There's no reason to. So -- just to have it

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all in a package that you can look at.
I think some things that need to be decided for that and for today would be both as Mr. Gillam indicated, who the committee is, but he has suggested that it be scored administratively and then presented to the board for acceptance of the score or choosing the second score or whatever. And then the second thing would be what the actual scoring criteria are on each circumstance and how we evaluate those. So that would be something that would be a policy decision, and you would need to weigh in on it as we decide to make the Notice of Disposition.

So with respect to today, if you go that direction, you will need to then weigh in on what you want those criteria to be that an administrative committee would score on.

THE CHAIRMAN: Mr. Gillam, do you follow all of that? And do you -- as an unsolicited procedure to be brought back?

BOARD MEMBER GILLAM: Yes. And I -- and I think -- you know, there's no criticism of how we've proceeded so far because up until now we've never had this before where we had a

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contested Notice of Disposition, particularly with an extremely valuable piece of land. So I think this is a go-forward basis situation as we're moving forwarding with this. Councilwoman Boyer's -- I would agree with that maybe better description of my motion.

THE CHAIRMAN: Thank you.
Mr. Moody, do you continue with the second?

BOARD MEMBER MOODY: I need some clarification. Is there a way, though, that we can take the three choices we have now and deal with them, put all three of them on an equal footing, and deal with that?

THE CHAIRMAN: Yes.
BOARD MEMBER GILLAM: I'll answer the question out of order. Again, my proposal is related to how we'll deal with these things going forward. Once we vote on that, the board could vote to deal with this current situation however it wants to. I'm trying to address a problem that's been presented because of this situation, and that's why I haven't talked about ex-parte communications and other problems. This is only -- this is a macro

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issue I'm addressing.

THE CHAIRMAN: He wants to establish an unsolicited proposal procedure, and we'll get help with our new CEO in that regard.

BOARD MEMBER BARAKAT: Mr. Chairman, if I may, on this. So I agree with Mr. Gillam's approach here. We do need a process, but I'm not in favor of -- I'm not in favor of agreeing on a particular process yet because I would like to hear from staff on what the options are in our next meeting and then make the vote, determining a standard procedure.

So I think, Mr. Gillam, your -- I think I understand your motion is not just to establish a procedure, but I think you've recommended a particular procedure when we do these things, correct?

BOARD MEMBER GILLAM: Correct.
BOARD MEMBER BARAKAT: Right. And I
think -- what I would like to -- I would like to hear from staff at our next meeting first, before making that determination. So I'm going to vote your -- I'm just letting you know, I'm going to vote it down. It doesn't mean I disagree with you, I just want to hear from

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staff next month before we make that determination.

THE CHAIRMAN: Yes, Mr. Padgett.
BOARD MEMBER PADGETT: I want to try to understand a little bit too. On Option B, if we put the notice out for 30 days, I thought it opened the door for other people to come in. And, again, I -- if we're understanding it, some of these are already public numbers, so it makes it a little bit of an unfair process. Everybody has already had their 30-day opportunity to get their foot in the door, so it's kind of -- it's not fair to the groups that have already come forward and it's also not fair to them when their information is now public. It's real easy for the next group to come along and just, you know, be a dollar under or whatever they would do.

So is there a way -- I thought I heard Mr. Hughes say we could have a 30 -day silence where nobody else can come in for 30 days. I'm trying to understand if there's a way to do that. We keep the three groups, go back and get some feedback from staff on what they think of the three groups, and then circle back

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during our next meeting and make a vote on this thing.

And I think we're talking about two issues. We're talking about -- one issue has to do with a global how do we handle this issue. But aside from that, this particular issue, I think we need to figure out if there's a way we can freeze this for 30 days.

MR. HUGHES: I think there's sort of a question -- since -- to be clear -- and OGC has opined. In order to -- if we were to apply it -- aside from Mr. Gillam's idea for the global and the discussion as -- as it relates to this, if we were to say, how do you have a process to analyze what we have, I thought I heard that the OGC kind of -- after I told you there were two options, they gave us a third related to that.

But the second option, as I had initially laid it out, would open it back up to everyone. So, again, I would have OGC restate the guidance on how you would simply extend what's already been in motion and what additional guidance could be applied to the three, if that were the will of the committee. But, again, I

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BOARD MEMBER FROATS: That would be my choice.

BOARD MEMBER GREY: But doesn't that put them back in the situation where, first, they can't change the numbers?

COUNCIL MEMBER BOYER: Uh-huh.
BOARD MEMBER FROATS: What we're asking for is, is there a possibility, deep within the legal realms, to allow those three firms -- to us accept these three firms and, I guess, we like all three proposals; here are some guidelines that we can talk about now; can you go back to the table and resubmit your bids? Can we do that with -- limited to these three firms?

MR. SAWYER: Through the Chair, no. You can't seek additional bid information, so to speak. That would require a new notice. You can evaluate what you have in front of you now. And if you want to direct staff to somehow rank or score, they can, and come back at the next meeting for you.

If you try to add criteria to it, staff
can evaluate pursuant to that criteria, but,
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1 again, your bidders didn't have the criteria

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you can't -- it's difficult to add -- you can just ask staff to evaluate, but to add scoring criteria at this point is kind of nonresponsive to --

BOARD MEMBER PADGETT: Well, we could defer the motion for 30 days. In that 30-day period staff could evaluate -- better evaluate what they have, ask questions if they need to ask questions, and then maybe come back to the meeting and propose what they think would be the best option, and we could vote on it.

MR. SAWYER: Staff would not be able to seek input from the proposers.

BOARD MEMBER FROATS: But they can analyze what's been given.

MR. SAWYER: They can analyze --
BOARD MEMBER FROATS: They can evaluate --
(Simultaneous speaking.)
THE CHAIRMAN: I hear two things going on.
I hear Mr. Gillam kind of looking at 35,000
feet of an unsolicited proposal procedure, and
then I look at us trying to handle these three
bidders. Can we please first vote on
Mr. Gillam's 35,000 feet motion?
BOARD MEMBER GILLAM: Thank you. We have
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been on two different issues, and I --
THE CHAIRMAN: Yes, we have two different levels.

BOARD MEMBER GILLAM: So before we vote, can I make one last comment on my motion?

THE CHAIRMAN: Sure.
BOARD MEMBER GILLAM: And respond to something Mr. Barakat said.

I mean, for the public who's kind of suffered through this process, this is the value of the Sunshine and doing what we do in the state of Florida, pursuant to -- we can't have the conversation ahead of time and try to come up with the best solution. We've got to talk out loud in front of all of you. You get to suffer with us while we come to a solution. It's painful for everyone on this side of the table too because I've never had the opportunity to have this conversation with Mr. Barakat before we get to the table today, and I think his comments are fairly made.

So I want to make a -- this is probably out of order. If it is, I -- I'm going to make a recommendation to Mr. Barakat to make a friendly amendment to my motion to get back in

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order. I would welcome an amendment that says we would like, as a board, to proceed with development of a macro way to deal with the situation and request that the staff evaluate that and come back with a recommendation at the next meeting.

BOARD MEMBER BARAKAT: I would be happy to make that friendly amendment.

BOARD MEMBER GILLAM: I accept that.
THE CHAIRMAN: Can we do that, Mr. Sawyer?
MR. SAWYER: Yes.
THE CHAIRMAN: Let's first vote on the friendly amendment. Did we get a second?

BOARD MEMBER GREY: Second.
THE CHAIRMAN: Thank you.
All those in favor of the friendly amendment -- let's get public input, please.

AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: Seeing none, all those in favor of the friendly amendment signify by saying aye.

BOARD MEMBERS: Aye.
THE CHAIRMAN: Any opposition by like sign.

BOARD MEMBERS: (No response.)
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THE CHAIRMAN: It passes.
We have now the unsolicited proposal procedure amendment, Mr. Gillam's original amendment, and we have a second. Any further discussion on that?

BOARD MEMBERS: (No response.)
THE CHAIRMAN: Seeing none, any public discussion?

AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: All those in favor of the amendment signify by saying aye.

BOARD MEMBERS: Aye.
THE CHAIRMAN: Any opposition?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Passes unanimously.
Now we have three bidders. Do we have a motion on the three proposals that were brought here today?

COUNCIL MEMBER BOYER: Mr. Chairman.
THE CHAIRMAN: Yes.
COUNCIL MEMBER BOYER: If I may, since I
think I've heard a couple of conversations
going back and forth, just to kind of recap where you are.

So your one option is to make a decision
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today. Option Number 2 would be to extend the period, have staff evaluate the existing applications as they were submitted, which doesn't give the first proposer any opportunity to make any changes in their proposal, and which then we cannot -- staff cannot use any criteria other than what are in the statute because they were not disclosed prior to the time the solicitation went out. I think that's correct. That's Option 2.

And Option 3 is you reject these, establish the criteria you want staff to use, and open it up for 30 days, which does mean that some new person could choose to also respond, and we can't prevent that, but then we would have clear criteria that staff is evaluating on what you've selected and everybody would know what those are.

I think those are the three.
THE CHAIRMAN: Mr. Sawyer.
MR. SAWYER: And just to amplify that point, remember the -- when you set up that scoring, you're not bound by it. You could choose the number three ranked, so to speak.
It's just an evaluative tool. So when you set
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up the criteria, if a third proposer comes in and has a higher score, you're not bound to them. You evaluate it based on what you think is the best given the nature of your plan and so forth. So it's not as if a third party could underbid and then automatically get the award.

THE CHAIRMAN: Okay. Do we have a motion, then?

BOARD MEMBER PADGETT: I have a comment.
I want to make sure I understand. If a third party did come in, will they be able to see the other applicant's proposals when they come in and offer their proposal?

MR. SAWYER: Those are public record. And so if you reject the bids, terminate the notice and do a new notice, yes, those would be public record at that point.

BOARD MEMBER PADGETT: I don't think that's fair, guys. I mean, these three applicants have -- they showed up, they did their work, and they did what they were supposed to do. Nobody else came to the party.

THE CHAIRMAN: Do we have a motion?
Question, comment?
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BOARD MEMBER FROATS: Yes. I'd like to hear from the three firms to see if they would like to resubmit or stick with their --

THE CHAIRMAN: We need a motion. Anyone?
Mr. Barakat.
BOARD MEMBER BARAKAT: Well, I just -- I'm sorry, I'm not going to make a motion. I am going to make a comment.

THE CHAIRMAN: We have to have a motion to discuss.

BOARD MEMBER BARAKAT: I agree with Mr. Padgett's concern about fairness, but it's already unfair to one of the applicants because they submitted their plan and the other two applicants got to read their playbook and alter their development plans accordingly. So it's already a bit unfair.

This allows all three applicants to tweak it accordingly. And if there's a fourth or a fifth, so be it. But, to me, that makes everybody on a level playing field. It also gives them an evaluation matrix by which to understand how they were judged. To me, that is the fairest outcome at this point.

THE CHAIRMAN: Mr. Sawyer.
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MR. SAWYER: I'm sorry to reach out again.
THE CHAIRMAN: No, it's helpful.
MR. SAWYER: The other point to consider
is the existing applicants can resubmit and alter their proposals in any way, and those are not public record at the time they come in.

BOARD MEMBER PADGETT: I'm trying to put myself in this position. We're a general contractor. I can only imagine having a bid on a project, or Dane having a parking garage bid, or anybody, and getting all this out public and letting all your competitors see it, and then having a board come back and revise it and say, "Well, we're going to go back to bid." All of the competitors out there are going to pull your quotes and everybody's going to cut your number, and it's just --

And I agree with Mr. Barakat, that's been done to some degree already, but to put it out for the whole entire public to grab up all this information and use it to their benefit when these guys have all shown up and done all the work and put the effort in, when none of the rest of them even did, and then they're going to show up at the 13th hour and undercut their
out
know, the -- we're bound by those laws. And I
think, again, the third option is the fairest
to all of the applicants because we can't
change the -- our restrictions.
So I think that really our only option for fairness is the three. And the unsolicited proposals, I think they pretty much understood what they were getting into when they make an -- unsolicited proposals, and the pitfalls that can happen with that.

So I'd like to make a motion that we proceed with Option Number 3.

BOARD MEMBER PADGETT: Before we talk on that, though, why do we do a 30-day notice, to begin with, then? We did a 30-day notice --

THE CHAIRMAN: Is that a motion,
Ms. Worsham?
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BOARD MEMBER WORSHAM: Pardon me? THE CHAIRMAN: Is that a motion? BOARD MEMBER WORSHAM: Yes, it was. THE CHAIRMAN: Please state it again. BOARD MEMBER WORSHAM: I'll make a motion that we proceed with Option Number 3 as outlined by Ms. Boyer.

BOARD MEMBER BARAKAT: Second.
THE CHAIRMAN: And is Option 3 the rejection and establish criteria and in 30 days anyone can come in and see the other three applicants' offerings?

BOARD MEMBER WORSHAM: Correct.
THE CHAIRMAN: Was that Number 3?
BOARD MEMBER GREY: Bid.
THE CHAIRMAN: Bid?
COUNCIL MEMBER BOYER: They can see the existing offers, but during that period they won't have access to anything that anybody submits. So they would all be closed during that period.

THE CHAIRMAN: Can we have a second? BOARD MEMBER BARAKAT: Second. THE CHAIRMAN: Is that okay, Mr. Sawyer? MR. SAWYER: Yeah.
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And if I -- I guess we need to add to the motion that -- as part of that motion, you would be rejecting all the bids and terminating the prior notice.

BOARD MEMBER WORSHAM: Correct.
THE CHAIRMAN: Mr. Padgett.
BOARD MEMBER PADGETT: Can I make a different motion?

THE CHAIRMAN: No. You can address that motion.

BOARD MEMBER PADGETT: Well, I've already -- I think I've already addressed how I feel, and I don't support it. And I don't know why we can't defer it and let staff evaluate what we have and circle back here in 30 days and decide to approve it or not approve it. That would be what I would propose.

THE CHAIRMAN: Mr. Froats.
BOARD MEMBER FROATS: Can we hear from the three different firms and see if they would be interested in staying with their current proposal?

THE CHAIRMAN: I'm sure we can. I'm sure we can during the public comment period on the motion.

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and go back out for notice and that everybody Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

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Anyone else on the board wish to make comments on the motion?

BOARD MEMBERS: (No response.)
THE CHAIRMAN: Public comment.
(Mr. Diebenow approaches the podium.)
THE CHAIRMAN: Please identify yourself, sir.

MR. DIEBENOW: Good afternoon.
Steve Diebenow, 1 Independent Drive, Suite 1200.

I'm here on behalf of Vestcor, which was the original proposer. Vestcor submitted their proposal to start -- to start the conversation. It was a conversation starter. And we certainly know the perils of the unsolicited proposal process and we also knew that the process had not been firmly established by the DIA, and so we're really appreciative of the conversation that's being had today. It's one that we've needed to have here in downtown for quite sometime.

We're completely fine with Proposal Number 3. I have a bunch of questions about it, but the notion that all the bids would get rejected
would -- the three proposers that made offers would submit and then others would be able to submit is fine. Vestcor is not opposed to the competition and think that it will be an even better product.

So that's the short answer. It may be a (inaudible) to your question, but I do have some questions at the appropriate time about what the exact process might look like.

Anyway, thank you.
THE CHAIRMAN: Thank you.
Any other public comments?
MR. DUGGAN: (Indicating.)
THE CHAIRMAN: Yes.
(Mr. Duggan approaches the podium.)
THE CHAIRMAN: Please identify yourself, sir.

MR. DUGGAN: Thank you, Mr. Chairman.
Wyman Duggan, 1301 Riverplace Boulevard, Suite 1500 , counsel for one of the applicants.

I want to offer just perhaps a different perspective, which is that, first of all, your notice worked. You've been using this process for quite sometime. And we should all be happy that now the state of potential downtown

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development is at a place where the notice, as specified, both at the state level and your local procedures, had the desired result. More than one entity responded.

I would observe also kind of parenthetically that the delay does not help downtown development. I think it's long past time, clearly, for this procedure that you voted for already with Mr. Gillam's other motion, long past time that that process should have been put in place. No question about it. And it's great that you're going to do that.

I would just submit that putting all of these -- kicking all of these projects back out doesn't help downtown redevelopment. You've all seen the proposals. You know -- well, I know at least that one of the proposals is ready to go. So that could start this year. I don't know about the other two.

Finally, I would observe, fairness -there's been a lot of discussion about fairness, and that's commendable. It reflects well on all of you. It's not one of the criteria in the statute. And you've heard Mr. Sawyer say, you can pick whoever you want

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regardless of what your scoring mechanism is or your evaluation criteria are, and maybe you only have one criteria, and it's fairness. You can still diverge from it, according to your attorney.

So I just want to offer a different perspective. You've encouraged people to come forward. They've made a proposal. They're ready to move. For this one instance -clearly, you're going to fix this problem going forward. I would just urge you to take the people who have done the work -- as Mr. Padgett said, they've done the work, they're ready to go, they're before you today. Let's move forward.

THE CHAIRMAN: Thank you, Mr. Duggan. Any other public comment?
(Mr. Stanly approaches the podium.)
THE CHAIRMAN: Please identify yourself, sir.

MR. STANLY: Trip Stanly, Blackwater Capital, 3966 Ortega Boulevard.

I'm the third applicant for the proposal. I'll follow with what Mr. Duggan said. We got a notice. We had 30 days. We worked our ass

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off to get to this point. We put forth things
that I think are viable, that meet your criteria. And, you know, we responded. There was a solicitation, we responded, and we're ready to go forward with that. So I think I echo the comments of the other group also.

THE CHAIRMAN: Thank you, sir.
(Mr. Diebenow approaches the podium.)
THE CHAIRMAN: Mr. Diebenow.
MR. DIEBENOW: Mr. Chairman, I'm sorry, I can't help myself.

Steve Diebenow.
If you follow the logic that was just presented to you by Mr. Duggan, you will not get any unsolicited proposals because there's such a tremendous disadvantage for anyone going first. Why would anyone go first if they know whatever they're going to propose is going to be undercut by the guy who comes along second?
It makes no sense from a big-picture perspective.

And what you would be doing is -- you'd actually be a disincentive to the market to identify the properties that are most viable or most warranted for redevelopment. And so I

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think that the process that Mr. Gillam outlined is outstanding, and that Ms. Boyer kind of sharpened a little bit is exactly the way to go.

If you want people to show you -- if the board wants the development community to identify the properties that are viable and the properties that are -- that are good for redevelopment, then having the unsolicited tool available, with the additional criteria and the process that you wrap around it later, would be, I think, the best way to go because otherwise why would anyone go first? It would be -- there would be no incentive to doing that.

So I appreciate the additional opportunity.

THE CHAIRMAN: Thank you, Mr. Diebenow.
(Mr. Duggan approaches the podium.)
THE CHAIRMAN: Yes, Mr. Duggan.
MR. DUGGAN: I just want to make the observation that any applicant can resubmit or refine their proposal within the 30-day notice period. A notice -- all of the proposals were public. They could have refined, they could

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have sharpened their proposal based on the others that come in, at least the second one. (Inaudible) time to refine.

I don't agree that what I'm proposing would cause somebody to just never move. It might, though, incentivize people to make a more competitive offer to the City's interest.

THE CHAIRMAN: Thank you, sir.
Any further public comment?
AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: Hearing none, all those in favor of the motion signify by saying aye.

BOARD MEMBER GILLAM: I'm not going to vote for the same reason I previously disclosed --

THE CHAIRMAN: Give us those reasons, again, please, on the record.

BOARD MEMBER GILLAM: In an abundance of caution. My firm has done work for one, and, frankly, now two of the current proposers. I do not believe it constitutes an actual current conflict, but in an abundance of caution I'm not going to vote.

THE CHAIRMAN: Mr. Sawyer, do you want to weigh in on that?

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MR. SAWYER: I'm not aware of a second firm that -- or a second proposer's firm you may have worked with, but I believe previously Mr. Gillam's partner had performed legal services for Vestcor and there was a concern that there would be an ethics violation if you voted on that matter.

THE CHAIRMAN: Thank you.
BOARD MEMBER GILLAM: We've also performed work -- one of my partners has done work for Blackwater, so we've got two --

BOARD MEMBER PADGETT: While we're on the subject, we've done a lot of work with Vestcor. I think a lot of people have. But this particular project -- I don't think any of us are doing any work for Vestcor related to this project. If I understand Mr. Sawyer, we should be able to vote as long as that's the case.

MR. SAWYER: It's difficult to do during a meeting. It's -- whether there's any potential for pecuniary gain to a partner, to a family member, to your company, et cetera, that's a little fact intensive.

I know last time we reached the conclusion that Mr. Gillam had a conflict and he shouldn't

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1 vote. I can't -- again, I cannot address the 2 second entity. If his firm has worked for --
if they're a current client, I think he does have a problem.

THE CHAIRMAN: Thank you.
Thank you, Mr. Gillam.
BOARD MEMBER PADGETT: Well, to add to that, this isn't particularly about Vestcor. This is about whether or not we have three applicants and stay with three applicants at this point or we open it back up and allow another 30-day period with more than three applicants, which Vestcor is one of those applicants, but we have at least two other applicants, along with Vestcor right now.

MR. SAWYER: He's voting to accept or reject a bid as part of his motion, and that's the voting conflict, whether he would accept or reject that bid.

BOARD MEMBER GREY: Well, then, if that's the case, then I'm conflicted out as well.

BOARD MEMBER PADGETT: I might have a conflict. I don't know.

BOARD MEMBER BARAKAT: Mr. Chairman, through the Chair to OGC, I've been on the

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board for a long time. And my impression was, if there was no pecuniary gain regarding the specific project, then you were okay.

MR. SAWYER: That's correct as to the project. And the furthest extension that goes is if you vote yes, is there a potential for pecuniary gain, direct or indirect.

BOARD MEMBER BARAKAT: For other unaffiliated --

MR. SAWYER: For this entity. And the question would be, if I vote yes, am I going to get more business. That's the type of analysis you perform.

THE CHAIRMAN: Mr. Grey, are you okay?
BOARD MEMBER GREY: Because we don't even know what the bid is going to be, so --

THE CHAIRMAN: That's why Mr. Barakat's analysis is what I thought was the correct analysis.

Are you voting?
BOARD MEMBER BARAKAT: I don't know. I'm thinking.

BOARD MEMBER MOODY: So, Mr. Chairman, in my 46 years of business -- and I look over this room -- I've done work for probably 80 percent

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of the people in this room. I mean, it just -we're professionals in the business. And I wouldn't vote at all if I had any direct conflicts, but, I mean, it's just -- it's 46 years of business. It's just the way it is.

THE CHAIRMAN: Okay. Who is voting?
Please raise your hand if you're voting.
Mr. Gillam has a conflict.
Mr. Grey --
BOARD MEMBER GREY: If he has a conflict, I have a conflict.

THE CHAIRMAN: You have a conflict.
Mr. Barakat.
BOARD MEMBER BARAKAT: I'll vote.
THE CHAIRMAN: You can vote, Mr. Barakat?
BOARD MEMBER BARAKAT: I will vote.
THE CHAIRMAN: Mr. Froats will vote, Mr. Padgett will vote, Mr. Worsham will vote, and Mr. Moody will vote.

BOARD MEMBER PADGETT: If I'm correct, this is a for-sale product and we don't
typically build a for-sale product anyway. So
this particular project, I don't think we would even likely be a part of, so --

THE CHAIRMAN: Okay. Thank you.
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All those in favor of the motion, signify by --

BOARD MEMBER MOODY: Mr. Chairman --
THE CHAIRMAN: Yes.
BOARD MEMBER MOODY: -- please read the motion one more time.

THE CHAIRMAN: Okay. This is a motion to reject and establish within 30 days new criteria by which we will terminate all bids. All applicants can rebid. Anyone can rebid on the notice provision, and that notice provision will go out for 30 days.

Is that about right, Mr. Sawyer?
COUNCIL MEMBER BOYER: Yes. Mr. Chairman, I would just clarify, the way you stated it is that you would establish criteria for 30 days, and I think the intention was that you would establish criteria today and that it would go out for 30 days --

THE CHAIRMAN: Yes.
COUNCIL MEMBER BOYER: -- starting now, not that we would wait another 30 days before we establish the criteria.

THE CHAIRMAN: Thank you. We will get criteria done this afternoon. That's what I

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meant to say.
All those in favor of the motion, signify by saying aye.

Aye.
BOARD MEMBER BARAKAT: Aye.
BOARD MEMBER MOODY: Aye.
BOARD MEMBER FROATS: Aye.
BOARD MEMBER WORSHAM: Aye.
(Board Members Gillam and Grey abstain from voting.)

THE CHAIRMAN: Any opposition?
BOARD MEMBER PADGETT: No.
THE CHAIRMAN: One no. The motion carries.

Let's begin to establish criteria.
MR. HUGHES: Mr. Chairman, in light of this seeming to mostly fall on the other side of July 1 st, could we have the perhaps unprecedented -- since today is council liaison, tomorrow CEO -- sort of work with you through the -- I'm obviously here and prepared to do everything you need from me today, but I think her insight in this process would be appropriate.

THE CHAIRMAN: Certainly as council
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liaison, she can.
COUNCIL MEMBER BOYER: Thank you, and I wish I knew that was happening so I had a paper in front of me with potential criteria.

So recommended criteria that we have talked about and that apply in other kind of RFP contexts would be financial resources -demonstration that the respondent has the financial resources necessary to complete site redevelopment, ability to service (inaudible), implement the development business plan. So that's the criteria we typically use.

The second criteria is past development experience and ability to complete new construction. Demonstration that within 18 months from the extension of redevelopment of -- so that's on the purchase and sale agreements, so that's not directly relevant, but essentially it is evidence of past development experience and their ability to complete the construction project they're proposing.

Third criteria is consistency with the Northbank Community Redevelopment Area Plan and the LaVilla Redevelopment Strategy. And you

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could get more granular in that if you want, talking about specific redevelopment goals that you want to evaluate in relation to, or specific things in the LaVilla Strategy. And then, finally, return on investment is another concept.

And so the real question is, if you stuck with these four, how would you allocate points between them; 25 points each for a total of 100, or do you weight more predominantly the consistency with the plan, or how much weight do you want to give to return on investment and that impact.

So that's really -- I would say start with those four; financial resources, past development experience, consistency with the plans, and return on investment. And decide how you think the points should be allocated. And if you are going to give extra points to consistency with the plan, then you can maybe decide that some of it relates to one aspect and some of it relates to another, but I'd start with the four.

THE CHAIRMAN: Thank you.
Mr. Barakat, do you want to add some
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numbers or give some numbers or add to those four proposals?

BOARD MEMBER GILLAM: Can I ask a question?

THE CHAIRMAN: Sure.
BOARD MEMBER GILLAM: Mr. Sawyer, since the current proposers have all -- proposals have been rejected, there's none currently on the table, am I able to participate in this process?

MR. SAWYER: Yes.
BOARD MEMBER BARAKAT: So I like the criteria set forth so far by Ms. Boyer. I would add some reference to the park. What is the proper name of the park?

COUNCIL MEMBER BOYER: Lift Every Voice and Sing Park.

BOARD MEMBER BARAKAT: There's a City-owned park next to this -- or on the site. There's a lot of history there in the neighborhood. And I think the LaVilla plan references the history, but I think I want to offer to the board -- do we pay special attention to the park and the history? Because the plan becomes many different values. And do

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we call out this particular --
COUNCIL MEMBER BOYER: So --
BOARD MEMBER BARAKAT: And how the developer would treat the park or develop the park itself?

COUNCIL MEMBER BOYER: So perhaps a criteria would be deference to and incorporation of Lift Every Voice and Sing Park in the plan, and then you can decide how many points you want to assign to that as a factor.

BOARD MEMBER BARAKAT: Correct.
COUNCIL MEMBER BOYER: If that's what you're --

BOARD MEMBER BARAKAT: Yeah, I haven't thought through --

COUNCIL MEMBER BOYER: -- suggesting.
BOARD MEMBER BARAKAT: -- the points allocation yet, but that would be great, yes.

The other -- I don't know if this is
criteria or not, but we do have three contiguous parcels and density is a -- I think is an important component in any development we consider. One of the concerns I had from some of the applicant responses is the lack of density, and I think the LaVilla plan called

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for a certain type of density use. So -actually, you know what? Let me rescind that. I think the LaVilla plan may -- if we score this based on the LaVilla plan, I think it would consider the issue of density and the issue of use. I think those are obviously two very strong considerations; use, should there be retail on the site, should there not be retail components. Do we want to make a value judgment based on for sale versus rental? So maybe the LaVilla plan considers all of those items. I'll wait to hear what other board members contribute.

Thank you.
THE CHAIRMAN: So I heard, in addition to the first four, which are financial resources; past experience; consistency, fidelity with the Northbank redevelopment plan; return on investment; and deference to the park. I didn't catch the sixth one.

BOARD MEMBER BARAKAT: The sixth one I'm tabling for now. So I just had one.

THE CHAIRMAN: Okay. Mr. Grey.
BOARD MEMBER GREY: Question for -- how does the LaVilla plan actually correlate with

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these criteria? Meaning, if the plan says -if we do A through $Z$, what should we get afterwards? Is it higher ROI, more density?

MR. PAROLA: Thank you.
Through the Chair, the LaVilla plan contemplates almost residential first in this particular area. And not having it in front of me, I'd hate to try to guess verbatim what it says. I would assume that everybody has a copy of it and will look at it. But also inside there, there's a pretty well articulated -I'll call it a land use map. So you should be able to go to that graphic and it will tell you on a parcel-by-parcel basis what that should be and what that could be and how it ties in to the overall plan. So that's how I would answer your question, sir.

BOARD MEMBER GREY: When we created the plan, was it our intent to get more density down there?

MR. PAROLA: Through the Chair, please take this from the spirit that it's meant, the goal was to create another vibrant neighborhood.

THE CHAIRMAN: Anything else, sir?
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MR. HUGHES: I would just add, I think there is -- again, like, I wouldn't -- I'm not going to guarantee I've got the specific elements, but I do know density is a consideration. To a point Mr. Barakat made earlier, there are very clear -- and especially out of the community meeting process that help shape the final product, there are very clear positive implications of the historic and cultural attachment.

So I think -- I would say that both issues of density, historical context, and how any particular block or two of development fits in a goal is all articulated in the plan. So if you -- if the criteria were simply as broad as how does it fit with the plan, you could have subcomponents that could be identified and weighted against each other in that criteria alone without any real additional drill-down, but -- if that's where you're headed.

THE CHAIRMAN: Yes.
BOARD MEMBER GREY: Exactly what he just said.

THE CHAIRMAN: So you want to add a sixth? BOARD MEMBER GREY: Yes.
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Is there a way Brian just articulated it -- how could they correlate their bid with the actual plan?

COUNCIL MEMBER BOYER: That's already in there.

MR. HUGHES: Maybe I didn't -- I would clarify my own comments saying that I think by having the criteria in the initial ones that Ms. Boyer outlined, as they relate to both the CRA master plan and, in this case, because it's LaVilla, the LaVilla Strategy, that -- that's a product of this body's work, that criteria existing allows -- or gives guidance to a consideration and dilation, that elements of the plan have to be demonstrated and weighted against each other.

So if you want to refine that category of scoring or consideration, that's fine, but I think you cover that based just by having that -- the criteria already.

BOARD MEMBER GREY: All right.
THE CHAIRMAN: Yes. I find that in Number 3.

BOARD MEMBER GREY: Yes.
THE CHAIRMAN: Mr. Froats.
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BOARD MEMBER FROATS: So to Mr. Gillam's point, this is why it's important to have different criteria for every development. LaVilla is its own development.

So I've also seen all three proposals. I had a chance to look at them. So I think the one -- and I guess it's the historical context that's being referred to. I call it the quality of the project.

Of the three projects, one is a brick project, which I thought was very good. And I'd love to see brick, I think, in LaVilla. When I look at the plans of LaVilla that were drawn up, I saw brick buildings. I've been told it's not feasible, but then a third party came in and said it is feasible. So we'll see.

So I would call that quality of the project or historical context, however you want to refer to that.

I do agree with the track record of the company, to be able to get it done and get it done on time.

The density, I think, falls within just the overall plan of downtown. So I think that's a great criteria to have.

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I think to the extent you can do it, an owner-occupied development, that's going to keep the values up; it's going to, I think, attract more residents downtown. I understand there's some complications with it, with Airbnb and that sort of thing, and maybe there's a -and there's some other options, and maybe limiting the amount rental units, but to the extent that the developers believe that they can do an owner-occupied development, I think there should be a higher ranking for that.

COUNCIL MEMBER BOYER: Mr. Chairman.
THE CHAIRMAN: Yes.
COUNCIL MEMBER BOYER: May I suggest that -- I heard there was some sentiment toward limiting it to these three proposals in the beginning. All three of these proposals are owner-occupied units. Maybe you make a criteria of your Notice of Disposition -forget the scoring, it's just a criteria, that you want to see an owner-occupied product.

And you could make that a -- you know, just a term of the Notice of Disposition, and then score consistency with the plan and character and all the rest of that as part of

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your scoring. But unless you want to open it up to, now, rental product, all three of these are owner-occupied. And I think there is real value to that in the community.

BOARD MEMBER FROATS: I agree.
THE CHAIRMAN: It sounds like a separate motion.

BOARD MEMBER GILLAM: I don't think so. I
mean, we're talking about developing --
THE CHAIRMAN: Scoring criteria.
BOARD MEMBER MOODY: Right.
THE CHAIRMAN: But he says --
BOARD MEMBER FROATS: Well, we're
developing criteria for the --
(Simultaneous speaking.)
THE CHAIRMAN: Okay.
BOARD MEMBER FROATS: Whether they be in
the requirement or a ranking.
THE CHAIRMAN: Okay. Mr. Gillam.
BOARD MEMBER GILLAM: I don't have any, you know, substantive comment on the areas of consideration. I think they're all -- I mean, I support all of them. I think there's more discussion to be had on how you divide the points, scoring from a weight standpoint. I'll

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save my comments for that.
THE CHAIRMAN: Mr. Padgett.
BOARD MEMBER PADGETT: I think everything I'd want is on there. Financial strength, familiarity with the product are probably two key points for me.

THE CHAIRMAN: Ms. Worsham.
BOARD MEMBER WORSHAM: I think -- as far as I could think, we have it covered. If I've understood the comments, we have six, I think:
Financial resources, past development
experience, ability -- consistency with the CRA
Master Plan and the LaVilla Master Plan, return
on investment, address the public space and historical context of the architecture. Is that where we landed? Or it could be that -the historical context of the buildings and the entire project. That -- 5 and 6 could be one.
But I do want to call out specifically the public space, I think.

THE CHAIRMAN: Does 6 fit in under 3, historical --

BOARD MEMBER WORSHAM: Well, I don't know how much the LaVilla plan actually addresses architecture. And I don't recall if you're

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talking about historical context of building development. So that may or may not be valid.

THE CHAIRMAN: Okay. So we have six.
Mr. Moody.
BOARD MEMBER MOODY: All right. I'm going to stay with the outline. I have five:
Financial -- and I'm going to go through five and assign points to them. Can I do that?

THE CHAIRMAN: I have six, sir.
BOARD MEMBER MOODY: Well, I only have five.

THE CHAIRMAN: I have financial ability, past experience, fidelity with the Northbank redevelopment and LaVilla development, return on investment, special attention/deference to the park, and historical context of the project --

BOARD MEMBER FROATS: Slash quality.
THE CHAIRMAN: -- slash, quality.
BOARD MEMBER MOODY: I didn't put that on
my list. Do I have to?
THE CHAIRMAN: You don't have to because we don't have -- we're working on scoring.

MR. HUGHES: We're workshopping.
THE CHAIRMAN: And we don't have a motion
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## on these.

BOARD MEMBER MOODY: Let me go through five. Financial resources, 25 points. Past development experience and ability, 25 points. Consistency to the plan -- and that encompasses a lot -- 20 points. Return on investment, 15. And then park, splash, public space consideration, 15 points. That should equal 100.

THE CHAIRMAN: Do you have anything for historical context of the project and quality?

BOARD MEMBER WORSHAM: Isn't that --
BOARD MEMBER MOODY: I was thinking that goes up to 3.

THE CHAIRMAN: As did I.
BOARD MEMBER WORSHAM: Yes. And that --
(Simultaneous speaking.)
BOARD MEMBER WORSHAM: -- (inaudible) consistency with the LaVilla plan probably incorporates that.

BOARD MEMBER MOODY: Yes.
BOARD MEMBER GILLAM: If that's a motion, I second it.

THE CHAIRMAN: We have a motion that the points be allocated 25 to Number 1, 25 to

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Number 2, 20 to Number 3, 15 to Number 4, and 15 to Number 5.

Any discussion on the motion?
MR. HUGHES: If you want to recognize staff, the --

THE CHAIRMAN: Yes.
MR. HUGHES: I think your current -future -- the consistency to the plan really feels like it should have some additional weight. It encompasses a lot of important components. I won't suggest what amount of weight, but I would just ask you to consider, because of the amount that's in that -- in that particular category, contemplate a shift that maybe puts it at the top.

THE CHAIRMAN: Mr. Moody.
BOARD MEMBER MOODY: Well, let's make that 30 , and then make 1 and 220 and 20.

BOARD MEMBER GREY: I second that, if that's an amendment to your motion.

THE CHAIRMAN: A friendly amendment has been made to the motion.

BOARD MEMBER PADGETT: One more thing I want to add too.

THE CHAIRMAN: I think what we have to
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do --
BOARD MEMBER GILLAM: We have to second the motion.

THE CHAIRMAN: No, no, no. We already had a motion on the table with the previous
scoring. So we can vote that up or down.
Any discussion on the previous scoring of 25, 25, 20, 15 and 15? Any further discussion on that?

BOARD MEMBER FROATS: Yes. I think we should rate it higher, the consistency with the LaVilla plan.

THE CHAIRMAN: So you're voting down his initial motion?

MR. HUGHES: To be clear on -- and the lawyers could weigh in. I think it was Mr. Moody's motion and he essentially amended his own motion. I don't know that you need to --

THE CHAIRMAN: You do. The motion doesn't belong to him anymore. It belongs to the body.

MR. HUGHES: Fair enough.
THE CHAIRMAN: Any further discussion on Mr. Moody's original motion?

BOARD MEMBER PADGETT: I just had
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something to add to it. It had to do with the timing of the LaVilla area and how that might be a little vague. The historical significance of the building, we've talked a little bit about the brick, but there's a lot out there that's not brick too. I don't know if we should maybe have some more specific guidelines of -- maybe get a little more scoring if we decide if we want more brick in LaVilla. Maybe that -- you know, maybe it breaks down a little more. If you have 30 percent brick, you get a little better score. If you have a certain type of roof, you get a little better score.

You can -- it's kind of a subjective thing when you say, well, it fits in the historical district. I may give somebody a 10 and Braxton may give somebody a 2 just because he's thinking of something that should look one way and my vision is another, and it's hard to be -- it's kind of hard to score someone fairly without giving them a little more of a path.

THE CHAIRMAN: We are going to vote on his original motion of $25,25,20,15,15$.

Any further discussion on that?
BOARD MEMBERS: (No response.)
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THE CHAIRMAN: Any public discussion on that?
(Mr. Duggan approaches the podium.)
THE CHAIRMAN: Yes, sir. Please identify yourself.

MR. DUGGAN: What does return on investment mean?

THE CHAIRMAN: Please identify yourself.
MR. DUGGAN: Wyman Duggan, 1301 Riverplace Boulevard.

What qualifies as investment? What qualifies as a return? And do you mean return to the City?

THE CHAIRMAN: Yes.
MR. DUGGAN: Now, this is the problem with turning a meeting into a workshop. You've got questions --

THE CHAIRMAN: Well, sir, unfortunately with the Sunshine Law, we don't have any other opportunity to discuss these things. So democracy happens.

MR. HUGHES: I would argue that the return on investment is a calculation we do on -frequently, and we often talk about term sheets. I mean, we just had a parking garage

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analysis where we thought about what potential value of land -- plus an operational grant added to -- compared to what we know as a rough estimate of the -- of the cost of the capital investment of the product in and of itself, the project in and of itself, but I'd leave it to the board.

THE CHAIRMAN: Thank you. Public comment?
(Mr. Sifakis approaches the podium.)
MR. SIFAKIS: Alex Sifakis, 340 8th
Street, Atlantic Beach, Florida 32233.
Just a couple of comments on the criteria. I echo Marc's comments on the quality, having to do with different materials and things like that. You know, the residential in LaVilla was actually historically frame, not brick. The commercial was brick. So, you know -- and then in our proposal we did the residential with --
in a more frame looking -- and the commercial -- which the -- the retail which we had in ours would have been brick, but it seems kind of, you know, like you said, some person -- somebody might rate one higher. It doesn't seem very objective for criteria, to

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rate materials in that quality.
I personally think density should be a separate criteria, or to Ms. Boyer's, Mr. Hughes' point, rate can give consistency with the plan more points in order to account for density. Density is the most important thing for downtown. You know, the -- we have to get to 10,000 residents. We have to have enough residents to support retail. There's -that's the most important thing to -- to Mr. Parola's point of having a vibrant neighborhood, is having more people there. And if it's not a separate category, we should give more weight to other categories where it can be included.

To the question of financial resources and past development experience, I think those should almost be yes/no hurdles. And so a yes/no hurdle -- if the applicant doesn't have that criteria, then they should be a no, and probably weight them lower to where if -- if one applicant has $\$ 200$ million in the bank and the other one only has $\$ 50$ million in the bank, the one with 200 million shouldn't get four times as many points. At that point, with

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50 million in the bank, you're going to be able to complete the project. So maybe make some sort of yes/no hurdle for those. And if there is points, really lowering the amount of points dedicated to those.

And I completely agree with the importance, kind of deference to the -- the history and the park. And I think they should be included together. The park is an important part of the history, but there's also -there's a lot of other history in LaVilla that should be, you know, celebrated and respected, so I like those criteria as well.

THE CHAIRMAN: Thank you, sir.
(Mr. Diebenow approaches the podium.)
MR. DIEBENOW: We're in public comment?
THE CHAIRMAN: On the scoring.
MR. DIEBENOW: Thank you.
Steve Diebenow, 1 Independent Drive, Suite 1200.

So, you know, in terms of design, what I would say is, you've got a DDRB that really is going to drive home your design on your site plan as well as the buildings and the form and what that looks like. And so, you know, what

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role the design should play at this level, in response to a -- you know, an unsolicited proposal or a Notice of Disposition, you should take in mind -- take that in mind, that you have a DDRB that's going to work with you as well on -- ultimately on the design. Any project, anyone that wins is going to have to go through that process as well. So whether it's brick or stick or whatever it might be, I would just say to remember that you have a process in place to evaluate that.

The other one is -- I don't know how the most important thing is density. I think the most important thing is whether or not the project gets built, whether or not what's being proposed actually gets developed. And the way you measure that is experience, track record, financial ability, whether you've done it before. There's a lot more involved in that.

And the notion that there's a hurdle and it's either a yes or no, I think is not -that's not how I would view it. How I would view it is, there are degrees of capable developers, and so it's not either a yes or a no type of thing. There are degrees of

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historical part of it And I'm a little
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stable than others. So I think that -- and I think that's taken into account from the way that it's scored. So I don't think it's a yes or a no question. I think that's something that the board members can handle in the criteria and will be reflected -- that gray area will be reflected in the weight of the scoring that's given on each individual criteria.

THE CHAIRMAN: Thank you, Mr. Diebenow. Any further public comment?
Sir, this gentleman hasn't had an opportunity speak.

AUDIENCE MEMBER: I'm going to stand up. My back is hurting.

Stanley Scott with the African-American Economic Recovery Think Tank.

I was born and raised in this area, four blocks from the Ritz Theatre. The African-American community, because of red-lining and other negative aspects, we was locked into this community here. Your plans do not really support that. It's for the
historical part of it. And I'm a little was a time when that was -- many African-Americans had to stay in that area. It was a very -- I do not agree with your plan. I've seen the plan.

I've been in many countries and many cities, and whenever I come to Jacksonville -I was born and raised, native, 65 years. Why, why can we not think about the people who used to live in the area? If I was a Jew, if I was a Caucasian, the history would be important to you. It's important to me and many other African-Americans.

Putting a whole lot of retail in that area is not going to work. It need to be more in the -- closer to downtown, in the center of downtown. The area should be a historical area because a lot of people lost their lives. I'm talking about African-Americans, when they used to run through our community and kill us.

So I'm concerned about that. I'm concerned about the historical value of it. I'm concerned about the -- for some reason in Jacksonville, we have a very -- we are not creative. And when we do stuff in this city --

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and I'm always downtown here doing business here.

My concern is leadership need to back up a little bit and make sure that the value proposition for this community is maintained. That's the historical value of it.

Now, you have a lot of good businesses already in the community that you can tap in and grow from. It's close to the expressway, close to the water. There's a lot of things need to be done, but a lot of people that's putting these plans together don't live in the area. They have no idea of the historical value to a lot of people in this city.

So my concern is starting at the bottom up from the historical value of it more than anything else that I'm concerned about, especially concerning James Weldon Johnson location.

THE CHAIRMAN: Thank you very much, sir. Any more comments on the number matrix that Mr. Moody originally proposed?
(Mr. Sifakis approaches the podium.)
THE CHAIRMAN: Yes, sir. Briefly.
MR. SIFAKIS: Briefly.
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So there is -- to the question about owner occupied, so will all of -- all these projects are for sale. Restricting it to only owner-occupied would cause some issues with values of the properties later on. I don't know how exactly you would restrict it -besides some sort of deed restriction -- to owner-occupied. And when I think about a bank executive who has a senior in high school that is graduating and they want to buy a place downtown because they're going to be an empty-nester and they can move there in a year and they plan to rent it for a year and us not being able to sell a property to that person -so having some sort of rent restriction.

So while I agree the product should be 100 percent for sale, where the developers won't be holding it, retaining it to rent, I would have an issue -- because I think it hurts the values of the property long term if there was some sort of rental restriction on the properties.

THE CHAIRMAN: Thank you.
The motion that Mr. Moody originally made was 25, 25, $30--20,15$ and 15. All those in

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favor signify by saying aye.
BOARD MEMBER BARAKAT: Sorry. Could you repeat the criteria?

THE CHAIRMAN: Yes. So 25, 25, 20, 15 and
15 was his original motion for points assessment.

All those in favor of that motion signify by saying aye.

BOARD MEMBERS: (No response.)
THE CHAIRMAN: Opposition by like sign.
BOARD MEMBERS: Aye.
THE CHAIRMAN: It fails.
We can move to another motion, but prior to doing that, Mr. Moody, would you mind sitting here?
(Mr. Moody assumes the Chair.)
BOARD MEMBER GILLAM: Mr. Moody, since you have taken the chair's seat and you can't make a motion, I'll pick up the motion that I think you were trying to make when you were out of order earlier. I believe your motion would have been to assign 20 percent to financial ability, 20 percent to past experience, 30 percent to compliance of the Northbank and the LaVilla plans, 15 percent to ROI, and

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15 percent to consideration to the park.
BOARD MEMBER GREY: Second.
THE CHAIRMAN: Okay. That was a motion and a second.

Any discussion?
BOARD MEMBER BARAKAT: Mr. Chair, my only comment -- I'm okay with the general spread.
Number 3 criteria, compliance with the CRA and
LaVilla plan, that is so broad. I made a joke
to Ms. Boyer the other day that you could propose a hot dog stand and figure out how that meets the criteria of the CRA because the CRA is so broad in its objectives. And nothing against hot dogs, but I'm wondering if we should incorporate some additional comment around some of the general themes we've been hearing that that criteria should specify, such as, you know, paying special attention to density, the history of the park, and the historical -- and the design.

I do agree with Mr. Diebenow's comment that we have the DDRB, but if this board does have concern about historical design, then I think we should give developers guidance that we would score them higher or pay attention to

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historical design in our final judgment.
So I just want to table -- not table. I want to put that out for discussion to see if we want to give a little more detailed criteria in Number 3.

BOARD MEMBER GREY: Mr. Chair, is there a way to give that to staff since they're already frame-working the whole document?

THE CHAIRMAN: That actually sounds like a great idea. Actually, it gives us a little time and -- to put some thought into it before our next meeting.

BOARD MEMBER FROATS: Except that I think we want to keep this process going and not extend it another 30 days. Sixty days, actually, would be --

COUNCIL MEMBER BOYER: So my sense would be, if you arrive at a comfortable delineation of points between various criteria, you could authorize your staff in issuing the Notice of Disposition with the Office of General Counsel to expressly delineate parts of the CRA plan that are relevant, such as historical context, so that anyone responding is fully aware that this element in the CRA plan is something we're

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going to look at. It doesn't have specific points assigned to it, but just a heads up, we're going to be looking at that. And I think you could just give us the authority to do that -- I'll look to Mr. Sawyer on that -- when the Notice of Disposition gets issued in a day or two.
(Chairman Gibbs resumes the Chair.)
THE CHAIRMAN: Is there a motion on the floor?

BOARD MEMBER PADGETT: I would second it.
THE CHAIRMAN: Is there a motion on the floor?

BOARD MEMBER MOODY: Was there a motion? Who made a motion?

BOARD MEMBER GREY: Oliver.
THE CHAIRMAN: And what was that, please?
BOARD MEMBER GILLAM: So for the record, the motion is to modify a different percentage. It's 20, 20, 30, 15 and 15. It was seconded. And there's been, I think, an offer to amend or modify to give the staff some authority to delineate what compliance with the Northbank and LaVilla plans would include, particularly with emphasis on historical content.

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THE CHAIRMAN: Staff discretion? COUNCIL MEMBER BOYER: Yes. And I wouldn't say just -- there are numerous plan elements that probably have specific relevance to this, and all I will do is attempt to work with Mr. Sawyer to call those out so people are aware of those aspects of the plan that are directly relevant.

THE CHAIRMAN: Okay. Staff discretion with regard to historical perspective.

COUNCIL MEMBER BOYER: That would be one of them, but not the only one. And the other relevant aspects of the CRA plan and the LaVilla strategy.

BOARD MEMBER MOODY: Such as density, et cetera.

COUNCIL MEMBER BOYER: (Nods head.)
THE CHAIRMAN: But isn't that what we're saying when we're talking about consistency and fidelity to the Northbank Redevelopment Plan?

COUNCIL MEMBER BOYER: I think that Mr. Grey -- before you came back in, Mr. Grey was concerned that we give some more guidance and be more specific about what is in the plan that we want them to be consistent with because

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the plan itself is very broad.
THE CHAIRMAN: Okay.
COUNCIL MEMBER BOYER: And so we were going to identify specific things that we've
heard you talk about.
THE CHAIRMAN: Okay. So the numbers were originally made $20,20,30,15,15$. And that motion was seconded?

BOARD MEMBER GILLAM: Yes.
THE CHAIRMAN: Okay. And a friendly amendment was made with regard to giving staff greater discretion with regard to fidelity to the Northbank redevelopment and LaVilla historical perspective, and that friendly amendment was seconded?

BOARD MEMBER PADGETT: Yes.
THE CHAIRMAN: Okay. So let's vote on the friendly amendment first.

All those in favor signify by -- let's get public comment first.

Any public comment --
MR. SCOTT: Absolutely.
THE CHAIRMAN: -- on the friendly amendment? Public comment on the friendly amendment?

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(Mr. Scott approaches the podium.) THE CHAIRMAN: Sir, we're on the friendly amendment.

MR. SCOTT: Okay.
THE CHAIRMAN: Please identify yourself.
MR. SCOTT: My name is Stanley Scott. My address is on file. Sorry about that.

I am the founder and managing director of the African-American Economic -- I'm sorry. I get a little wrapped up when I think about this area here because I remember as a child my father worked for the railroad right there at that same -- I hope you bring the terminal downtown. That would definitely help. But my father -- many time have to walk down there to meet my father.

All I'm asking for is some respect for my people. I understand. I'm a person that believe in moving forward as far as new stuff and people making money, but I also believe in giving people due respect is very important.

And this is opportunity for Jacksonville to -- this is very important to this -- what we've been working on for 50, 60 years, the bold city of the south. This is the golden

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opportunity. The historical value to a city, this is a golden opportunity. If $y$ 'all miss out on this opportunity and your child or grandchild, or whatever the case may be, look back and say, what happened to these people? You can say, well, when I was in the position to make a difference, I made sure that that part of history was put there.

Thank you.
THE CHAIRMAN: Thank you, Mr. Scott.
Any further discussion?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Public comment on the friendly amendment?

AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: All those in favor of the friendly amendment signify by saying aye.

BOARD MEMBERS: Aye.
THE CHAIRMAN: Any opposition?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: It passes.
Now, on the original amendment, the scores are $20,20,30,15,15$.

Any public comment on those matrix numbers?

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AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: Hearing none, anybody on the board have further comment on those numbers?

BOARD MEMBERS: (No response.)
THE CHAIRMAN: Hearing none, all those in
favor signify by saying aye.
BOARD MEMBERS: Aye.
THE CHAIRMAN: Any opposition by like sign.

BOARD MEMBERS: (No response.)
THE CHAIRMAN: We have criteria.
COUNCIL MEMBER BOYER: Mr. Chairman, if the board would like to consider or to add a requirement that any proposal have individual for-sale units, now would be the time for someone to make a motion that that be included as criteria.

THE CHAIRMAN: I had owner-occupied starred. Thank you.

COUNCIL MEMBER BOYER: So I'm not using that term, based on Mr. Sifakis' comment. It's up to you, if you want to use that term, but I was using "individual for-sale units."

THE CHAIRMAN: Do we a have a motion?
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BOARD MEMBER GREY: Motion.
THE CHAIRMAN: Do we have a second?
BOARD MEMBER GILLAM: Second.
THE CHAIRMAN: The motion is that we have -- consider owner-occupied individual for-sale units.

Any discussion?
BOARD MEMBER BARAKAT: Just to confirm, the notion is to restrict consideration, so if somebody proposed a for-rental multifamily project, they would be disqualified?

COUNCIL MEMBER BOYER: Correct.
THE CHAIRMAN: Individual occupied units.
COUNCIL MEMBER BOYER: Individual for sale.

THE CHAIRMAN: For sale, I'm sorry. Individual for sale.

BOARD MEMBER FROATS: With the idea that, if one of the parties specifically stated they would be owner-occupied, they would get a higher rating.

COUNCIL MEMBER BOYER: That would be more consistent with the plan.

THE CHAIRMAN: Yes, Mr. Moody.
BOARD MEMBER MOODY: Mr. Chair, that would
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be better for downtown Jacksonville at the state we're at because we're encouraging people to go downtown and make downtown their life, and that's going to be for sale-units predominantly.

THE CHAIRMAN: Any public comment with regard to the notice, including individual for-sale units?

AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: What would prevent somebody from buying four units, knocking out the walls? They're no longer individual.

COUNCIL MEMBER BOYER: I don't think anyone would prevent someone from doing that. The concept of saying individual for-sale units is -- kind of in furtherance of the owner-occupied, what we don't want is a single rental property that is a managed and owned property where all of the units are owned by one person and rented. So we're looking for the units to be sold on the market. If somebody bought multiple units and combined them, I'm sure we wouldn't have a problem with that. They could do that.

THE CHAIRMAN: Okay. Public comments on
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individual for-sale units?
(Mr. Scott approaches the podium.)
MR. SCOTT: Stanley Scott.
Good afternoon.
THE CHAIRMAN: Yes, sir. Mr. Scott.
Three minutes, please.
MR. SCOTT: I agree with Ms. Boyer on
that. We -- it should be mixed rental and resident downtown because we -- residents come there who own the property, they take better care of it, the whole nine yards. So I'm supporting Ms. Boyer on this point here, absolutely.

THE CHAIRMAN: Thank you.
Any further comment from the board?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Hearing none, all those in
favor signify by saying aye.
BOARD MEMBERS: Aye.
THE CHAIRMAN: Any opposition?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: It passes. We have criteria.

You have your work cut out for you.
I think the next item is the CEO report.
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MR. HUGHES: Actually --
COUNCIL MEMBER BOYER: Mr. Hughes just noted one thing that we probably need you to vote on, which is -- in Mr. Gillam's earlier motion he was suggesting on a global basis that scoring be conducted by the CEO or the representative of the DIA, a member of the board, and a person appointed by the mayor. So someone -- whether it's the CAO or someone else that they appointed to do that. Is that who you would like to score in this particular Notice of Disposition? And since we haven't adopted a general policy yet -- and if so, we probably should have a motion to that effect.

BOARD MEMBER GILLAM: Can I speak to that?
THE CHAIRMAN: Sure. Mr. Gillam.
BOARD MEMBER GILLAM: My thought process
was -- and I still maintain that we need to have a process going forward that's a little more streamlined and, frankly, more consistent with how City government does business. That's from whence my proposal came.

You know, we're kind of, you know, straddling old and new here in this process and we're not going -- we're already slowing these

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developers down who spent time and money trying to present to us. I'm not proposing that with regard to this situation. I mean, we've got 30 days. They've got to make a Notice of Disposition tomorrow, or pretty soon, for us to -- within the next week so we can have a meeting in July and address this particular offering. I think the board is going to be faced with dealing with it.

So unless we sit here for another hour and come up with a plan for how we're going to -and vote through what we're going to weigh on, I think the next meeting we get a proposal for the future how to deal with this. That's my thought.

THE CHAIRMAN: Do we have a motion?
COUNCIL MEMBER BOYER: There still needs
to be clarity as to who's scoring this particular proposal.

BOARD MEMBER GILLAM: My motion is that this body would score it, this particular proposal.

COUNCIL MEMBER BOYER: You're going to have it scored at the board meeting? In which case, then, it will be public scoring, ballots,

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addition, that process? Which you can do.
BOARD MEMBER GILLAM: It's either that or we have to sit here and --

THE CHAIRMAN: Discussion?
(Simultaneous speaking.)
BOARD MEMBER MOODY: Could --
THE CHAIRMAN: Discussion?
BOARD MEMBER MOODY: A little discussion?
THE CHAIRMAN: Yeah. He has a motion. Do we have a second to his motion?

BOARD MEMBER MOODY: I'll second.
THE CHAIRMAN: Thank you.
Discussion.
BOARD MEMBER MOODY: One option would be to take it through the Strategic Implementation Committee. We could let them score it, let them spend a lot of time getting in the weeds and analyzing it, and then bring back a proposal to the large board.

BOARD MEMBER GILLAM: That would be a good friendly amendment.

THE CHAIRMAN: That's a friendly amendment.

BOARD MEMBER FROATS: How much longer would that take?

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MR. HUGHES: Yeah. That's a month.
THE CHAIRMAN: That's a month.
COUNCIL MEMBER BOYER: So that committee could not meet until 30 days after this goes out, and then there would have to be at least a day in between that and the board meeting. So I'm not sure that we can pull that off.

The point, why I was kind of piggybacking on Mr. Gillam's earlier suggestion is -- it's up to you if you want to do it or not. I'm not trying to push it, but if you have -- whatever staff you select, including one board member, if you want, score it, then you can potentially have that score presented to you at your July board meeting.

BOARD MEMBER BARAKAT: If I may, we did the convention center analysis, which was a very complex analysis, the same way. It was a board member. I happened to be that board member. There was a procurement officer. I think there was a representative from the mayor's office. We heard presentations, we scored them, we delivered the results to the board. And the board, at that meeting, weighed in and determined which should be the winner.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300 Mr. Hughes' comment, I know that two of you

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were excused for the 22nd of July, which was the next regular scheduled board meeting. So we were already going to be polling for a quorum.

So an option might be, if board members are available -- we could poll about this. How many people are available the week of the 29th, which would be on Wednesday the 31st. That would give us time to review, score, get it to you five days or so in advance of the meeting, at least, if we can move the meeting to that date, and then not hold anything up beyond the month of July.

THE CHAIRMAN: So the week of July 29th?
COUNCIL MEMBER BOYER: Yes. That Wednesday.

THE CHAIRMAN: The 31st? July 31st?
COUNCIL MEMBER BOYER: Uh-huh.
MR. HUGHES: You would also have the option -- to complicate things as much as possible, you could -- you could, essentially, combine -- I think you could combine -- you could move up August. So you'd have the first week of August meeting --

BOARD MEMBER FROATS: I'm gone the last
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week of July.
MR. HUGHES: If you ended up in the first week of August as the next board meeting, similarly, you would have 30 days done, at which point -- I don't know. I may be confused at this point.

COUNCIL MEMBER BOYER: No. The first week of August is a possibility; however, we also have the downtown -- we can make it work, but the question is -- I mean, we need to poll the board and figure out your availability. First thing I think you need to do is decide who you want to score it, and then we can talk about what your availability is for a meeting in late July, early August, and see where we can get a quorum.

THE CHAIRMAN: So the motion on the floor is Mr. Gillam's motion that the entire board do the scoring. Do we want to vote that up or down?

BOARD MEMBER BARAKAT: It was seconded.
THE CHAIRMAN: Yes.
Any public comment on that?
AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: Hearing none, all in favor
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of the motion signify by saying aye.
UNIDENTIFIED BOARD MEMBERS: Aye.
THE CHAIRMAN: Two ayes I heard.
Any opposition by like sign.
BOARD MEMBER GREY: Nay.
(Inaudible discussion.)
THE CHAIRMAN: One nay, two nays, three nays.

BOARD MEMBER GILLAM: Nay. You talked me out of it.

THE CHAIRMAN: It fails.
Okay. Do we have a motion on --
BOARD MEMBER GREY: Mr. Chair, could I make a motion to have staff take a look at it and come back to the board with a recommendation, or at least a first, second and third, with outlined criteria?

THE CHAIRMAN: That's a motion?
BOARD MEMBER GREY: That's a motion.
THE CHAIRMAN: Do we have a second?
BOARD MEMBER PADGETT: Second.
THE CHAIRMAN: Discussion?
MR. HUGHES: From the staff, you would -I would -- the point -- there had even been contemplation of a motion on Mr. Barakat's

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discussion of a previous model. I would
refine -- I would suggest a refinement of staff down to the specific -- the specific level of detail that Mr. Barakat indicated, where it could be a board member, a DIA staff member, and a mayoral appointee from a department of the City that is consistent with the -- sort of the overall objective.

BOARD MEMBER GILLAM: I would make that friendly amendment consistent with how --
(Simultaneous speaking.)
MR. HUGHES: Well, I can (inaudible) --
BOARD MEMBER GILLAM: -- (inaudible)
Mr. Barakat earlier.
THE CHAIRMAN: So that's a friendly amendment to have staff review and come back with a ranking order. Is that what you're offering?

BOARD MEMBER GILLAM: Yes. And it would be as articulated by Mr. Barakat, how we just handled the convention center proposal.

THE CHAIRMAN: Do we have a second to that friendly amendment?

BOARD MEMBER GREY: Second.
THE CHAIRMAN: Okay. Let's vote on the
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friendly amendment.
Any public comment?
AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: All those in favor of the
friendly amendment signify by saying aye.
BOARD MEMBERS: Aye.
THE CHAIRMAN: Any opposition?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Passes.
So three persons to vote on the project.
MR. HUGHES: Score and evaluate I think
would be more appropriate.
THE CHAIRMAN: Score and evaluate the project.

MR. HUGHES: Based on the criteria that the board --

THE CHAIRMAN: Yes. The original motion was to have the staff look at the motion [sic] and come back.

Any public comment on that?
AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: All those in favor --
BOARD MEMBER GILLAM: I want to be clear.
That's now been amended. The motion has
been amended to reflect that three people, a
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board member, executive director, a mayoral --
THE CHAIRMAN: It was a friendly amendment that was voted up. The original motion is still on the table.

BOARD MEMBER GILLAM: The original motion has now been amended, so we're voting on the motion as amended now.

THE CHAIRMAN: No. The original -- the friendly amendment was accepted, that we would have three persons evaluate the project and bring it back to the board.

The original motion was that we would have the staff look at it and bring a ranking back to the board. We vote that up or down.

BOARD MEMBER GILLAM: Let's ask Mr. Sawyer. I think we're now going to vote on the motion as amended.

MR. SAWYER: That's right.
So the amendment to the motion was to be consistent with the scoring staff pursuant to the convention center notice, so we'll follow that. That was passed. So now you're voting on the motion as amended.

THE CHAIRMAN: And that motion is?
MR. SAWYER: It will be the staff, as set
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forth in the convention center notice, that will score and evaluate the --

THE CHAIRMAN: Thank you.
Any further discussion on that?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Any public comment on that?
AUDIENCE MEMBERS: (No response.)
THE CHAIRMAN: All those in favor signify by saying aye.

BOARD MEMBERS: Aye.
THE CHAIRMAN: Any opposition by like sign.

BOARD MEMBERS: (No response.)
THE CHAIRMAN: It passes.
And should we pick the people?
COUNCIL MEMBER BOYER: Yes.
THE CHAIRMAN: Oliver, you did such a great job before, would you mind doing it again?

BOARD MEMBER MOODY: I second the motion.
THE CHAIRMAN: Thank you.
BOARD MEMBER BARAKAT: No opportunity for discussion?

THE CHAIRMAN: No. None. No democracy here. Thank you.

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So that will be Mr. Barakat, a mayor's rep. And did you say Procurement?

MR. HUGHES: DIA staff.
THE CHAIRMAN: DIA staff. Thank you. All right. We can move the agenda, I think.

CEO report.
MR. HUGHES: I've enjoyed being here. So you have a Governance Committee. Chairman Gibbs -- the Governance Committee is Chairman Gibbs and two members, Member Grey and Member Padgett. What is the goal, Guy?

MR. PAROLA: Traditionally, that's how leadership for the upcoming year has been brought forward to the board for the blessing.

THE CHAIRMAN: We elect --
MR. HUGHES: A leadership decision. So that's just a reminder that you all have that --

THE CHAIRMAN: We will have a meeting.
MR. HUGHES: That concludes the CEO report.

THE CHAIRMAN: Thank you.
BOARD MEMBER GILLAM: Can we have quick public comment? I know we've been here for a

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long time?
THE CHAIRMAN: Sure.
BOARD MEMBER GILLAM: Is this Mr. Hughes' last --

MR. HUGHES: I'm sorry to say -- not sorry to say. We do have, later in the agenda, the new business -- a presentation of a consultant who has completed a long slog of a report. That was supposed to be 10 minutes, 15.

Are they here?
MR. PAROLA: They have patiently waited and want to tell you about parking.

MR. HUGHES: So I didn't mean to interrupt.

BOARD MEMBER GILLAM: Is this Mr. Hughes' last meeting is my question.

MR. HUGHES: Yes.
BOARD MEMBER GILLAM: So I just wanted to thank Mr. Hughes and take a moment. It's 4:30 and the public is tired of hearing us talk, but I just want to thank Mr. Hughes for his

And I must admit on the front end of this, I was somewhat skeptical that a man could do

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both of those jobs, or a woman could do both of those jobs, and you've done a fantastic job. And I enjoyed working with you. It's been great.

Thank you.
MR. HUGHES: Thank you. It's been an honor.

BOARD MEMBER MOODY: I, likewise, congratulate you. And, Lori, you have some big shoes to fill. He usually gets us out of here in about an hour.

THE CHAIRMAN: We have those board member comments. Thanks so much for your work and your service.

MR. HUGHES: Thank you all.
THE CHAIRMAN: DDRB briefing, anyone?
MR. PAROLA: The next DDRB meeting is on the 26th. The agenda, along with the agenda items, will be posted on Friday.

THE CHAIRMAN: Old business?
STAFF MEMBERS: (No response.)
THE CHAIRMAN: New business.
MR. HUGHES: So there's two items there. Item $A$ is actually going to be delayed for a future board meeting. We thought we might end

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up going over a little bit on time, so we asked them to push it out. However, Item B, if you're prepared to go forward, is -- these are consultants who were engaged by the DIA to do a comprehensive study of parking and situations throughout the downtown and other areas.

I believe they are here, ready for a presentation. And I apologized to them for the management of the timeline. We might have considered pushing this to a future meeting, but in -- they can come -- but this is the fulfillment -- the last component of the fulfillment study is ready, and they will speak to an overview, and also down to -- how to -and then we'll be distributing the full report.

THE CHAIRMAN: Thank you.
(Ms. Gagliano approaches the podium.)
THE CHAIRMAN: Please identify yourself.
MS. GAGLIANO: Hi. I'm Vicki Gagliano. I have been conducting parking studies for 19 years now. I work with Timothy Haas and Associates.

Thanks for hanging out here for a little bit. I have a presentation, but I'm going to make it as concise as possible given the

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several do not. Riverside/Avondale, most of

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timeline already that everybody has been sitting in.

The four main components of the study was the residential parking program to evaluate four neighborhoods -- I mean three neighborhoods, looking at the benchmark parking rates, parking supply demand and adequacy study, and then recommendations for parking management.

In the residential parking program, we actually looked at three separate neighborhoods. And the main goal here was to see if it was needed. And, if so, how would it be developed.

So the main reason parking programs come into existence are usually because residents need to have a physical access to on-street parking because they don't have a driveway or a garage and there's nowhere else for them to park or it's a quality of life issue.

What we found was that there was both in these neighborhoods. In Springfield, in particular, most homes there do not have off-street parking. A portion of them do, but
them do have off-street parking that they can have access to, and same for San Marco.

In Springfield, at this time, we did not see a need for any kind of parking program. The development's coming on, but it just hasn't reached that tipping point where it's causing a lot of concerns.

What we did notice when we had our public meetings with the residents in the neighborhoods is that, right now, somebody -if you had a husband and wife, the wife cannot park her car on Friday night and drive with her husband over the weekend because that would exceed the 24 -hour rule, and she could get a citation. So we discussed with the DIA about how to revise the ordinances to allow for the residents to park their cars in excess of 24 hours, and that seemed to be a major issue right now for them.

We also recommended purchasing some parcels along Main Street just so that you can land bank them in the future. This way you don't get into the same scenario as you are in these other historical areas where there's just no land available to create public parking

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assets.
We also recommend regular monitoring of the parking conditions and explore traffic calming to improve the walkability and pedestrian experience in this corridor as it develops and grows.

For the other two neighborhoods, Riverside/Avondale and San Marco, the big things here were really looking at mobility, considering the sidewalk improvements, making it more walkable for the residents so that they aren't enticed to get in their vehicle to drive two blocks and are more comfortable with walking, additional lighting.

We also recommended exploring partnerships. There are some churches -- and I know that there's already some of this sharing going on, but maybe look further with -partner with the City for some of these private entities to share some of these off-street parking areas just because there's no parking resources available. These historic areas are very dense and there's not available land for the City to purchase and build new public parking resources.

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Since most of the residents do have access to a parking garage or a driveway, it's not an access issue for them. It's more quality of life. However, because of the parking conditions, the businesses in the commercial district do need that overflow cushion into residential streets just to operate and be viable. So we do recommend looking at time limits and paid parking in these areas. That will push some of these employees out to a little bit further and allow customers to get that turnover in those highly sought after spaces.

If you do any of that, also look at partnering more with JTA on some sort of circulator or trolley to further bring people in and out of these areas without getting into a private vehicle.

We did a financial analysis on what it would cost to create, organize, and administer a residential parking program. And based on our cost estimates, it would cost each resident an annual feel of $\$ 480$ just to break even so that the City would not have to subsidize these types of programs.

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people to drive around the blocks, which
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150
We do recommend the use of paid parking and time limits instead of this at this point. Most of the locations that have residential parking permits have paid parking in the near -- in the immediate vicinity, and that can help offset some of the cost to administer the program.

We looked at parking pricing practices in downtown. At this time, you're a little bit backwards. So, typically, when you have a city, your most expensive parking asset is your on-street parking because that's the most convenient, that's the first thing people hit, followed by your surface lots, then, finally, your garages.

By doing that, people that are going to be there for a longer period of time go straight to the garages, get off the roadway, instead of circling the blocks for the lesser expensive, as in Jacksonville, on-street parking.

So I know if I'm going to be somewhere for two hours, I could park on the street for a lot less than what it's going to cost me to pull into a garage. So that encourages a lot of
creates more traffic congestion, more pedestrian vehicle conflicts, and emissions.

We looked at seven other cities and we made our recommendations to increase your on-street hourly rate from 50 cents to $\$ 2$ an hour, which is falling in line more with some of your peer cities. And again, it should be the highest asset in your system.

And we also looked at increasing your off-street hourly rate, just because you need to really value those assets more than what they are currently being valued today. And then look at your monthly rates and how to adjust those.

And I always like looking at your demand in the areas, what your -- what are your demand generators, and fluctuating those rates so you can distribute your demand to lesser utilize parking facilities.

The study area that we looked at was 315 blocks and we divide it into 10 subareas or neighborhoods just to really capture the unique characteristics of each of those.

So right now there's approximately almost 13,500 affected parking spaces. And I use the

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1 term "affected" because the actual number is about 1,500 more than that, but nothing works with 100 percent efficiency. So we always provide a cushion in that supply to show for the flow of more vehicles and whatnot moving in and out, misparked vehicles, and this huge size of the study area.

So we looked at the parking supply by subarea and type. So we looked at on-street, the City-owned facilities, and the private facilities for each subarea. And what I really want to do here is look at the private facilities versus the public and how much different they were.

The big issue here is that the City-controlled supply is only 32 percent of what we actually evaluated, and much of the private supply is encumbered by monthly permits that we were not able to always measure because when we could get access to a facility, those users may have a permit, they may be holding those spaces for them, but it showed as a vacant space.

We did our data collection in May of 2018, over three days, great weather, no major

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issues, like today. And, at that time, there was a parking surplus of just over 7,000 spaces with the majority of them in the stadium subarea.

Again, we looked at the same surplus and shortage to see where the surplus and shortages existed in the subareas, as well as what type of parking was available.

At this time, there is sufficient on-street parking in all of the subareas, except for the core, which was heavily congested. And I believe that's partially due to the fact that the rates on street are less than the ones off street, and it's easier to just circle the block a couple of times and have somebody pull out and save a few dollars.

The utilization of the private facilities is based on available data. And like I mentioned before, a lot of the landowners and building leasing managers are not always willing to share that information with us, so they do hold it private, so we get what we can get and we deduct the rest.

Of the surplus, only about 15 percent of them are located within City facilities. And

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we know some of those are already allocated towards monthly permits as well or other agreements.

We were asked to look at a five-year projection on growth. Based on historical growth, we assumed a one percent annual increase in demand for population, one percent decrease in mobility based on our discussions at that time with JTA on some of their plans, the Skyway, technological impacts, and just changes in mobility in general. Everybody has views on how to get from A to B without using vehicles.

The other component here is that we looked at occupancy in the office buildings. We know -- we have heard discussions about leasing managers not being able to bring in new tenants due to their parking restraints or constraints. So we did look at and get information from the total occupancy at the time.

And right now, when we did our study, there was just over a million square feet of vacant office space. And we assume 2 percent of that would be leased annually in our model, at 5 spaces per 1,000 square feet. And that's
a higher ratio than traditionally provided for office, but we've also experienced in the past five to ten years, when companies come in, they are more dense, they have more open office environments, fewer private offices, and large board or meeting rooms like this one.

We were also provided with a list of 20 development projects within the next five years. We assume that all of the projects met the parking code requirements, and so we looked at all of those separately to see how they would actually perform because, as many of you know, a restaurant use might only have to have the same amount of spaces in retail, but a restaurant can drive four to five times as many parking spaces as a regular shop that's selling merchandise.

Only two of those projects are -- were actually impacted on the parking conditions, and that was the Dora block project and the Jones Brothers building. And each of those were a 30 to 40 or 40 to 50 space demand increase.

And then of all the projects, two of them were anticipated to displace some of the

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existing parking supply, which was the Jones Brothers building and the shipyards, and those have their space displaced -- listed above 88 and 1,500.

With that, we reduced the existing current parking surplus down to just under 7,000 in 2021 and projected 6,225 in 2023. This is dependent on all of these developments providing parking for their own uses on site and not leaking out into the other areas.

One benefit right now is your current peak hours are occurring during the weekday daytime hours, and most of these development projects are more heavy with the restaurants and evening activities, which is a good balance because that's when most of the downtown users are already departing, which frees up a lot of your parking resources for other uses. So it's very complementary in that respect.

We do think that you can support growth and development, but also smart growth and development, making sure that we don't tap out all of the public resources in one consolidated area.

One of the immediate items that I noticed
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is that you have a lot of parking infrastructure in the sports and entertainment district that's underutilized. It's not convenient to get to at this time. I would not park there and walk there. However, it is a lot of parking. It is a very valuable asset when you look at the cost of parking and the building of parking, like was mentioned earlier in this meeting.

So one potential way to really help activate and free up some of the core parking spaces that everybody is jockeying over is to allow for the utilization of those parking assets out in the sports and entertainment district. In order to do that, create those agreements with the entities that are out there, specifically MPS because everything that they are short on the City is having to make up for. So the more revenue that they could make, that reduces the City's liability as part of that contract and agreement.

Also, coordinate with the JTA on how to operate a shuttle or circulator to connect those facilities to downtown to create almost like an economy parking lot for people that are Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 more sensitive because we do recommend rate

And then looking at replacing the City
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158 increases. And with those rate increases, you always want to -- if we're going to increase something here, we want to make sure we're giving the people and users that might be price sensitive an option to go somewhere else. And those lots would be an excellent place for those people that are looking for price sensitive -- as long as there's a convenient way for them to get from downtown and their destinations back to their vehicles.

I also mentioned redistributing the parking demand. Right now the courthouse garage is holding spaces for jurors to use one day a week. Those spaces could be much better utilized if jurors for that one day were using something like the economy lots that I previously mentioned. That way those spaces could be utilized by monthly permit holders on a regular basis.

We also recommend looking at the on- and off-street parking rates to really redistribute users to more economy locations than taking up all the prime real estate in the central area.
employee discount, parking discount program with free economy parking in those lots given that you're going to have the ability to operate and implement a shuttle that's going to be convenient and provide them safe access back and forth.

We looked at a few of the financial performance impacts. The first one that we recommended was disabling the on-street credit card transaction below a dollar, and that's because many of your smart meters have a fixed fee per transaction, on top of the credit card processing fees. And once you add all of those together, you're doing a 50-cent transaction. You may not be making any money. You may actually be paying some money if those fees are high enough.

Also, looking at the fees associated with the smart meters because they can get quite expensive depending on what your ratio is.

We recommend implementing mobile payment services at all odd street locations, as well as nongated. This just helps people provide another way to pay for parking that's convenient. The money goes directly into the

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City's accounts. And we found that a lot of cities are able to drive 30 or 40 percent of their parking transaction through the mobile apps.

Evaluate increasing hours of paid parking and enforcement as development and growth occurs. And consider a payment of a (inaudible) parking program so that when development occurs and they cannot build more parking or sufficient parking to meet code, they have a method to offset those requirements by paying into a fund which will allow the City to bank or reserve those monies to build additional resources or find ways to help link them with other transit opportunities.

And then operationally, a lot of cities now are going to digital permits. Everything is pay by plate so that you're not having to go to a machine, pay for one specific place or get a receipt and put it back on your dashboard. And the benefit of that, you could pay by your license plate when you use the mobile apps. You pay by your license plate using whatever street equipment you have. And then to enforce it, the parking enforcement officer vehicles

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have two cameras. It's called license plate recognition. All of that parking data feeds into that database. All that enforcement has to do is drive. Their system will say if they're paid or not, if they're a monthly parking holder that's valid in that location or not, and it just really speeds up the efficiency of enforcement. It doesn't matter if it's raining because they're in their vehicle. It doesn't matter if it's 109 degrees outside. They can have air conditioning in there and they can always enforce, and it's a lot more efficient.

You can also use fixed LPR equipment to manage parking facilities in the same manner. It's a little bit more expensive. It's not always as efficient as the mobile solutions, but that's where most of the cities are heading, the virtual and electronic types of automated enforcement and permitting.

No amendments to my amendment, but I will take any questions.

THE CHAIRMAN: Thank you so much for that presentation. We have our work cut out for us.

Do you see an increase in parking? You
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said $\$ 2$ an hour? The effect of that, you said it drives people away from downtown or --

MS. GAGLIANO: It drives people into the garages because right now the garages are more expensive than the on-street. So if I'm pulling in downtown and I know I'm going to be here a couple of hours and I can go into a garage and it's less expensive, I'm going to do that instead of -- I'm not going to circle the block to find a $\$ 2$-an-hour space. I'm going to pull in the first facility and park and walk. Right now, it's more expensive for me to do that and walk than drive around, get a front door spot, and it's the cheapest one in the area. So it's going to push people off the roads quicker and encourage them to walk.

Now, if you're in a rush, you're going to pay the $\$ 2$, and that's fine because we want people, when they want an on-street space in front of their destination, to be able to find it quickly. We don't want them circling the blocks over and over again just waiting for somebody to pull out so they can get an inexpensive parking spot.

THE CHAIRMAN: Thank you, Ms. Gagliano.
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300 it's clearly something the DIA and the rest of

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the City policy-makers will have to be a part of, but the study will be there as another asset as we move forward.

THE CHAIRMAN: Thank you.
Any public comments?
MR. SCOTT: Yes. Very quick.
(Mr. Scott approaches the podium.)
MR. SCOTT: Stanley Scott.
I didn't see --
THE CHAIRMAN: Could you identify yourself?

MR. SCOTT: Oh, Stanley Scott. Sorry about that.

LaVilla, I don't see that on the -- when she put the diagram on the -- I didn't see LaVilla.

THE CHAIRMAN: It was there. It was one of the areas.

MR. SCOTT: Because we got a problem. I live downtown. And LaVilla got a big problem because when we have something at the convention center, they have no parking spaces over there, at the convention center. There's some apartments all down there, and the residents, the guests have to park on the side,

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1 on -- over there where the new apartments are.
2 There's no -- if you have an event, for the

```
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    )
    COUNTY OF DUVAL )
    I, Diane M. Tropia, Florida Professional
Reporter, certify that I was authorized to and did
stenographically report the foregoing proceedings and
that the transcript is a true and complete record of my
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DATED this 1st day of July 2019.

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