CITY OF JACKSONVILLE
DOWNTOWN DEVELOPMENT REVIEW BOARD MEETING

Proceedings held on Thursday, August 11, 2022,
commencing at 2:00 p.m., at the Jacksonville Downtown/Main Library, 303 North Laura Street, Multipurpose Room, Jacksonville, Florida, before Diane M. Tropia, FPR, a Notary Public in and for the State of Florida at Large.

## BOARD MEMBERS PRESENT:

MATT BROCKELMAN, Chairman.
TREVOR LEE, Board Member, via Zoom.
LINZEE OTT, Board Member.
CRAIG DAVISSON, Board Member.
WILLIAM J. SCHILLING, JR., Board Member. GARY MONAHAN, Board Member.

ALSO PRESENT:
LORI BOYER, DIA, Chief Executive Officer. GUY PAROLA, DIA, Operations Manager.
SUSAN KELLY, Redevelopment Coordinator.
CARLA LOPERA, Office of General Counsel.
XZAVIER CHISHOLM, Administrative Assistant.


1
August 11, 2022
PROCEEDINGS

2

THE CHAIRMAN: We're going to go ahead and get started, and we will call the August 11th, 2022, Downtown Development Review Board meeting to order at 2:06 p.m.

Thank you to everyone for braving the weather and still making it out.

We do have a quorum. And I will just make a note and say that Board Member Lee is joining us via Zoom, but because it's not due to health reasons or an out-of-town-for-work reason, at least not that we've been told, unfortunately, Board Member Lee, you won't be able to vote, but we still, of course, will recognize you during discussions.

We will try to --
(Audio interruption.)
THE CHAIRMAN: Is it on Zoom maybe?
There we go. Perfect.
So we will go ahead and get started. And we do have DIA CEO Lori Boyer with us this afternoon. She's going to be doing a presentation on the downtown district branding and design guidelines. And out of respect for

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
her time, we're going to go ahead and move her to the front of the agenda before we get into our business for this afternoon.

So, Ms. Boyer, would you please come up and give us a briefing on the new standards that you and the team have worked so hard on over the last year, two years-plus.

Thank you.
(Ms. Boyer approaches the podium.)
MS. BOYER: Thank you very much.
Xzavier, if you can pull up the PowerPoint.

MR. CHISHOLM: (Complies.)
MS. BOYER: So before I jump right into the branding element, let me explain that DIA went through a required five-year update of our overall Business Investment and Development Plan, and that includes many dimensions. There was a park assessment and study plan done of all the downtown parks and future needs based on population growth, et cetera. There were multiple elements. All of the various incentive programs were revamped. There was a market feasibility study that looked at how rent rates had changed, land prices had

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203
(904) 821-0300
changed, et cetera.
One element that fed into that larger plan was the branding initiative. So what I'm going to explain to you here is why we did that, what that's about, and then how it influenced a new set of design guidelines that are going to be layered on what you're already doing pursuant to the Downtown Overlay and the existing design guidelines.

So with that, we will go ahead and start.
So what is the value of real estate branding? For those of you who work with developers, you're all too familiar with this. Every new master plan development spends a fair amount of money and effort on what their brand is going to be. That brand is something that is clear, compelling and unique, is the foundation that helps to make a place desirable as a business location, a place to call home, or a visitor destination.

The development of a brand strategy for a city or a neighborhood leverages the features that are already in place to provide a relevant and compelling promise to a target audience.
So all of those different phrases are key, and
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
we're going to kind of break them out and talk about those different phrases.

There are many reasons to do it, but the primary reason to do it is it stimulates economic growth. It helps you sell the product, whatever that product is, whether that is encouraging people to move downtown because you're selling a lifestyle or whether you're selling a for-sale product or encouraging a developer to invest or even a bank to lend. It is all about what is that messaging that you are providing about what makes this place desirable and unique and why would you invest here or move here rather than somewhere else.

Next slide.
The place branding framework is essentially why would someone visit, move to, or invest in a location; who is it suited for; who's that target audience; does the place create value for people; and what is the promise we make to attract the people. So what is the messaging promise that you are selling to your audience as to what the place will provide.

Next.
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

So why brand downtown neighborhoods? Primarily, to create clear and distinct neighborhood identities. Downtown is a large geographic area. Within it we have had zoning districts. Pretty much a regulatory term that had different zoning criteria, but not really distinct personalities. You couldn't tell when you walked from one downtown neighborhood to another downtown neighborhood that you were in a distinct place, that there was a unique character that applied to it.

To differentiate one neighborhood from another in a competitive sense. So if you're applying to -- seeking a different target market in one area than another -- and I'll give you an example of that. For example, Cathedral is very interested in appealing to families. And so they're not only looking at the seniors that they already have a significant market audience, but also, how do they build out the distinct neighborhood to really appeal to families. That might include everything from playgrounds to larger size units that would have room for families. It goes across the spectrum, but you're looking to

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
appeal to a particular audience.
And then, finally, to add value by identifying and appealing to that target market.

Next.
So what are the branding elements that are part of the study that we did, the brand identity guidelines that then kind of mirrored and/or coordinated with the design guidelines?

The branding elements were first identifying a persona for each district. So what is that personality or character of each downtown neighborhood, who are the target markets for that particular neighborhood, how is that interpreted in color palettes.

Again, for those of you architects, developers, you're working with people all the time who are looking at signage, color palettes, streetscape color palettes, things like that, and how those influenced the character and the marketing of the property.

Design guidance -- this is provided as part of the brand identity -- and logos. So most of that was included in the report. The logos that we are saying 65 percent complete, I

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
don't know if Ina did some math to come up with that number.

We did not do a logo for the Sports \& Entertainment District, figuring that the team and other major investors in that area would want to be engaged in the development of that.

North Core is a distinct area, and we did -- kind of came into being after we had initiated this process, so we are working with them on their logo, but their logo is not yet determined.

We are also working with the LaVilla community in a separate task force on -- who want to be involved in the development of their own logo.

The logos for Brooklyn, City Center, Southbank, other areas of downtown are already complete.

We have new banners coming that in most of downtown will be implemented in the next six months that are consistent -- distinct by neighborhood, but consistent with the brand for each neighborhood.

We do have public art, neighborhood murals, decorative crosswalks, all of those

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
things planned, again, that build off this brand personality, color palette, et cetera.

So this is what was in the branding document and -- that those consultants produced.

Next page.
So we're going to give you some examples of what's in this. So Brooklyn, this shows you the Brooklyn logos. It shows you the Brooklyn color palette. It shows you the persona and it also shows you the design guidance. So based on the persona -- and we also -- I think we have a page here that's going to show you the target market.

The design guidance was Brooklyn should be characterized by modern design, stainless steel and other metals, combined with clean lines and -- combined with clean lines recommended for signage. Minimalism is integral to the modern style, bold accent colors.

So that's the extent of the design guidance in the branding document. And then what you'll see is how we carry that through in the design guidelines.

So next.
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

Southbank. So this gives you color-ways, logo, persona, design guidelines for the Southbank. We have these for each of the neighborhoods. So this is just an example of what's in that.

And I think we have a slide on target market maybe next.

No. Okay.
So jumping to the Downtown Design Guidebook. So I already explained what is in -- how much is in the first piece, which is the branding criteria or the branding guidelines.

We then worked to coordinate that with more physical implementations that match the personalties and match the guideline recommendations of the brand for each district. So in this case, we're talking about sidewalk pavers, lighting, landscape palettes, benches, bike racks, planter pots, those kind of things. You'll see others.

So in the next slide we're going to give you an example. These are the examples of the physical implementation in Brooklyn. So you remember that color palette. So you see plants

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
that are suggested and trees that are suggested that incorporate the color palette. You see the modern and the minimalist features in the planter pots and in the bike racks and in the benches.

And this is a district where -- I just had a question from Councilman Ferraro about lights, streetlights, so I'm going to point this out. It's very difficult to see the alternate streetlights shown here, but there is an alternate streetlight that is a very modern style streetlight that we are recommending from a design perspective, and that is going through the JEA approval process right now for being adopted as a permissible alternate streetlight in downtown.

In that case, we would switch the entire Brooklyn district to that and we would take the historic fixtures that are in Brooklyn right now and repurpose those in other parts of City Center, North Core, where we need fixtures that we don't have them. But this is more in keeping with the character and the brand of the district if we move to the more modern fixture.

The next one is, I believe, Southbank.
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

And so this gives you -- same thing, but on the Southbank. The Southbank also gets the modern streetlight fixture. Those are the only two districts that do, by the way, but they happen to be our examples.

But you'll see how the trees and the color palette change based on trying to be consistent with that brand guidance and how the particular street furnishings change based on that.

So what has then happened is we have incorporated all of those recommendations in that Downtown Design Guideline update. So by each district, when staff is reviewing plans or plans are being submitted, we'll be reviewing the streetscape portions, not the private development. This does not regulate the private development. But on the public side, we'll be reviewing those for -- the extent to which they are consistent with or complement the neighborhood brand or the neighborhood persona.

Next is just some examples in other cities just to show you how this is implemented elsewhere. So this is downtown San Diego.
That's just the logos.
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
will -- you'll recognize distinct neighborhoods
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

14
You know what? I think you don't have the most recent presentation, Xzavier, but that's okay.

Go to the next page.
MR. CHISHOLM: I think I have it loaded up here on this other computer. It's loading right now.

MS. BOYER: So if you can go back to the Gaslight [sic] district and make that full screen -- or Gaslamp district.

So this is an example in San Diego, one neighborhood within downtown. You see the map up there? The map is all of downtown, shows
five or six different neighborhoods or districts within downtown, and one of those is the Gaslamp district. And what it shows you is a gateway arch that shows you're entering the Gaslamp district. We're talking about implementing something like that in LaVilla.

You also see stencils or thermoplastic additions on intersections, crosswalk additions. There's all kinds of different ways you can do this, but the hope is that, as we implement this and move this forward, you
one from another throughout downtown. So this is an example in San Diego. I think we have a couple more.

I know she had the RiNo district in Denver. So this is -- this was the actual branding piece of it that showed the graphic, the logo, the color palette, similar to what we've done. And then you see one art installation or entry feature that incorporates it.

But if you go to the next page, you'll see other ways that they have -- so this shows you where, on a bicycle lane, they have incorporated the RiNo, whether that is trash receptacles, whether it was the (audio malfunction), (audio malfunction) in the colors that were (audio malfunction).

So this is -- this is just trying to give you an illustration of how these can be incorporated and you kind of live into it by neighborhood or by district.

And I think that's really the end of the presentation. I'm happy to answer any questions if you have them, but that really is the basis of the additional information in the

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
design guidelines that I think have been distributed to you and you have copies of it. Now you know a little bit more why they exist.

THE CHAIRMAN: Thank you so much, Ms. Boyer.

This is an informal presentation, so, Board Members, are there any questions?

Or, Board Member Lee, if you have anything as well, please raise your hand on Zoom.

Mr. Monahan.
BOARD MEMBER MONAHAN: Thank you, Mr. Chair.

Ms. Boyer, quick question for you.
Thank you for this. It's very thoughtful and creative and something I look forward to seeing.

As far as the street furnishings go, once they've -- a particular furnishing has been approved for a district, can it be used in any other district or just the district in which it sought approval?

MS. BOYER: So from our perspective, we would prefer that new ones were only used in the district for which they were approved. So the idea would be -- and trash cans, for

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
example, we've talked to Public Works about that. As long as the trash can meets all of our standards for durability and accessibility for being able to empty them and things like that, they don't care if we have six different styles. So it's not like the JEA streetlights where there's a very intense process for adding a new one to the menu.

But what we don't want to see is, just because something is approved for Brooklyn, now somebody is deciding to put it in City Center, because then you lose the character of City Center, which has its own identified --

And we have, in the DIA budget, some funding that we're setting aside each year for streetscape enhancements with the idea that we will go through and pick a few streets or pick one neighborhood and change out the trash cans one year and change out the benches the next year and change out the -- so that we end up starting to get this flow.

BOARD MEMBER MONAHAN: Thank you so much. THE CHAIRMAN: Mr. Schilling. BOARD MEMBER SCHILLING: Thank you, Mr. Chairman.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

It seems like this would be a terrible missed opportunity if I did not thank you and DIA staff for all the hard work that I know has gone into working with JEA on the lighting.

Having been involved in a project on the Southbank that is looking forward to having some other options and alternatives on lighting, I applaud the work that's been done because I know -- I know a tremendous amount of work has gone into it.

And as well I want to echo what was said. I'm very excited about what's being done here, and I can definitely see the progression of this in the different districts, so well done.

Thank you.
THE CHAIRMAN: All right. And I'll just make a general comment. As Ms. Boyer mentioned, although a lot of this really applies to the public realm and not necessarily private development, one thing that I've asked staff to do for us going forward is in staff reports on development projects that we see to at least make some notes based on the private developers taking into consideration these guidelines because although certainly the

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

18
obligation is on the public sector, I think collective action is what's going to really make this transformative for our districts, and so I look forward to that in future reports from staff as we move forward.

And, again, thank you, Ms. Boyer, for joining us.

Oh, sorry. Council Member Ferraro, of course.

COUNCIL MEMBER FERRARO: So thank you. Nice job.

Quick question. Connecting both sides, do you have any plans on lighting up and doing things on the river?

MS. BOYER: Through the Chair to Councilman Ferraro, yes, as part of the parks work that we are doing on the waterfront. So both -- as part of the Riverwalk and the parks work we're doing on the riverfront, there are any number of lighting projects that are included in that.

COUNCIL MEMBER FERRARO: So in particular, when you're coming from one side to the other, would there be anything on the bridge on -like some of the Gaslight [sic] districts as

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
you're crossing the bridge?
MS. BOYER: So the Main Street Bridge already has lights. They're all blue and they are not always all working.

Our thought is -- I mean, the blue is not a problem in the sense of the City Center colors and the Southbank colors, so I don't know that we would need to change the blue lights out. And as you know, the Acosta Bridge has changeable lights, but, you know, I don't think anybody was envisioning that you were going to repaint the bridge a different color, and they obviously work the way they are.

But some of the lighting that we're talking about doing, like in bollards or design features along the Riverwalk, would definitely complement not only the district character, but they also -- the Riverwalk has its own design standards. Those were adopted by council a couple of years ago. It's a blue and green color palette for the signage. And so what you would see implemented along the Riverwalk would most likely be complimentary to the Riverwalk design standards.

COUNCIL MEMBER FERRARO: I was not talking
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
about that. I'm glad you brought that up. But I was talking about more or less into the river, some lighting in the river. I know when you were on Waterways, we talked about, it would be really neat to have the river itself lit up in certain areas. And as we're putting in docks, I didn't know if any of that was thought of.

MS. BOYER: No, we haven't done it -- I haven't heard about it, at least in the discussion of various docks and marinas that we're doing, but it is an interesting proposition. I mean, we're doing the projection lighting on the buildings adjacent to it.

But to your point, you could have some down-lighting -- we have to be very careful that we can't have -- in our particular downtown, the research we did indicated we couldn't do laser lights, like they do in some cities, because we're in a flight path for both Baptist Hospital and NAS, so that was kind of off the table, but there would be opportunities for down-lighting or low-lighting across the river.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

## please.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

COUNCIL MEMBER FERRARO: Thank you. THE CHAIRMAN: Okay. Thank you, Ms. Boyer. MS. BOYER: Thank you.
THE CHAIRMAN: All right. And now we will move along to our action items for the day.

First off, let's get approval of the
July 14th, 2022, meeting minutes which have been reviewed and have been in your packet.

BOARD MEMBER SCHILLING: Move to approve.
BOARD MEMBER MONAHAN: Second.
THE CHAIRMAN: We have a motion to approve
by Board Member Schilling and a second by Board Member Monahan.

All in favor, please say aye.
BOARD MEMBERS: Aye.
THE CHAIRMAN: Any opposed?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Show the minutes adopted.
And moving on to our one project for this afternoon, DDRB application 2022-010, the Jacksonville Historical Society casket factory renovations up for final approval.

Ms. Kelly, if we could get a staff report,

MS. KELLY: DDRB application 2022-010 seeks final approval for the renovation of a three-story brick building and a three-story addition to both the west and east building elevations.

The structure referred to as the Florida Casket Factory Company building was constructed circa 1882 and is a locally designated landmark. The site is located in the Sports \& Entertainment District. The East Duval Street ramp borders the north side of the building. The former Hart Bridge ramp borders the south and west property lines. And the historic St. Luke's Hospital abuts the building to the east. The on-site parking lot is located between the entrance at Monroe Street and the subject structure.

Both the historic St. Luke's Hospital and the Florida Casket Factory Company buildings are owned by the Jacksonville Historical Society.

The historic structure is uniquely situated on a lot that clearly predates the infrastructure around it. The south elevation is the main entry to the building, and the Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
building itself is located towards the rear of the lot.

The north elevation abuts the raised Duval Street roadway and the west and east elevations are more visually accessible than physically accessible. As you can see, the ground floor windows on the south elevation and the ground floor and second floor windows on the north have been infilled in years past due to security concerns.

DDRB first heard this item at the June 9th meeting. Plenty of discussion was had, mainly with regard to the design of the additions, restoration of the enclosed windows, and the canopy design. The board ultimately voted to approve the conceptual submittal subject to recommendations. A summary is shown on the screen.

The lack of transparency, as I mentioned, the infilled windows -- the applicant did meet with staff regarding the proposed lack of transparency, per that condition.

They were granted a Certificate of Appropriateness by the Jacksonville Historic Preservation Commission, and that COA is

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
included in your agenda packet.
The applicant has provided color elevations and they did submit a revised site plan which shows the location of the trash container.

So that's the status of their -- of the conditions from the conceptual review.

The applicant has submitted a revised site plan. Site improvements include new striping on the existing on-site parking lot, an event patio, metal fencing and gate, and dumpster enclosure. As designed and conditioned, these features are consistent with the Downtown Overlay.

Per the overlay, screening and landscaping of existing on-site surface lots are required to come into compliance by July 1st, 2024. The applicant intends to install a 6-foot, transparent, wrought-iron-style, metal fence. In order to come into compliance by that 2024 date, landscaping will be required to augment the fence installation.

In response to comments received at conceptual approval and from the City's Historic Preservation section, the applicant

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 revised the design of their original submittal.
2 The architect, who is here, has provided an 3 open-air connection between the historic 4 structure and the proposed addition on the west
5 and an inset wall connection between the historic building and the proposed addition on the east.

These transitions between the historic structure and the additions allow for the historic structure to be understood as its own entity. While not ideal, the stucco finish on the proposed additions provides a differentiation from the original historic structure.

The Historic Preservation Commission found that the stucco finish could be compatible if the color does not visually overwhelm the brick of the historic structure and if it is given a contemporary finish.

The approved COA from Historic has conditioned that the color of the stucco finish be approved by the Planning Department, and DDRB staff will relay any conditions or opinions from this body to the Planning Department.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203
(904) 821-0300

The entry canopy has also been redesigned in the final submittal as an orthogonal feature rather than curvilinear, as originally proposed, in order to complement the architecture of the structure.

With regards to the windows, the applicant's revised submittal shows that the brick infill on the first floor windows of the south elevation is being removed. The applicant proposes that the window sizes remain unchanged but that a metal panel, rather than a traditional window, be installed. This improvement could provide a location for banners or murals while also responding to security concerns in the near term.

Staff finds that this change would provide an interim phase to reopen the windows in the future. To that end, staff has recommended approval of this phased approach conditioned upon the window design being revisited in three years -- within three years, in order to restore the first floor windows of the south elevation or for the applicant to seek a deviation at that time.

The brick infill on the first and second
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
floor windows on the north elevation are proposed to be -- to remain as is, filled in. The owner has expressed the desire to keep these filled due to the programming of the second floor as archive space, the building's adjacency to the raised Duval Street roadway, and for security reasons.

The structure is uniquely situated against the raised roadway and the windows could be restored in the future. As a result, staff has included this elevation within the condition regarding the phased approach to window restoration.

The east and west elevations do not have the street frontage and are not subject to the transparency requirements; however, the architect has added contemporary, vertically oriented windows on both of these elevations to enhance the scale and transparency around the structure.

As such, staff recommends approval, with conditions, of DDRB 2022-010. The conditions are all listed on your screen and in your agenda packet.

And that concludes the staff report, and
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
m happy to take any questions.
THE CHAIRMAN: Thank you very much, Ms. Kelly.

We'll now hear from the applicant, if there's a presentation.
(Dr. Bliss approaches the podium.)
THE CHAIRMAN: And I'd just ask the applicant to remember to state your name and address for the record.

Thank you.
DR. BLISS: Good afternoon, Mr. Chairman and board members.

I am Alan Bliss, CEO of the Jacksonville Historical Society. Our address is 314
Palmetto Street, Jacksonville, Florida 32202.
We very much appreciate the board's engagement with this project, very much appreciate the close engagement of staff with the reviews to date. And also grateful for the engagement with the Historic Preservation Commission, and appreciate their unanimous vote in support of the COA that we sought at their June meeting.

The staff recommendation calls attention to a couple of areas where we deviate

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
apparently in the presentation from some of what the staff guidelines would expect.

It might be helpful if the board would allow me to give a little bit of background about the building and about our plans for it.

The structure was built in 1920, a purpose built by the Florida Casket Company as a manufacturing facility for caskets. And what we have learned about the project is that they relocated from a facility on Myrtle Street in 1920 in response to an expanse of their business. They used the ground floor of the building for the actual fabrication of caskets and coffins. They moved them up to the second floor using a freight elevator and applied the finishes, the coatings, the hardware, the fabric, brass, hinges, that sort of thing. And then the third floor was storage where finished caskets were awaiting shipment to morticians and funeral homes all over the American Southeast. This company was also the vendor for embalming supplies and that sort of thing for morticians. And they continued to operate there until 1966.

The building, since then, has been used
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
for a variety of purposes, mainly storage and ancillary work. One of my board members, J.F. Bryan, recalls leasing the building for a time in the 1980s to store surplus office furniture from the Independent Life Insurance Company.

It has been used at different times as a workshop for people associated with the Florida Arthritis Foundation. And it was from that organization that the Jacksonville Historical Society bought the building in 2012. We bought the campus on which it stands, including this building and the old St. Luke's Hospital building.

I was not part of the JHS board or staff at that time, so -- I joined the board in 2015 and became CEO in 2018, but, of course, I -the properties here at this location, as well as our other two historic properties that we manage on the other side of the VyStar/Veterans Memorial Arena, are significant parts of the management portfolio for the organization.

We understood, when we acquired this building, that the old St. Luke's Hospital is a National Register historic structure. It does not appear to have been understood that the

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

Florida Casket Company building was, in fact, a landmark structure. If we had been acquiring the property under our current administration, we would have been troubled by that and we certainly would never have sought landmark status for the building.

How come? Because it is architecturally insignificant. It has no particular meaning. We don't even know who the architect was for the original construction, and it does not appear to reflect any significant architectural themes or reflect a particular era. It is what it appears to be, which is a pretty stark, unadorned, industrial building of the 1920s.

As far as historic interpretation and story-telling is concerned, I have just shared with you the entire story that the building has to offer.

Our intent, after having grappled with the considerable deferred maintenance and lack of modernization of the building, is to convert the ground floor into a museum and exhibition space particularly devoted to Jacksonville's music history.

The second floor is intended to become a
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
state-of-the-art archive space for the collection and storage, retention processing, archive and research purposes of the Historical Society. And the third floor is to be a performance and event venue.

Each of the three floors is identical in size. Each offers a 4,500-square-foot floor plate. There are -- there is no life/safety infrastructure in the building, nor was there when we acquired -- the building was, frankly, unusable and unsafe for occupancy. So we are positioning ourselves to really restore this neglected building to an active, contributing use.

Because the Florida Historical Society -excuse me -- the Jacksonville Historical Society is a nonprofit 501(c)(3), the project is ineligible for any of the financial incentives that the City of Jacksonville might otherwise use to encourage this project, things like a Historic Preservation grant or a REV Grant.

Even though we're a nonprofit -- that's just a tax status, not a business model -- we still have to raise the money to do the things

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
that we do, including this project. And it has become, as these things often do, a financially ambitious project.

The staff recommendations to -- to all of the provisions really have been understandable, comprehensible, and as I say, we appreciate their engagement with us.

We would ask that the board alter some of the recommendations, specifically with respect to the window openings. This building, as Ms. Kelly has explained, is positioned in the Eastside Sports \& Entertainment District. It is indeed in a very odd position, surrounded by elevated roadbeds on Duval Street, also by the old Hart Expressway elevated roadbed.

It is directly adjacent to and -immediately to the north of the Maxwell House coffee plant, an industrial use. It is immediately west of the VyStar/Veterans Memorial Arena loading dock. And we really have limited exposure to what one might consider to be the conventionally inviting streetscapes of the downtown area. We're grateful to be in that area and we're grateful to be in the Sports \& Entertainment District,

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
but in adapting this building to a use that's functional for our purpose --

Introducing windows on the north side of the second floor, as the staff has suggested we consider, is a very difficult proposition. We purposefully programmed the second floor space for the expansion and modernization of our archives because the absence of windows really lends itself to our purposes.

It limits the amount of ultraviolet light that would intrude into the space, UV light. For those of you who are familiar with archives, especially sensitive, aging documents, photo negatives and photographs, is damaging to those things. We want to manage and limit, and as much as possible, isolate those collections.

We also took note that the absence of windows makes it more likely that the building would be resistant in conditions of tropical storm weather or significant weather events, be more resistant to wind-driven water intrusion into the space.

The staff recommendation that we provide an intermediate accomodation and revisit those

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203
recommendations in three years is a difficulty for us. We will move forward with the permit of the DDRB and the staff to activate -complete this project and activate the space and to deal with the possibility of, number one, the inevitability of returning to revisit those recommendations in three years would be burdensome, and to reconfigure those spaces and introduce windows where they do not presently exist would be a considerable disruption to the activation of the space's archives.

On the ground floor museum space, because that is intended to be a museum, the presence of windows is not only unnecessary but really impedes our ability to make best use of the space on the ground floor for a museum.

Our request is that the board approve the balance of the recommendations, but -- but to deviate from the staff's recommendation about the three-year return visit and about the prospective introduction replacement of traditional windows in the locations where they used to exist.

The limitation of light, the weatherproofing of the building, the maximum

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
utilization of space on the first and second floors are key.

The third floor, having windows all the way around, lends itself, ideally, to the intended program use, which is a performance and event venue.

This is a significant project for the JHS, and we really welcome the stewardship opportunity to put our money where our mouths have always been in advocating for historic preservation and adaptive reuse of historic structures.

The experience of this review process with the staff, HPC, and the DDRB has given me renewed empathy for other developers going through a process like this, and also has really focused my attention on what we have often said, which is that a historic renovation or adaptive reuse project is challenging for anybody. You have to really want to do it, and you have to really marshal the resources to do it well. We are conscious of that; we're conscious of that now. We welcome that stewardship opportunity.

I'm accompanied here today by Jeff Lane,
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

AIA, the project architect. Also by
Jacksonville Historical Society board member, Kristanna Broward Barnes, who also is a member of the property management committee. Our JHS board property management committee chair is Bill Bishop, AIA. He couldn't be here today, owing to a funeral, but he has authorized me to say that I speak for him in these requests to the DDRB.

Be happy to take any questions or I yield to Mr. Lane.

THE CHAIRMAN: Mr. Lane, please.
(Mr. Lane approaches the podium.)
THE CHAIRMAN: And thank you, Mr. Bliss, for those comments.

DR. BLISS: Thank you.
THE CHAIRMAN: Mr. Lane, just a reminder, if you'd please state your name and address for the record, please.

MR. LANE: Good afternoon.
My name is Jeff Lane. I'm with Lane Architecture. My address is 904 Margaret Street, Jacksonville, Florida 32204.

I think I'm here to answer questions, so --

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

38

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
actually cut several sections through the building and the roadway adjacent to it to find the highest spot where a view would happen, and the reality is the tallest unit we have is roughly about 12 inches above the parapet.

So I would say that was -- our first and primary objective was to enhance the architecture by isolating those two wings and creating the slot between them.

The second one was the entrance, and we -I think we made something that's more in keeping with the building itself, and it makes a much stronger entry statement and a welcome.

We've enhanced that front courtyard for a patio and events.

We did add a little bit of glitter. Those windows that are not there on the first floor on the south side, we've proposed an infill Alucobond panel, on which events can be posted. And we've added some gooseneck lights above those to give a little glitter at certain times of the week. And we --

BOARD MEMBER DAVISSON: Is it the spandrel panels that you're talking about, is that what the previous gentleman was speaking of?

MR. LANE: Yes.
BOARD MEMBER DAVISSON: Requesting that you not do?

MR. LANE: I'm not sure.
Oh, you mean Alan? Sorry.
BOARD MEMBER DAVISSON: Yeah.
MR. LANE: Alan was really talking about the potential for the City to revisit the issue of whether or not to put windows in the first floor, south side windows in the second floor, north side. And -- and that's -- that had a time span of three years.

BOARD MEMBER DAVISSON: Last question. Did the mass change at all or is it just --

MR. LANE: No.
BOARD MEMBER DAVISSON: Okay.
MR. LANE: We just enhanced the detailing.
BOARD MEMBER DAVISSON: I think just the simple gesture of disengaging those elements on the end made a significant difference visually and aesthetically. And it's even part of the -- just the scale of the building. It just goes to show, you don't have to do a lot to make -- sometimes to make -- to make an improvement, and I think that -- that went a

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
long way.
I was just curious about the spandrels. I'd be -- it's just more of a personal thing. I'd be careful about the blue, if that's what you're going to use, and --

MR. LANE: Let me just comment on that.
That is completely arbitrary and we would look to the Historic Commission for -- and the City Planning for comment and approval.

The reason I picked the blue is because of the Main Street Bridge. I just think blue is -- it's one of the iconic colors of the city, in my mind.

BOARD MEMBER DAVISSON: Okay. That's understandable.

I mean, I think the -- you know, the comment I heard -- the previous comment made, that the building has no significance, I think it does. Architecture doesn't have to have significance by some stylistic ornament or approach. It's a plain building, but it has history to it. It has a historical place. You can just tell by looking at the materials of the building that it's been there for a hundred years.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

42

MR. LANE: Yeah.
BOARD MEMBER DAVISSON: So, personally, I don't -- I don't think it's necessary to put glass in that location, on grade, as far as transparency goes.

I understand the use, and there's other ways you can -- you know, as far as archives go, there's other ways you can deal with it, but that's not my -- I guess my sticking point was just the building as a whole, just by the simple -- simply detaching those two elements goes a long way, so ...

MR. LANE: Thank you.
THE CHAIRMAN: Thank you, Mr. Davisson.
Mr. Monahan.
BOARD MEMBER MONAHAN: Thank you, Mr. Chair.

To the comments of Mr. Bliss, I'm acutely sensitive to the lean nature in which nonprofits and museums run, being an employee of a downtown museum, but I -- I can absolutely understand not wanting to place windows in an archive space, but I'm struggling to grapple with not placing them on the first floor, as the museum I work in has exhibition space on

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
the first floor and 180 degrees of windows surrounding it.

From a pedestrian perspective, windows on the first floor are important. And especially if you're exhibiting works behind those windows, you'd want folks to be able to look in and attract them. And I know at MOCA, a lot of times that's what happens. People see work from the street walking by and decide to come in.

So I just -- I'm struggling to approve the project based on foregoing the windows on the first floor, but would like to hear the --

MR. LANE: Could I comment on that? BOARD MEMBER MONAHAN: Sure.
MR. LANE: The difference between this building and MOCA is really grand. There is no pedestrian element whatsoever within eyesight of the first floor. I just think -- I think it's a tough argument to carry.

BOARD MEMBER MONAHAN: That's a valuable point.

MR. LANE: The only time somebody is going to be close enough to see in there is when they're parking their car and walking up to the

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

MR. LANE: You're absolutely right.
BOARD MEMBER OTT: Okay. I just wanted to clarify.

And I do very much appreciate the addition of that open-air connection. I agree with Mr. Davisson, I think it -- it adds a lot.

MR. LANE: At the same time, we did try to create a slot on that east addition to help kind of distinguish it between the new and the old.

BOARD MEMBER OTT: Yes, and I like it. And I like also the window articulation that you've got added on both additions. I think that's nice as well.

I wanted to ask about the contemplation for the parking lot and kind of event patio space, if there was any thought or vision for -- for that space, what that might be used for.

MR. LANE: I'm not sure of your question.
We -- parking is not required in the first place. And, basically, we kept everything that's there and just -- and put some stripes on it and added some landscape islands. Beyond that, we haven't done a huge study on parking

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
requirements.
BOARD MEMBER OTT: So on Page 4 of the proposed site plan there's a striped sort of area labeled Event Patio. I mean, is that for programming? Is that for part of -- to be used as part of events?

MR. LANE: Yes. Yeah, there is intended to be outdoor events that may be prefunction or freestanding. And at that time, we may have some portable tents. So that's kind of the -that's about as far as the conversation has gone.

BOARD MEMBER OTT: Okay. That's -- no, that's understandable.

And is -- I'm just curious, is there any vision or contemplation of using -- y'all have that lovely tree canopy, sort of grassy corner on the property. Is that contemplated for event space at all?

MR. LANE: Alan.
DR. BLISS: You're referring to the northeast corner of the property adjacent to Duval and Palmetto?

BOARD MEMBER OTT: (Nods head.)
DR. BLISS: Yeah, we particularly treasure
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203
that tree and went to some considerable effort to make sure that we could preserve it and make that an inviting, tree-shaded place where we could have gatherings outside when the weather is favorable for that.

That was one of the reasons, too, for moving the HVAC farm off of grid where it had originally been designed and getting it up to the tops of the new stairwell tower addition so that we could maximize that -- that ground space, that attractive corner.

BOARD MEMBER OTT: I agree. And I think it's a complete bonus to the venue.

Additional questions. Talking about the -- the metal panels. So the intent of the metal panels would be to advertise or otherwise display information, education about the museum, the building, its contents; is that correct?

MR. LANE: That's correct, in a functional sense. At the same time, we're trying to acknowledge that there was a window there. We'll be recessing that panel slightly, and we're just trying to acknowledge the -- you know, the original window opening.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

BOARD MEMBER OTT: Gotcha. Okay.
In my opinion, there -- we've established not a whole lot of pedestrian traffic in this area. And, in fact, with the installation of a new fence that, in my mind, might be locked or closed in the evenings, advertisements are going to be hard for people to see from the street or interact with in this area. So I would just -- I would caution -- if it is an event venue, caution what types of events you're contemplating, and that those colors, those advertisements don't detract from -- I mean, it might be an austere building. It might not have, you know, elaborate architectural features, but it is a handsome building.

I would also recommend -- you know, there's 28 color samples on the -- on the company's collection to choose from. And in my opinion, I would maybe ask that we go with a color that is closer to the color of the windows that are existing or will be replaced. I think blue might even clash or detract from some of the information that is going to be advertised on those panels because if the

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 muntins are blue and -- I think it's a lot of 2 color happening. So that would just be my that -- I think some future windows would be --

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
would be nice to phase in at some point. So I do support staff's recommendation there.

I think that is all of my questions. Thank you.

THE CHAIRMAN: Thank you, Ms. Ott.
We'll have Mr. Schilling, followed by
Board Member Lee on Zoom, and then Councilman Ferraro.

BOARD MEMBER SCHILLING: Thank you, Mr. Chairman.

So question of the applicant. And this may be for Mr. Bliss. But I know that there are three recommendations of staff, and -- and you've mentioned your concern as the applicant on the three-year requirement, on the second recommendation, but -- but I wanted to check.

So the first recommendation was about the screening of the semiprivate, urban open space and making sure that that screening doesn't block the view. And then the other comment, which is recommendation number 3, is that the screening and landscaping of the existing on-site surface lot be brought into compliance with the City's Ordinance Code by July 1st, 2024.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

Mr. Schilling, the staff's -- the ideal would
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

So I want to ask, since those weren't directly addressed, are the -- if those are recommendations that are acceptable to you. And you really -- the concern is over the second recommendation?

DR. BLISS: We have no objection to those recommendations. I'm certainly prepared to comply.

BOARD MEMBER SCHILLING: Okay. Great.
And then through the Chair to Ms. Kelly, so I wanted to ask -- so I fully understand staff's thought process and thinking on condition -- or recommendation -- I'm sorry. I'm calling them conditions.

Recommendation number 2, the three years, is -- in your thinking, is it that the desire be that -- basically, the blocked-in windows become windows or become something else similar to what's being proposed where maybe some are windows, some are decorative features that could be, you know, activated signage or something like that? I just want to get a better insight on your thoughts.

MS. KELLY: Through the Chair to
be for them to be restored as windows.
When you visit the structure, those windows are very grand. They're a beautiful size. And they are still there, they're just kind of filled in. So the idea would be to restore that transparency that the building once had.

I would say if there are some sort of creative uses for the structure to have that transparency and that inviting activation, I think we would be open to hearing some of those, given --

So the original proposal had the windows filled in, and then they've taken this step. So I think we're sort of inching along to hopefully a place where they feel comfortable that they would be able to restore those windows, because, as Board Member Monahan said, we think of these sites for future use. And hopefully, you know, there will be more pedestrian activation along there and, you know, more reason for the transparency.

BOARD MEMBER SCHILLING: Okay. Thank you.
That's exactly what I was interested in understanding more. And I guess I would share

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 just my own thinking, and I think it's been
2 shared by some of the other board members,
3 is -- I do think adding the windows to this
building would be a significant enhancement, but at the same time I understand the -- the budget constraints at times.

And I'd almost look at this as a phasing exercise of phasing the windows in and -- and, again, I don't know what the answer is, but I support staff's recommendation. I was just going to throw out an idea if -- if maybe five years gives another couple of years, maybe there's some compromise, you know, in the middle that gets us to a spot where maybe this can work for everybody, but --

MR. LANE: (Indicating.)
BOARD MEMBER SCHILLING: Yes, sir.
MR. LANE: I have a suggestion.
What makes sense to me is, if the function changes, the issue about windows can be brought up again. But if the function stays the same, I think we have a very strong argument for what we've done.
(Dr. Bliss confers with Mr. Lane.)
MR. LANE: I'm sorry.
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
way to keep this moving along, so thank you.
THE CHAIRMAN: Thank you, Mr. Schilling.
Mr. Lee.
BOARD MEMBER LEE: Thank you,
Mr. Chairman.
Through the Chair to the applicant, with respect to the control joints, what are the size of those in terms of their width?

MR. LANE: They're about three-quarters of an inch.

BOARD MEMBER LEE: And do you plan to paint those?

MR. LANE: Yes.
BOARD MEMBER LEE: So they will really stand out?

MR. LANE: The color for that painted joint was in our submittal. It's just a dark gray.

BOARD MEMBER LEE: All right. Perfect. Thank you.

And then the only other comment I have is that I totally agree with Board Member Ott's comment about the blue. I think the blue would be a real distraction from the rest of the building, from the historic nature of the

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
have to then grant you a deviation from the
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
existing downtown design overlay standards. And right now we're essentially kicking that down the road three years. And if we didn't do that, would we have to then defer you today so that we could have a deviation process to address that at a future DDRB meeting, which would inhibit your ability to move forward sooner?
(Councilman Ferraro reenters the proceedings.)

THE CHAIRMAN: So I guess maybe that's a question to Ms. Grandin, on a practical level.

MS. GRANDIN: Susan Grandin, Office of General Counsel.

You're exactly right because the -- the transparency is part of the overlay. And even though this isn't right on the sidewalk, it -the overlay doesn't speak to whether or not it's right on a sidewalk, so ...

THE CHAIRMAN: Thank you.
So that was one thing just for you to keep in mind from a schedule perspective.

I, frankly, agree with a lot of my colleagues that this condition makes sense. Not to say that in three years a future

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 board -- some of us may still be here, some of us may not. We might see what you've done at that particular point and say, "You know what, this is working great, let's not change a thing," or it might make sense at that time to apply the standards more definitively.

So I would be in support of the staff recommendation. I think that's a fair offer.

And with that, Council Member Ferraro, I know you're back in the room now. If you have any comments, please.

COUNCIL MEMBER FERRARO: I didn't.
Thank you.
THE CHAIRMAN: Sure, Ms. Ott.
BOARD MEMBER OTT: So sorry.
I have a question for staff, I believe.
The way recommendation number 2 is worded, window rehabilitation of windows on the first floor of the south elevation, which is the front, windows on the first and second floors of the north elevation shall utilize -- so where -- on the first floor, only talking about restoration -- phasing in restoration of windows on the front, south side of the first floor; is that correct? Am I reading that

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
correctly?
MS. KELLY: Through the Chair, yes, that is correct.

BOARD MEMBER OTT: And the first and second floors, both sides. So only the north side, which is the back side, on the second floor?

MS. KELLY: Through the Chair, yes.
So the first floor windows on basically the front facade, and -- which are currently blocked in. And then the north elevation, which is abutting the raised roadway, those two, first and second floor.

BOARD MEMBER OTT: But on the first floor to remain blocked in? Because --

MS. KELLY: No. We left that condition so that all of the windows would need to be restored.

THE CHAIRMAN: Thank you.
Ms. Ott, does that answer the questions?
Does that clarify?
BOARD MEMBER OTTT: I believe so, yeah.
THE CHAIRMAN: Okay. Another maybe just
technical question for Ms. Grandin or staff.
The blue color on the first floor,
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
in the name of inter-departmental coordination, we will let the Planning Department know what this board thought, so ...

THE CHAIRMAN: Thank you, Ms. Kelly.
And, actually, just as a point of information, I believe now, as of the last year or two, the DIA staff is very, very involved with the other agencies of the City in every step of the permitting process. So whereas perhaps in the past something like that might have flown under the radar, through the cracks, now there's less of a chance of that happening.

Mr. Parola.
MR. PAROLA: Thank you.
I'm sorry, I was just listening to everything that's being said, and I'm going back a few months to a project that I believe one of our board members worked on in the Cathedral District, and it's going to draw a lot of pedestrians.

And I'm wondering, to Mr. Schilling's comment, if -- we'll know more about the pedestrian activity in the area in five years versus three. So I'm wondering if five years is a better mark than three, give some of the

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 residential, particularly on Washington Street

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
long before our administration. And the window glass on the side facing Duval Street was broken.

There is a population of people who are prone to intrusion on our site, and -- and the -- one of the risks of having window glass on that elevation facing Duval Street is that it's right next to the elevated sidewalk and it can be an inviting target for mischief and vandalism, so that was another reason for our aversion to having actual traditional glass windows on that elevation.

The third floor is pretty much isolated and not a tempting target, but the second floor is right at the sidewalk level and just a few feet away.

THE CHAIRMAN: Thank you, Mr. Bliss.
I think the staff acknowledged that in their report. And should it be the board's will, I'm sure that, if there is a condition, to reevaluate that at some point in the future. That will be a point that, again, comes up.

So I guess now we'll move to public comment, I believe.

MR. LANE: Mr. Chairman, could I add one
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
more thing?
THE CHAIRMAN: Briefly, Mr. Lane.
MR. LANE: Sorry. Could you pull up the north elevation, please?

MR. CHISHOLM: (Complies.)
MR. LANE: If you could zoom in.
MR. CHISHOLM: (Complies.)
MR. LANE: We drew a line that showed the elevation of the elevated roadway, and I don't see it on there. It's almost to the top of the windows on the first floor.

And that being the case, I would like to exclude the first floor north windows as part of that number 2 condition.

I'm sorry, that's the existing. Wrong one.

BOARD MEMBER MONAHAN: Xzavier, I believe it's Page 7.

MR. LANE: There you go.
That bold gray line right there, that's --
that's the roadway. And because of that, I think you should exclude -- I would ask that you exclude the first floor windows on the north side as part of Condition Number 2.

THE CHAIRMAN: So I'll just briefly ask
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

66
the windows. I think we have to consider, under this particular circumstance, that there is a public safety need that is being addressed here by the covering of these windows, particularly on this north elevation, and that this is a necessity here to help protect the building and to help prevent future damage or vandalism from occurring to the building. And I believe the board should make an exception in this particular case on covering these buildings.

Regarding the fact that MOCA is open to allow people to walk by and to look at different exhibits, MOCA has a much larger footprint than this building and exhibits can be further away from the source of ultraviolet light, and ultraviolet light could be very specifically damaging to manuscripts, papers, and various other things either on the first floor museum or on the second floor where the archives are being processed.

Thank you all very much.
THE CHAIRMAN: Thank you.
Are there any other additional public comments?

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

MR. CHISHOLM: No, Mr. Chair.
THE CHAIRMAN: Thank you.
So, with that, I'll be looking for --
AUDIENCE MEMBER: Excuse me, I --
THE CHAIRMAN: Oh, please. Yeah. And if you wouldn't mind just filling out a speaker card after you speak.

AUDIENCE MEMBER: Okay.
(Audience member approaches the podium.)
THE CHAIRMAN: But, please, again, state your name and address for the record.

Thank you so much.
AUDIENCE MEMBER: I'm Kristanna Broward Barnes, and I'm the secretary of the Jacksonville Historical Society. My address is -- I'm not going to give you number. It's on Alhambra Drive North.

I just want to comment that I'm feeling a little uncomfortable that I don't exactly feel everybody understands, A, where we're located. You have to drive by the jail to get to us, the most easy way.

There's nothing around us that would say to pedestrians, "Oh, please, come walk down the sidewalk." I mean, it's just -- it's

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 landlocked by all these -- all these roads.
2 The only people, as Mr. Bliss -- Dr. Bliss has 3 said, is folks that are just up to no good.

You have the drunk people leaving the events at the Veterans Memorial Center [sic] that walk down that road to go to the parking lots where people are charging 30 bucks to park in their yard. It's just not --

My father bought Broward Design, the first Jacksonville art museum, on Art Museum Dive. There were no windows on the front, only to the rear, because it looked out on nature and to the front was inviting to people to come in. It was, again, not a pedestrian site, like downtown is.

I just would encourage you to come see where we are to understand the location and how we just absolutely have no one that wants to do good for us that walks by.

Thank you.
THE CHAIRMAN: Thank you for those comments.

Mr. Chisholm, I'm assuming we don't have any further --

MR. CHISHOLM: (Indicating.)
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300


motion on this project. And just to kind of sum up what I think I've heard here -- of course, at the will of the board -- the motion would potentially have a modification of Condition Number 2, as well as the addition of a Condition Number 4 that would leave the exact color choice of the covering for the first floor south-facing windows up to staff and the applicant during the permitting process.

Ms. Kelly.
MS. KELLY: Sorry. Just really quick, I was just reminded that the Emerald Trail is scheduled, planned to go right by there, so hopefully there will be some pedestrians going by soon.

THE CHAIRMAN: Thank you.
Mr. Schilling.
BOARD MEMBER SCHILLING: Mr. Chairman, if you're ready, I'm ready to make a motion that's very similar to what you just said. And
then -- then I'm hoping we might have a minute or two of discussion, assuming the motion gets a second.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

0

But I would like to make a motion for approval of this item with the four recommendations that have been discussed and confirming that basically it's recommendation number 1 as written by staff in the staff report.

Recommendation number 2; however, changing the three years to five years.

Recommendation number 3, as written by staff in the staff report.

And then the addition of a recommendation number 4 regarding the color and allowing the applicant to work with staff on that.

So I'll propose that as a motion.
THE CHAIRMAN: There's been a motion by Mr. Schilling.

Is there a second?
BOARD MEMBER OTT: Second.
THE CHAIRMAN: A second by Ms. Ott.
And we will have additional discussion if any board members would like to, and we'll start with Mr. Schilling.

BOARD MEMBER SCHILLING: Thank you, Mr. Chairman.

And so a couple of things to share. And,
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

Mr. Parola, you're completely reading my mind on this. And I think --

And, Mr. Chairman, you actually made a comment that I think is the perfect description, is -- the windows at some point have to be addressed, either through a deviation or having the glazing installed. And I think in this case, it's allowing the opportunity for us to have time to really understand what develops here.

And to the applicant -- and I apologize for referring to you as Mr. Bliss. But Dr. Bliss, this really gives everybody the chance to understand what's going to happen. And maybe the answer in five years -- we realize that -- based on where the archives end up, the -- three or four or five of the windows don't need to be windows or ought to be faux windows or something like that. And I think this, hopefully, will really provide the flexibility to get the Historical Society and the DDRB and DIA to a happy place that works.

So I just wanted to pass along those thoughts of where I am right now and the thoughts behind the motion.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

DR. BLISS: Thank you.
THE CHAIRMAN: Thank you, Mr. Schilling. Ms. Ott.
BOARD MEMBER OTT: Thank you, Mr. Chair.
From a safety perspective, CPTED is one of those theories, but eyes on the street is a big thing. And so as this pedestrian activity develops in that district -- because it will. We've got a lot happening, as we've discussed, in that area. So there will be more eyes traveling along the street and then also eyes from the building out onto the street, in and out, is a very, very highly added safety benefit. So I think window transparency is important. And like my board members said, it will be addressed at some point down the road.

I do -- I like this project. I love
history. I am on the San Marco Preservation Society, so it's -- it's a very important thing to preserve our history in our city, so I want to see the success of the Jacksonville Historical Society, I want to see the success of the music museum, I absolutely want to see all of these records preserved, and I want to see the space activated. So I am -- I am

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

74
excited for what you're doing at this -- at this project.

THE CHAIRMAN: Thank you, Ms. Ott. Mr. Monahan.
BOARD MEMBER MONAHAN: Thank you, Mr. Chair.

And to Dr. Bliss, I echo the comments of Ms. Ott. You know, another -- the addition of another cultural institution to downtown is phenomenal, and I look forward to this coming on line.

And just for the record, didn't mean to recommend I was making an apples-to-apples comparison from this building to MOCA as that was not my intention, but the importance of feet on the street as high-volume residential units push toward your location I believe is going to translate and, you know, is realized in adding -- or having those windows on the first floor, so thank you.

THE CHAIRMAN: Thank you, Mr. Monahan. Mr. Davisson.
BOARD MEMBER DAVISSON: Two things, if we've got any influence on the color. If
the -- the two additions to this building, I'd
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203
suggest that they be light. They need to be subordinate to the main structure, historical structure. That is the anchor. It's got the texture. It's got the material for doing something light. So I'm just suggesting a light stucco.

Regarding the windows, I believe that -- I concur with the issue on Davis Street. It's a drive-by and will always remain so, at least in our lifetime, and I don't think it's necessary, you know, on that side, although it is interesting to -- for those, you know, going back and forth to games, being able to look in those windows. I don't see that as the draw. The draw really is the internal, you know, courtyard because it's -- you drive to this spot.

Now, there are going to be -- there is new housing that will be coming in the Cathedral District, as well as new housing going up right now, so there will be more pedestrian traffic, as well as whatever is going on in the shipyards. But I see it coming from there, coming from the Emerald Trail, not from Davis Street, so I'd -- I'd concede on removing that

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
requirement for glazing on Davis.
THE CHAIRMAN: Thank you, Mr. Davisson.
Mr. Lee, if you have any other comments, please.

BOARD MEMBER LEE: No comments.
THE CHAIRMAN: Sorry?
BOARD MEMBER LEE: No other comments. I don't know if you can hear me or not.

THE CHAIRMAN: Thank you, Mr. Lee.
Final comments from me. Again, I would just say I think -- now, there's a lot of time between today and when this issue will come back up, and my recommendation to you all would simply be to make the facades in question as engaging and compelling as possible between now and then.

If it is still your desire down the road to maintain them as is, without adding transparency -- because I think at that particular time, if you do end up seeking a deviation for some or all of that, the better it looks, then -- whether it's murals, artistic design, whatever choices you make in the interim I think will have a big factor on the outcome. But other than that, again, great

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
project.

With that, there's been a motion and a second.

All in favor of final approval with the conditions described for DDRB 2022-010, please say aye.

BOARD MEMBERS: Aye.
THE CHAIRMAN: I'm in favor as well.
Any opposed?
BOARD MEMBERS: (No response.)
THE CHAIRMAN: Okay. Congratulations.
And that concludes our action items for the day.

Before we go further, I'd like to make an introduction. We have Ms. Carla Lopera with us at the table on our left.

Ms. Grandin is going to be abandoning the DDRB henceforth, which I am sad about, but we thank you for your service to DDRB and we look forward to Carla's service.

And, Carla, more broadly, welcome to the City of Jacksonville. I understand that you're a new addition to OGC.

MS. LOPERA: Thank you.
MS. GRANDIN: Thank you, Mr. Chair.
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

78

THE CHAIRMAN: Okay. And the last couple of items of new business, DDRB officer elections. In a moment, I'm going to ask Ms. Kelly to go over the Special Committee recommendation for the slate for vice chair and secretary.

Thank you again, Mr. Lee and Mr. Schilling, for meeting in the interim between this meeting and the last to discuss that.

As a matter of process, Ms. Kelly will tell us what the slate is today. At our regular meeting next month we will vote to either approve that slate or I will also accept nominations from the floor. And then at the following meeting, which is the October meeting, the two new officers will assume their roles.

So with that, Ms. Kelly, what is our slate?

MS. KELLY: So the Nominating Committee, which was Mr. Schilling and Mr. Lee, met on July 26th to develop the slate for vice chair and secretary for the upcoming year. Linzee Ott was nominated as vice chair and Gary

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

Monahan as secretary.
And as the Chair just stated, so the -per the bylaws, the slate is presented to this board at this meeting and then at the regular meeting in September the Nominating Committee shall report the names slated for the positions of vice chair and secretary, and then they would become effective in October.

THE CHAIRMAN: Okay. Thank you, Ms. Kelly.

The next item of new business, which we talked about at the last meeting, the organizational approach to reviewing our downtown sign code. Again, from a process standpoint, the bylaws stipulate that a special committee needs at least three DDRB members. I will volunteer to participate in that committee and chair it, and we'll be looking for at least two additional board members.

Don't worry, Mr. Lee, Mr. Schilling. We will not volunteer you today.

I would just ask my colleagues, if you're interested in serving on that special committee, please send an email to staff between now and our next meeting.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

And, of course, generally, it will be to talk about the sign code. Specifically what I'm going to ask staff to go over with us is a little bit of a review of the last couple of years, how many special exceptions have we done. As those of you who have been on the board for a few years now know, there have been a decent amount. So we'll get some metrics on how many of those have been requested, what were the circumstances, how many were ultimately approved. And so that -- that's one piece that might inform any changes we make to the sign code.

Of course, we involve -- invite stakeholder groups to join us. There will be public comment opportunities. As we know, downtown signage and a variety of the things that go along with that, whether it's lighting, design, et cetera, is a matter that the public likes to weigh in on.

So I will draft with staff the charge for the committee between now and September and hope that a couple of you on the board will join me for that special committee.

With that, this is not on the agenda, but
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 we did want to again thank and recognize
2 Mr. Lee for your service as our chairman for the last couple of years. And to that end, the staff and I have a DDRB resolution that I would ask my board members to consider approving today, that then we will present to Mr. Lee when he's back with us.

And if you will allow me, I'll just quickly read the DDRB resolution, but not too quickly.

DDRB Resolution 2022-0801. A resolution of the Downtown Development Review Board in recognition and appreciation of Mr. Trevor Lee for his dedication and service on the DDRB, his dedication and service to downtown, and providing for an effective date.

Whereas, Mr. Lee was appointed to the DDRB in 2016, and whereas during his tenure Mr. Lee has held various leadership positions, including being elected as chairperson of the Downtown Development Review Board in June of 2020, after serving the previous year as vice chair.

Whereas, Mr. Lee was elected chairperson during the heart of the COVID-19 pandemic. And

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
through his leadership, DDRB continued as a model for transparency and public accessibility.

Now, therefore be it resolved by the Downtown Development Review Board:

Section 1, the Downtown Development Review Board recognizes and extends its appreciation for Mr. Lee's dedication and service to the Downtown Development Review Board and downtown.

Section 2, this resolution, 2022-0801, shall become effective on the date it is signed by the Chair of DDRB.

And so with that, I will ask one of my colleagues to make a motion that we approve.

BOARD MEMBER MONAHAN: So moved.
THE CHAIRMAN: Thank you, Mr. Monahan.
There's been a motion for approval. Is
there a second?
BOARD MEMBER SCHILLING: Second.
THE CHAIRMAN: Thank you, Mr. Schilling.
All those in favor, please say aye.
BOARD MEMBERS: Aye.
THE CHAIRMAN: Mr. Lee, you are
unanimously recognized for your service. And we thank you again. It's been a tough couple

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300
82
of years, but under your leadership things went smoothly, so we appreciate it.

BOARD MEMBER LEE: Thank you. Very generous of you all. I appreciate that. Thank you to the staff too.

THE CHAIRMAN: Okay. That concludes our business. We will move on to public comments.

Mr. Chisholm, are there any public
comments?
MR. CHISHOLM: No, Mr. Chair.
THE CHAIRMAN: Thank you so much.
So with that, I will adjourn the meeting
at 3:36 p.m.
Thank you, everybody.
(The foregoing proceedings were adjourned at 3:36 p.m.)

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

```
STATE OF FLORIDA)
    )
COUNTY OF DUVAL )
I, Diane M. Tropia, Florida Professional
Reporter, certify that I was authorized to and did stenographically report the foregoing proceedings and that the transcript is a true and complete record of my stenographic notes.
```

DATED this 20th day of August 2022.

[^0]Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

| 1 | 5 | 73:25 | $3: 3,21: 21,28: 11,$ | applicant's [1] - 26:7 |
| :---: | :---: | :---: | :---: | :---: |
| 1 [2]-71:5, 82:6 | $5[1]-44: 20$ | 2:10, 52:2 | agencies [1] - 62:8 | 22:1 |
| 11 [2] - 1:6, 2:1 | $\begin{aligned} & 50[1]-44: 9 \\ & 501(c)(3[1]-32: 17 \end{aligned}$ | active [1] - 32:13 | agenda [4]-3:2, 24:1, | applied [2]-6:11, |
| 11th [1]-2:4 |  | activity ${ }^{\text {[2] }}$ - 62:23, | 27:24, 80:25 | 29:14 |
| 12 [1]-39:5 |  | 73:7 | aging [1] - 34:1 | applies [1]-17:19 |
| 14th [1]-21:8 | 6 | actual [3]-14:5 | ago [1]-19:20 | apply [1] - 59:6 |
| $180{ }_{[1]}$ - 43:1 | 6-foot 11 - $24 \cdot 18$ | 29:13, 64:11 | agree [5] - 45:5, | applying ${ }_{[1]}-6: 14$ |
| 1882 [1] - 22:8 | $65_{[1]}-7: 25$ | acutely [1] - 42:18 <br> adapting [1] - 34:1 | $\begin{aligned} & 47: 12,49: 24,56: 22, \\ & 58: 23 \end{aligned}$ | appointed [1]-81:17 |
| $\begin{aligned} & 1920[2]-29: 6,29: 11 \\ & \text { 1920s }[1]-31: 14 \end{aligned}$ |  | adaptive [2] - 36:11 | ahead [5]-2:3, 2:21, | 28:18, 28:21, 33:6 |
| 1933 [1]-49:19 | 7 | 36:19 | 3:1, 4:10, 61:9 | 45:4, 63:14, 83:2, |
| $\begin{aligned} & \mathbf{1 9 6 6}_{[1]}-29: 24 \\ & \text { 1980s }[1]-30: 4 \\ & \text { 1st }[2]-24: 17,50: 24 \end{aligned}$ | $7{ }_{[1]}-65: 18$ | add $[4]-7: 2,39: 16$, $61: 9,64: 25$ | AIA [2]-37:1, 37:6 air [4]-25:3, 44:19, | 83:4 |
|  |  | 61:9, | $44: 23,45: 5$ | appreciation [2] - 81:13, 82:7 |
|  | 9 | 20, 45:13, 45:24, | airspace [1] - 57: | approach [4]-26:1 |
| 2 | $\begin{aligned} & \mathbf{9}_{[1]}-44: 20 \\ & \mathbf{9 0 4}{ }_{[1]}-37: 22 \\ & \text { 9th }{ }_{[1]}-23: 11 \end{aligned}$ | $\begin{array}{r} 73: 13 \\ \text { adding } \end{array}$ | $\begin{aligned} & \text { Alan }[4]-28: 13,40: 5 \text {, } \\ & 40: 7,46: 20 \end{aligned}$ | 27:12, $41: 21,79: 13$ approaches [5]-3:9, |
| $\begin{aligned} & 2[7]-51: 15,59: 17, \\ & 65: 14,65: 24,70: 7, \\ & 71: 7,82: 10 \end{aligned}$ |  | $\begin{aligned} & \text { 53:3, 66:7, 74:19, } \\ & 76: 18 \end{aligned}$ | Alhambra [1] - 68:17 allow [4]-25:9, 29:4, | $\begin{aligned} & \text { 28:6, 37:13, 66:15, } \\ & 68: 9 \end{aligned}$ |
|  | A | addition [12] - 22:4 | 3, 81: | appropriate [1]-61:8 |
| $2012[1]-30: 10$ |  | 44:24, 45:4, 45:8, | 72:8 | 23:24 |
| 2016[1]-81:18 | abandoning [1] 77:17 | 47:9, 70:7, 71:11, | almost [3]-53:7 | approval [13]-11:14, |
| $2018 \text { [1] - 30:16 }$ | ability [2] - 35:15, 58:7 | 74:8, 77:23 | 63:22, 65:10 | 15:21, 21:7, 21:23 |
| $\begin{aligned} & \mathbf{2 0 2 0}[1]-81: 22 \\ & 2022[5]-1: 6,2: 1,2: 5, \end{aligned}$ | able [6]-2:14, 16:4, | additional [5] - 14:25, 47:14, 67:24, 71:20, | alone [1] - 55: $\text { ALSO [1] - } 1 \text { : }$ | $\begin{aligned} & 22: 2,24: 24,26: 1 \mathrm{~S} \\ & 27 \cdot 21.41 \cdot 9,49 \cdot 9 \end{aligned}$ |
|  | $43: 6,44: 10,52: 17$ | 79:19 | $\text { alter }[1]-33: 8$ | $71: 2,77: 4,82: 17$ |
| $\begin{gathered} \text { 2022-010 [4] - 21:21, } \\ 22: 1,27: 22,77: 5 \end{gathered}$ | 75:13 <br> absence [2] - 34:8, | $\begin{gathered} \text { additions }[8]-13: 21, \\ 13: 22,23: 13,25: 9, \end{gathered}$ | $\begin{aligned} & \text { alternate }[3]-11: 10, \\ & 11: 11,11: 15 \end{aligned}$ | $\begin{aligned} & \text { approve }[8]-21: 10, \\ & 21: 12,23: 16,35: 17, \end{aligned}$ |
| $\begin{aligned} & \text { 2022-0801[2]-81:11, } \\ & 82: 10 \end{aligned}$ | 34:18 | 25:12, 44:18, 45:13, | alternative ${ }_{[1]}-54: 14$ | 43:11, 61:2, 78:14, |
|  | absolutely [4] - 42:21, <br> $45 \cdot 1,69 \cdot 18,73 \cdot 23$ | 74:25 | alternatives [1]-17:7 | 82:14 |
| $\begin{gathered} 2024[3]-24: 17, \\ 24: 20,50: 25 \end{gathered}$ | abuts [2] - 22:14, 23:3 | $\begin{aligned} & \text { address }[8]-28: 9, \\ & 28: 14,37: 18,37: 22, \end{aligned}$ | Alucobond [1] - 39:19 | $\begin{gathered} \text { approved }[7]-15: 19, \\ 15: 24,16: 10,25: 20, \end{gathered}$ |
| 20th [1] - 84:15 | abutting [1] - 60:12 | 58:6, 66:17, 68:11, | American [1]-29:20 | 25:22, 61:20, 80:1 |
| $\begin{aligned} & \mathbf{2 6 t h}_{[1]}-78: 23 \\ & \mathbf{2 8}_{[1]}-48: 18 \\ & \text { 2:00 }[2]-1: 7,2: 1 \\ & \text { 2:06 }{ }_{[1]}-2: 6 \end{aligned}$ | $\begin{aligned} & 38: 22 \\ & \text { accept }[1]-78: 14 \\ & \text { acceptable }[1]-51: 3 \\ & \text { accessibility }[2]- \\ & 16: 3,82: 3 \end{aligned}$ | 68:15 | amount [4]-4:15, | approving [1]-81:5 |
|  |  | addressed [4]-51:2, | 17:9, 34:10, 80:8 | arbitrary [1]-41:7 |
|  |  | 67:3, 72:6, 73:16 | anchor [1] - 75:3 | arch [1]-13:17 |
|  |  | adds [1] - 45:6 | ancillary [1] - 30:2 | architect [4]-25:2, |
| 3 |  | adjacent [5] - 20:14 | $7: 24,53: 9,60: 2$ | architects [1] -7:16 |
|  | 23:6 | 16, 39:2, 46:22, | 61:15, 72:15 | architectural [2] - |
|  |  | 55:3 adjourn [1]-83:12 | apologize [2] - 66:13, 72:11 | $31: 11,48: 15$ <br> architecturally ${ }_{[2]}$ |
| $303[1]$ - 1:8 | :25 | adjourned [1]-83:15 |  | 31:7, 38:17 |
| $\begin{aligned} & 314{ }_{[1]}-28: 14 \\ & 32202{ }_{[1]}-28: 15 \end{aligned}$ | 36:25 | administration [2] - | appealing [2]-6:17, | Architecture [1] - |
|  |  | 31:3, 64:1 | 7:3 | 37:22 |
| $3: 36[2]-83: 13,83: 16$ | acknowledge [2] - 47:22, 47:24 | Administrative [1] 1:21 | $\begin{aligned} & \text { appear }[2]-30: 25 \text {, } \\ & 31: 11 \end{aligned}$ | architecture [3]-26:5, 39:8, 41:19 |
|  | $\begin{aligned} & \text { acknowledged }[1] \text { - } \\ & 64: 18 \end{aligned}$ | adopted [3]-11:15 |  | archive [4]-27 |
| 4 |  | 9:19, 21:19 | apples [2]-74:13 | 32:1, 32:3, 42:23 |
| 4 [4]-46:2, 61:6, 70:8, | ```Acosta [1] - 19:9 acquired [2] - 30:22, 32:10 acquiring [1] - 31:2 action [3] - 18:2, 21:6, 77:12 activate [2]-35:3, 35:4 activated [2] - 51:21,``` | advertised [1] - 48:25 | apples-to-apples [1] - $74: 13$ | archives [6] - 34:8, $34: 13,35: 11,42: 7,$ |
| 71:12 |  | advertisements [2] - | applicant [17]-23:20, | 67:21, 72:16 |
| 4,500-square-foot ${ }_{[1]}$ |  | 48:6, 48:12 | 24:2, 24:8, 24:18, | area [11]-6:4, 6:15, |
| - 32:7 |  | advice [1] - 57:21 | $4: 25,26: 10,26: 23,$ | 8:5, 8:7, 33:23, |
| 4441 [1] - 66:21 |  | advocating [1] - 36:10 | $8: 4,28: 8,50: 11$, | 33:24, 46:4, 48:4, |
|  |  | aesthetically [1] - | :14, 55:17, 56:6, | 48:8, 62:23, 73:10 |
|  |  | 40:21 | $61: 6,70: 11,71: 13,$ | areas [3]-8:17, 20:6, |
|  |  | afternoon [5]-2:23 |  | 28: |


| $\begin{aligned} & \text { Arena [2]-30:20, } \\ & 33: 20 \end{aligned}$ | became [1] - 30:16 <br> become [6]-31:25, | $\begin{aligned} & \text { 1:13, 15:11, 16:22, } \\ & \text { 16:24, 21:10, 21:11, } \end{aligned}$ | $\text { 19:1, } 19: 12$ <br> Bridge $\left.{ }^{4}\right]^{-1} 1$ | C |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { argument }[2]-43: 20, \\ & 53: 22 \end{aligned}$ | $\begin{aligned} & 33: 2,51: 18,79: 8, \\ & 82: 11 \end{aligned}$ | $\begin{aligned} & 21: 16,21: 18,38: 6, \\ & 38: 11,39: 23,40: 2, \end{aligned}$ | 2, 41: | campus [1] - 30:11 |
| tr [4]-8:24, 14 | be | 40:6, 40:13, 40:16 |  |  |
| 32:1, 69:10 | :2 | 40:18, 41:14, 42:2 | 65.25 | cans [2]-15:25, 16:18 |
| Art [1]-69:10 | benches [3]-10:19, | 42:16, 43:15, 43:21, | broadly [1] - 77:21 | car [1]-43:25 |
| Arthritis [1] - 30:8 | 1:5, 16:19 | 44:6, 44:15, 45:2, | BROCKELMAN ${ }_{[1]}$ | card [1] - 68:7 |
| articulated [1] - 44:19 | benefit [1] - 73:1 | 45:11, 46:2, 46:13 | 1:1 | care [1]-16:5 |
| articulation [1] - 45:12 | best ${ }_{[1]}$ - $35: 15$ | 46:24, 47:12, 48: | broken [1]-64:3 | careful [2]-20:17, |
| artistic [1]-76:22 | better [6]-51:23, <br> 54:17, 62:25, 63:6, | $\begin{aligned} & 50: 9,51: 9,52: 23, \\ & 53: 17,54: 18,55: 10, \end{aligned}$ | Brooklyn [9]-8:16, 9:8, 9:9, 9:15, 10:24 | 41:4 |
| aside [1] - 16:15 assessment [2] | $\begin{aligned} & 54: 17,62: 25,63: 6, \\ & 63: 7,76: 21 \end{aligned}$ | $56: 4,56: 11,56: 14,$ | $\begin{aligned} & 9: 8,9: 9,9: 15,10: 24 \\ & 11: 18,11: 19,16: 10 \end{aligned}$ | $\begin{aligned} & \text { Carla [2] - 77:15, } \\ & 77: 21 \end{aligned}$ |
| 63:12 | between [14]-22:16, | 9, 59:15, 60: | brought [4]-20:1, | CARLA [1] - 1:21 |
| Assistant [1] - 1:21 | 25:3, 25:5, 25:8, | 14, 60:22, 65:1 | 50:23, 53:20, 55:23 | Carla's [1] - 77:20 |
| associated [1] - 30:7 | 9:9, 43 | $3 .$ | Broward [3] - 37:3, | carry [2] - 9:23, 43:20 |
| assume [1] - 78:17 | 9, 49:15, 76:12 |  | 68:13, 69:9 | case [7]-10:18, |
| $\begin{aligned} & \text { assuming } \\ & 70: 24 \end{aligned}$ | $\begin{aligned} & 76: 15,78: 9, \\ & 80: 22 \end{aligned}$ | :10, 82:15, 82:19, | $\begin{aligned} & \text { Bruce }{ }_{[2]} \text { - 66:13, } \\ & 66: 21 \end{aligned}$ | $\begin{aligned} & \text { 11:17, 38:2, 44:10, } \\ & 65: 12,67: 10,72: 8 \end{aligned}$ |
| attention [2]-28 | beyond [1]-45:24 | 22, 83 | Bryan [1] - 30:3 | casket [1]-21:22 |
| $17{ }^{\text {[2] }}$ | bicycle [1] - 14:13 | Board [20]-1:14 | bucks [1]-69:7 | Casket [4]-22:7, |
| attract [2] - 5:21, 43:7 | big [2] - 73:6, 76:24 | 15, 1:15, 1:16, <br> $16,2 \cdot 5,2 \cdot 10,2 \cdot 14$ | budget [2]-16:14, | 22:19, 29:7, 31:1 |
| attractive [1]-47:11 | bike [2]-10:20, 11:4 | 16, 2:5, 2:10, 2:14, | 53:6 | caskets [3]-29:8, |
| audience [5] - 4:24 | Bill [1] - $37: 6$ | 7 52:18,56.22 | build [2]-6:21, 9: | 29:13, 29:19 |
| 5:19, 5:23, 6:20, 7:1 | Bishop [1] - 37:6 | 7, 52:18, 56:2 | building [61] - 22:3 | Cathedral [3] - 6:17, |
| Audience [2] - 66:15, 68:9 | $\begin{gathered} \text { bit }[4]-15: 3,29: 4, \\ 39: 16,80: 4 \end{gathered}$ | 82:7, 82:9 | $\begin{aligned} & 22: 4,22: 7,22: 11 \\ & 22: 14,22: 25,23: 1 \end{aligned}$ | $\begin{gathered} \text { 62:19, } 75: 19 \\ \text { caution [2] - 48:9, } \end{gathered}$ |
| AUDIENCE [5] - | Bliss [6] - 28:6, 28:13, | board's [2] - 28:16 64:19 | $25: 6,29: 5,29: 13,$ | 48:10 |
| $\begin{aligned} & 66: 19,66: 21,68: 4, \\ & 68: 8,68: 13 \end{aligned}$ | $\begin{aligned} & 53: 24,63: 5,69: 2 \\ & 74: 7 \end{aligned}$ | body [1] - $25: 24$ | $\begin{aligned} & 29: 25,30: 3,30: 10 \\ & 30: 12,30: 13,30: 23 \end{aligned}$ | $\begin{aligned} & \text { Center [6] - 8:16, } \\ & \text { 11:21, 16:11, 16:13, } \end{aligned}$ |
| Audio [1] - 2: | bliss [7] - 37 | bold [2] - 9:20, 65:20 | 1:1, 31:6, 31:14, | 19:6, 69:5 |
| $\begin{gathered} \text { audio }[4]-14: 15, \\ 14: 16,14: 17,5 \end{gathered}$ | $\begin{aligned} & 42: 18,50: 12,64: 17 \\ & 69: 2,72: 12,72: 13 \end{aligned}$ | bollards [1] - 19:15 bonus [1] - 47:13 | $\begin{aligned} & 31: 17,31: 21,32: 9 \\ & 32: 10,32: 13,33: 10 \end{aligned}$ | $\begin{aligned} & \text { CEO [3]-2:22, 28:13, } \\ & 30: 16 \end{aligned}$ |
| augment [1] - 24:21 | BLISS [9]-28:11, | borders [2]-22:11, | 1, 34:19, 35:25, | certain [2]-20: |
| August [4]-1:6, 2:1, | $37: 16,46: 21,46: 25,$ | $\begin{aligned} & \text { 22:12 } \\ & \text { bought }[3]-30: 10, \end{aligned}$ | $\begin{aligned} & 8: 21,38: 22,39: 2, \\ & 9: 12.40: 22.41: 18 . \end{aligned}$ | 39:21 |
| 2:4, 84:15 | $\begin{aligned} & 51: 6,54: 6,63: 7 \\ & 63: 11,73: 1 \end{aligned}$ | bought [3] - 30:10, 69:9 | $9: 12,40: 22,41: 18$ | certainly [5] - 17:25, |
| austere [1] - 48:13 | $\begin{aligned} & \text { 63: } \\ & \text { Blis! } \end{aligned}$ | Boyer [8]-2:22, 3: | $3: 17,44: 1,44: 2$ | :5, 51:7, 55:25, |
| $\begin{gathered} \text { autnor } \\ 84: 8 \end{gathered}$ | block [2] - 50:20, $63: 2$ | 3:9, 15:5, 15:13, | 4:11, 47:18, 48:13, | Certificate [1]-23:23 |
| av | blocked [4]-49:21, | 17:17, 18:6, 21:3 | :16, 49:19, 49:23, | CERTIFICATE ${ }_{[1]}$ |
| awaiting [1] - 29:19 | 51:17, 60:11, 60:15 | BOYER [9] - 1:19, | 6, 53:4, 54:17, | 84:1 |
| aye $[6]-21: 15,21: 16$, | blocked-in ${ }_{[1]}$ - 51:17 |  | 55: | certify [1]-84:8 |
| 77:6, 77:7, 82:21, | blocks [1]-63:25 | $15: 22,18: 15,1$ 20:9. 21:4 |  | cetera [4]-3:21, 4:1, |
| 82:22 | ssom [1] - 63:3 | $\text { brand }[12]-4:$ | 67:7, 67:8, 67:15, | 9:2, 80:19 |
|  | 19:8, 19:20, 41:4 | 7:23 | Iding's [1] - 27:5 | Chair [10]-18:15, |
|  |  | 8:22, 9:2, 10:17, | gs [4]-20:14, |  |
| background [1] - 29:4 | 49:1, 56:23, 57:6, | 11:23, 12:8, $12: 20$ branding [12]-2:24 | 38:19, 67:11 | $: 6,79: 2,82: 1$ |
| balance [1] - 35:18 | $60$ | $3: 15,4: 3,4: 12,5: 16$ | 49:1 | chair [13]-15:12, |
| bank [1] - 5:10 | board [27]-23:1 $\text { 28:12, 29:3, } 30$ | $7: 6,7: 10,9: 3,9: 22,$ | burdensome | :5, 42:17, 68:1, |
| 26:14 | $30: 14,30: 15,33: 8$ | 10:12, 14 |  | $23,78: 25,79: 7,$ |
| Baptist [1] - 20:22 | 35:17, 37:2, 37:5, | brass [1] - 29:17 | usiness [7] - 3:3 | $79: 18,81: 23,83: 10$ |
| Barnes [2] - 37:3, | 38:3, 44:12, 53:2, | braving [1] - 2: break [1] - 5:1 | $\begin{aligned} & \text { 4:19, 29:12, 32:24, } \\ & 78: 2,79: 11,83: 7 \end{aligned}$ | Chairman [ 9$]-1: 14$, |
| 68:14 | 62:3, 62:18, 67:9, | brick [8]-22:3, 25:17, | Business [1] - 3:17 | 16:25, 28:11, 50:10, |
| 12:7, 12:9, 17:23, | $70: 5,71: 21,73: 15$ | $26: 8,26: 25,49: 7,$ | bylaws [2] - 79:3, | $71: 24,72: 3$ |
| $43: 12,72: 16$ | 4, 79:19, 80:7, | 1:14 | 79:15 |  |
| basis [1] - 14:25 | 80:23, 81:5 | bricked [1] - 49:21 |  | 2:19, 15:4, 16:23, |
| beautiful [1] - 52:3 | BOARD [60]-1:2, | bridge [3] - 18:24, |  | 17:16, 21:2, 21:5, |

21:12, 21:17, 21:19, 28:2, 28:7, 37:12,
37:14, 37:17, 38:1, 42:14, 44:13, 50:5, 56:2, 57:7, 58:11, 58:20, 59:14, 60:19, 60:23, 62:4, 63:5, 63:9, 64:17, 65:2, 65:25, 66:9, 66:16, 66:20, 67:23, 68:2, 68:5, 68:10, 69:21, 70:1, 70:18, 71:15, 71:19, 73:2, 74:3, 74:21, 76:2, 76:6, 76:9, 77:8, 77:11, $78: 1,79: 9,82: 16$, 82:20, 82:23, 83:6, 83:11
chairman [1] - 81:2 chairperson [2] 81:20, 81:24 challenging [2] 36:19, 61:11 chance [2] - 62:12, 72:14
change [10] - 12:7, 12:9, 16:18, 16:19, 16:20, 19:8, 26:16, 40:14, 54:8, 59:4 changeable [1] 19:10
changed [4] - $3: 25$, 4:1, 38:8, 61:4 changes [5] - 38:14, 53:20, 54:1, 63:14, 80:12
changing [1] - 71:7
character [6] - 6:11,
7:12, 7:21, 11:23, 16:12, 19:17
characterized [1] 9:16
charge [1] - 80:21 charging [1] - 69:7 check [1] - 50:16
Chief [1] - 1:19
Chisholm [3] - 66:10, 69:23, 83:8
CHISHOLM [9]-1:21,
3:13, 13:5, 65:5, 65:7, 66:12, 68:1, 69:25, 83:10 choice [1] - 70:9 choices [1] - 76:23 choose [1] - 48:19 choosing [1] - 61:7
Church [1] - 63:2 circa [1] - 22:8 circumstance [1] 67:2
circumstances [1] 80:10
cities [2] - 12:22, 20:21
City [10] - 8:16, 11:20, 16:11, 16:12, 19:6, 32:19, 40:8, 41:9, 62:8, 77:22
CITY [1] - 1:1
city [3]-4:22, 41:13, 73:20
City's [2] - 24:24, 50:24
clarify [2] - 45:3, 60:21
clash [1] - 48:23 clean [2]-9:17, 9:18 cleaned [1] - 55:14 clear [2]-4:17, 6:2 clearly [1] - 22:23 close [2]-28:18, 43:24
closed [1] - 48:6 closer [2] - 48:21, 57:2
CMUs [1] - 63:24
COA [3]-23:25,
25:20, 28:22
coatings [1]-29:16 Code [1] - 50:24 code [3] - 79:14, 80:2, 80:13
coffee [1] - 33:18
coffins [1]-29:14 colleagues [3]-
58:24, 79:22, 82:14 collection [2]-32:2, 48:19
collections [1] - 34:17 collective [1] - 18:2 color [34] - 7:15, 7:18, 7:19, 9:2, 9:10, 10:1, 10:25, 11:2, 12:6, 14:7, 19:12, 19:21, 24:2, 25:17, 25:21, 48:18, 48:21, 49:2, 49:5, 49:7, 49:9, 56:16, 57:2, 57:6, 60:25, 61:3, 61:8, 61:14, 61:19, 61:24, 70:9, 71:12, 74:24
color-ways [1]-10:1
colors [6] - 9:20,
14:16, 19:7, 41:12, 48:11
combined [2] - 9:17, 9:18
comfortable [1] 52:16
coming [7] - 8:19, 18:23, 55:3, 74:10,

75:19, 75:23, 75:24 commencing [1] - 1:7 comment [16] - 17:17, 38:3, 41:6, 41:9, 41:17, 43:14, 50:20, 56:21, 56:23, 62:22, 64:24, 66:25, 68:18, 72:4, 80:16 comments [18] 24:23, 37:15, 38:4, 42:18, 44:12, 57:9, 59:11, 66:11, 66:25, 67:25, 69:22, 74:7, 76:3, 76:5, 76:7, 76:10, 83:7, 83:9 Commission [5] 23:25, 25:15, 28:21, 41:8, 61:23
Commission's [1] -
61:12
committee [7] - 37:4,
37:5, 79:16, 79:17,
79:24, 80:22, 80:24
Committee [3] - 78:4,
78:21, 79:5
community [1] - 8:13
company [1] - 29:21
Company [5] - 22:7,
22:19, 29:7, 30:5, 31:1
company's [1] - 48:19 comparison [1] -
74:14
compatible [1] - 25:16
compelling [3]-4:17, 4:24, 76:15
competitive [1] - 6:13
complement [3] -
12:19, 19:17, 26:4
complete [5] - 7:25,
8:18, 35:4, 47:13,
84:10
completely [2] - 41:7, 72:1
compliance [3] -
24:17, 24:20, 50:23
Complies [3]-3:13,
65:5, 65:7
complimentary [1] 19:23
comply [1]-51:8
comprehensible [1] -
33:6
compromise [1] -
53:13
computer [1] - 13:6
concede [1] - 75:25
conceptual [4] -
23:16, 24:7, 24:24, 57:13
concern [2] - 50:14, 51:4
concerned [1] - 31:16 concerns [3]-23:10, 26:15, 57:19
concludes [3]-27:25,
77:12, 83:6
concrete [1] - 63:25
concur [1] - 75:8
condition [9]-23:22,
27:11, 51:13, 57:22, 58:24, 60:16, 61:17, 64:20, 65:14
Condition [4] - 61:6, 65:24, 70:7, 70:8
conditioned [3] 24:12, 25:21, 26:19
conditions [8]-24:7, 25:23, 27:22, 34:20, 51:14, 61:10, 77:5
confers [1] - 53:24
confirming [1] - 71:4
congratulations [1] 77:11
connecting [1] - 18:12
connection [5] - 25:3, 25:5, 44:19, 44:23, 45:5
conscious [2] - 36:22, 36:23
consider [4]-33:22, 34:5, 67:1, 81:5 considerable [3] 31:20, 35:10, 47:1
consideration [1] 17:24
consistent [5] - 8:21, 8:22, 12:7, 12:19, 24:13
constraints [1] - 53:6
constructed [1] - 22:7
construction [1] 31:10
consultants [1] - 9:4
container [1] - 24:5
contemplated [1] 46:18
contemplating [2] 48:11, 49:23
contemplation [2] 45:15, 46:16
contemporary [2] 25:19, 27:17
contents [1] - 47:18
continue [1] - 61:7
continued [2] - 29:23, 82:1
contributing [1] 32:13
control [1] - 56:7
conventionally [1] 33:22
conversation [1] 46:11
convert [1] - 31:21
coordinate [1] - 10:14
coordinated [1]-7:9
coordination [1] -
62:1
Coordinator [1] - 1:20
copies [1] - 15:2
Core [2]-8:7, 11:21
corner [3]-46:17, 46:22, 47:11
correct [5] - 47:19,
47:20, 55:5, 59:25, 60:3
correctly [2]-57:23, 60:1
Council [3]-18:8, 57:8, 59:9
COUNCIL [5] - 18:10, 18:22, 19:25, 21:1, 59:12
council [1] - 19:19
Councilman [4] -
11:7, 18:16, 50:7, 58:9
Counsel [3] - 1:20, 1:21, 58:14
COUNTY [1] - 84:4
couple [12] - 14:3,
19:20, 28:25, 44:16,
53:12, 57:22, 71:25,
78:1, 80:4, 80:23,
81:3, 82:25
course [7]-2:15,
18:9, 30:16, 61:25,
70:5, 80:1, 80:14
Court [1] - 66:22
courtyard [2] - 39:14, 75:16
covered [1] - 63:24
covering [3] - 67:4,
67:10, 70:9
COVID-19 [1] - 81:25
CPTED [1] - 73:5
cracks [1] - 62:11
CRAIG [1] - 1:15
create [3]-5:20, 6:2,
45:8
created [1] - 38:17
creating [3] - 39:9,
54:10, 54:15
creative [2] - 15:15, 52:9
criteria [2] - 6:6, 10:12
crossing [1] - 19:1
crosswalk [1] - 13:21
crosswalks [1] - 8:25


16:16
entering [1] - 13:17 Entertainment [4]8:4, 22:10, 33:12, 33:25
entire [2]-11:17, 31:17
entity [1] - 25:11
entrance [2]-22:16, 39:10
entry [4]-14:9, 22:25, 26:1, 39:13
entryway [1] - 57:18 envisioning [1] -
19:11
equipment [1] - 38:24
era [1] - 31:12
especially [2] - 34:13, 43:4
essentially [2]-5:17, 58:2
established [1] - 48:2
estate [1] - 4:11
et $[4]-3: 21,4: 1,9: 2$, 80:19
evenings [1] - 48:6
event [6] - 24:10, 32:5, 36:6, 45:16, 46:19, 48:10
Event [1] - 46:4
events [7]-34:21, 39:15, 39:19, 46:6, 46:8, 48:10, 69:4
evolved [1] - 63:17
exact [1] - 70:8
exactly [4]-38:7, 52:24, 58:15, 68:19
example [7]-6:16, 10:4, 10:23, 13:11, 14:2, 16:1
examples [4] - 9:7,
10:23, 12:5, 12:22
exception [1]-67:9
exceptions [1] - 80:5
excited [3] - 17:12, 55:22, 74:1
exclude [3]-65:13, 65:22, 65:23
excuse [2]-32:16, 68:4
Executive [1] - 1:19
exercise [1] - 53:8
exhibiting [1] - 43:5
exhibition [2]-31:22,
42:25
exhibits [2]-67:14, 67:15
exist [4] - 15:3, 35:10, 35:23, 63:24
existing [13]-4:8,

24:10, 24:16, 38:18,
38:21, 38:22, 48:22,
49:7, 49:10, 50:22,
57:2, 58:1, 65:15
expanse [1] - 29:11
expansion [1] - 34:7
expect [1] - 29:2
experience [2] -
36:13, 44:4
explain [2]-3:15, 4:4
explained [2] - 10:10,
33:11
exposure [1] - 33:21
expressed [1] - 27:3
Expressway [1] -
33:15
extend [1] - 63:12
extends [1]-82:7
extent [2]-9:21,
12:18
eye [1] - 49:11
eyes [3] - 73:6, 73:10,
73:11
eyesight [1] - 43:18
F
fabric [1]-29:17
fabrication [1] - 29:13
facade [2] - 60:10,
61:1
facades [1] - 76:14 facility [2]-29:8,
29:10
facing $[4]-61: 1,64: 2$,
64:7, 70:10
fact $[3]-31: 1,48: 4$,
67:12
factor [1] - 76:24
factory [1] - 21:22
Factory [2] - 22:7,
22:19
failure) [1] - 57:3
fair [4]-4:14, 38:1, 59:8, 63:12
familiar [2] - 4:13, 34:12
families [3]-6:18,
6:22, 6:24
far [5] - 15:17, 31:15,
42:4, 42:7, 46:11
farm [1] - 47:7
father [1] - 69:9
faux [1] - 72:18
favor $[4]-21: 15,77: 4$, 77:8, 82:21
favorable [1] - 47:5
feasibility [1] - 3:24
feature [2] - 14:9, 26:2
features [6] - 4:22,

11:3, 19:16, 24:13 48:15, 51:20
fed [1] - 4:2
feet [2] - 64:16, 74:16
fellow [1] - 55:12 fence [3]-24:19, 24:22, 48:5
fencing [1]-24:11
Ferraro [7]-11:7,
18:8, 18:16, 50:8,
57:8, 58:9, 59:9
FERRARO [5] - 18:10,
18:22, 19:25, 21:1, 59:12
few [4]-16:17, 62:17, 64:15, 80:7
figure [1] - 55:25
figuring [1] - 8:4
filled [4] - 27:2, 27:4,
52:5, 52:14
filling [2] - 55:7, 68:6
final [5] - 21:23, 22:2,
26:2, 76:10, 77:4
finally [1] - 7:2
financial [1] - 32:18
financially [1] - 33:2
finish [5] - 25:11,
25:16, 25:19, 25:21, 38:20
finished [1] - 29:18
finishes [1] - 29:16
first [37]-7:10, 10:11, 21:7, 23:11, 26:8, 26:22, 26:25, 36:1, 39:6, 39:17, 40:9,
42:24, 43:1, 43:4,
43:13, 43:19, 45:21,
49:24, 50:17, 57:10,
59:18, 59:20, 59:22,
59:24, 60:4, 60:9,
60:13, 60:14, 60:25,
65:11, 65:13, 65:23,
66:3, 67:19, 69:9,
70:9, 74:20
five [10] $-3: 16,13: 14$,
53:11, 62:23, 62:24,
63:6, 63:7, 71:8,
72:15, 72:17
five-year [1] - 3:16
fixture [2]-11:24, 12:3
fixtures [2] - 11:19, 11:21
flexibility [1] - 72:21
flight [1] - 20:21
floor [48] - 23:6, 23:8,
26:8, 26:22, 27:1,
27:5, 29:12, 29:15,
29:18, 31:22, 31:25,
32:4, 32:7, 34:4,

34:6, 35:12, 35:16, 36:3, 39:17, 40:10, 42:24, 43:1, 43:4, 43:13, 43:19, 49:24, 59:19, 59:22, 59:25, 60:7, 60:9, 60:13, 60:14, 60:25, 63:21, 64:13, 64:14, 65:11, 65:13, 65:23, 66:3,
67:20, 70:10, 74:20, 78:15
floors [4]-32:6, 36:2, 59:20, 60:5
Florida [12] - 1:9,
1:11, 22:6, 22:19, 28:15, 29:7, 30:7,
$31: 1,32: 15,37: 23$,
84:7, 84:19
FLORIDA [1] - 84:3
flow [1] - 16:21
flown [1] - 62:11
focused [2] - 36:17, 57:10
folks [2] - 43:6, 69:3
followed [1] - 50:6
following [1] - 78:16
footprint [1] - 67:15
for-sale [1] - 5:9
force [1]-8:13
foregoing [3] - 43:12, 83:15, 84:9
former [1] - 22:12
forth [1] - 75:13
forward [10] - 13:24, $15: 15,17: 6,17: 21$, 18:4, 18:5, 35:2,
58:7, 74:10, 77:20
Foundation [1] - 30:8
foundation [1] - 4:18
four [2] - 71:2, 72:17
Fouraker [1] - 66:14
fouraker [1] - 66:21
FPR [1] - 1:10
frame [2]-38:21,
63:13
framework [1] - 5:16
frankly [2] - 32:10, 58:23
freestanding [1] 46:9
freight [1]-29:15
front [7]-3:2, 39:14, 59:20, 59:24, 60:10, 69:11, 69:13
frontage [1]-27:15
full [1]-13:9
fully [1] - 51:11
function [3]-53:19,
53:21, 54:1
functional [2]-34:2,

47:20
funding [1] - 16:15
funeral [2]-29:20,
37:7
furnishing [1]-15:18
furnishings [2]-12:9,
15:17
furniture [1] - 30:4
future [12] - 3:20,
18:4, 26:18, 27:10,
49:23, 49:25, 52:19,
58:6, 58:25, 64:21, 66:4, 67:7

## G

games [1] - 75:13
Gary [1] - 78:25
GARY ${ }_{[1]}-1: 16$
Gaslamp [3] - 13:10, 13:16, 13:18
Gaslight [2] - 13:9, 18:25
gate [1] - 24:11
gateway [1] - 13:17
gatherings [1] - 47:4
General [3]-1:20, 1:21, 58:14
general [1] - 17:17
generally [3] - 63:15, 63:19, 80:1
generous [1] - 83:4
Genna [1] - 66:22
gentleman [1] - 39:25
geographic [1]-6:4
gesture [1] - 40:19
given [3] - 25:18,
36:14, 52:12
glad [1] - 20:1
glass [6] - 42:4, 57:2, 63:21, 64:2, 64:6, 64:11
glazing [2] - 72:7, 76:1
glitter [2]-39:16, 39:21
gooseneck [1] - 39:20
gotcha [1] - 48:1
grade [1] - 42:4
grand [2] - 43:17, 52:3
GRANDIN [4] - 1:20,
58:13, 61:9, 77:25
Grandin [4] - 58:12, 58:13, 60:24, 77:17
grant [2] - 32:21,
57:25
Grant [1] - 32:22
granted [1]-23:23
graphic [1] - 14:6
grapple [1] - 42:23
grappled [1] - 31:19


| 61:14, 62:4, 70:12, | 13:19 | Linzee [1] - 78:24 | malfunction) [1] - |  |
| :---: | :---: | :---: | :---: | :---: |
| 78:4, 78:11, 78:19, | layered ${ }_{[1]}-4: 7$ | LINZEE ${ }_{[1]}-1: 1$ | 4:17 | 38:11, 39:23, 40:2 |
| 79:10 | leadership [3]-81:19, | listed [1] - 27:23 | manage [2]-30:19, | 40:6, 40:13, 40:16, |
| KELLY [9]-1:20, | 82:1, 83:1 | listening [1] - 62:15 | 34:15 | :18, 41:14, 42:2, |
| 2:1, 51:24, 60:2, | lean [1] - 42:19 | lit [1] - 20:6 | management [3] - | 42:16, 43:15, 43:21, |
| 60:8, 60:16, 61:17, | learned [1]-29:9 | live ${ }_{[1]}$ - 14:20 | 30:21, 37:4, $37: 5$ | 44:6, 44:15, 45:2, |
| 70:13, 78:21 | leasing [1] - 30:3 | loaded [1]-13: | Manager [1] - 1:19 | : $11,46: 2,46: 13$ |
| kept ${ }_{[1]}$ - 45:22 | least $[7]-2: 13,17: 23$, | loading [2] - 13:6, | manufacturing [1] - | :24, 47:12, 48:1 |
| key [2] - 4:25, 36:2 | 20:10, 49:24, 75:9, | 33:20 | 29:8 | :9, 51:9, 52:23, |
| kicking ${ }_{[1]}$ - 58:2 | 79:16, 79:18 | locally [1] - 22:8 | manuscripts [1] - | 3:17, 54:18, 55:10, |
| $\begin{gathered} \text { kind }[12]-5: 1,7: 8, \\ 8: 8,10: 20,14: 20, \end{gathered}$ | $\text { leave }[3]-55: 9,55: 11,$ | located [4]-22:9, | 67:18 map [2] - 13:12, 13:13 | 56:4, 56:11, 56:14, 56:19, 59:12, 59:15, |
| $20: 22,45: 9,45: 1 €$ | $\begin{array}{r} 7 \\ \text { lea } \end{array}$ | $2$ | $\text { Marco [1] - } 7$ | $60: 4,60: 14,60: 22,$ |
| 46:10, 52:5, 57:9, | LE |  | Margaret [1] - 37:2 | 65:17, 66:19, 66:21, |
| 70:3 | 56:11, 56:14, 56:19, | $30: 17,42: 4,69: 1$ | marinas [1] - 20:1 | 68:4, 68:8, 68:13, |
| kinds [1] - 13:22 | 76:5, 76:7, 83:3 | 74: | mark [1] - 62:25 | 20, 71:18, 71:23, |
| Kristanna [2] - 37:3, | Lee [19]-2:10, 2:14, | locations [1]-35:22 | market [6]-3:24, | 73:4, 74:5, 74:23, $76: 5,76: 7,82: 15,$ |
| 68:13 | 1 | locked [1] - 48: | $6: 15,6: 20,7: 4,9: 14,$ | 76:5, 76:7, 82:15, 82:19, 83:3 |
| L | 76:9, 78:7, 78:22, | $8: 15,10: 2,$ | marketing [1] - 7:2 | $\begin{gathered} \text { members [12] - 28:12, } \\ 30: 2,44: 12,53: 2, \end{gathered}$ |
| labeled [1] - 46:4 | 81:13, 81:17, 81:18, | logos [5] - 7:23, 7:25, 8:16, 9:9, 12:25 | markets [1] - 7:14 <br> marshal [1] - 36:2 | $55: 12,57: 12,62: 18$ |
| lack [4]-23:19, 23:21, | 81:24, 82:23 | look [13]-15:15, 18:4, | mass [1] - 40:14 | $\begin{aligned} & 71: 21,73: 15,79: 16, \\ & 79: 19,81: 5 \end{aligned}$ |
| $\begin{array}{r} 31: 20,49: 17 \\ \text { land }[1]-3: 25 \end{array}$ | Lee's [1] - 82:8 <br> left [4] - 54:22, 5 | $38: 3,41: 8,43: 6,$ | master [1]-4:14 | Members [1] - 15:7 |
| land ${ }^{\text {l }}$ locked ${ }_{[1]}$ - 69:1 | $60: 16,77: 16$ | 67:13, 70:2, 74:10, | $\begin{aligned} & \text { match }[2]-10: 1 \\ & 10: 16 \end{aligned}$ | MEMBERS ${ }_{[6]}$ - 1:13, |
| landmark [3]-22:9, | lend [1] - 5:10 | 75:13, 77:19 | material [1] - 75:4 | $: 16,21: 18,77: 7,$ |
| 31:2, 31:5 | lends [2]-34:9, 36:4 | looked [2]-3:24 | materials [1] - 41:23 | 7:10, 82:22 |
| $\begin{aligned} & \text { landscape }[2]-10: 19, \\ & 45: 24 \end{aligned}$ | less [2] - 20:2, 62:12 | $69: 12$ | math [1] - 8:1 | $\begin{aligned} & \text { Memorial [3] - 30:20, } \\ & 33: 20,69: 5 \end{aligned}$ |
| landscap | level [2] - 58:12, 64:15 | lo | MATT [1] | mentioned [4]-17:18, |
| 24:15, 24:21, 50:22 | Library <br> [1] $-1: 8$ | $23,44: 21,68:$ | $\begin{gathered} \text { matter } \\ 80 \cdot 19 \end{gathered}$ | 23:19, 38:8, 50:14 |
| Lane [5]-36:25, | lieu [1] - 57:6 | 79:18 | maximize [1] | menu [1]-16:8 |
| 37:13, 37:21, 53:24 | Life [1] - 30:5 | looks [1] - 76:22 | maximum [1]-35:25 | messaging [2]-5:11, |
| lane [7]-14:13, 37:11, | life/safety [1] - 32:8 | LOPERA [2] - 1:2 | Maxwell [1] - 33:17 | 5:22 |
| $\begin{aligned} & 37: 12,37: 17,54: 6, \\ & 63: 5,65: 2 \end{aligned}$ | lifestyle ${ }_{[1]}-5: 8$ | 77:24 | mean [8] - 19:5, 20:13, | metal [5]-24:11, |
| 63:5, 65:2 <br> LANE [33] - 37:20, | lifetime [1] - 75:10 | Lopera [1] - 77:15 | 40:5, 41:16, 46:4, | 24:19, 26:11, 47:15, |
| $38: 10,38: 13,40: 1,$ | light [8]-34 | LORI [1] - 1:19 | $48: 13,68: 25,74: 1$ | 47:16 |
| 40:4, 40:7, 40:15, | $75: 1,75: 5,75:$ | $\text { lose }[1]-16:$ | eaning $[1]-31: 8$ | metals [1] - 9:17 |
| 40:17, 41:6, 42:1, | lighter [2]-49:10 | love [3]-44:11, 55:13, | $\text { meet }[1]-23: 20$ | metrics [1] - 80:8 |
| 42:13, 43:14, 43:16, | 61:24 | $73$ | MEETING [1] - 1:3 | middle [1]-53:14 |
| 43:23, 45:1, 45:7, | lighting [12]-10:19 | lovely [1] - 46:17 | meeting [17]-2:5, | $\begin{gathered} \text { might }[19]-6: 22,29: 3, \\ 32: 19.33: 21.45: 18, \end{gathered}$ |
| $\begin{aligned} & 45: 20,46: 7,46: 20 \\ & 47: 20,53: 16,53: 18, \end{aligned}$ | $17: 4,17: 8,18: 13$ | low [1] - 20:24 | $21: 8,23: 12,28: 23$ | 32:19, 33:21, 45:18, <br> 48:5, 48:13, 48:14, |
| $53: 25,55: 6,56: 9$ | 18:20, 19:14, 20:3 | low-lighting [1] | 3:6, 61:22, 78:8, | $48: 23,54: 9,54: 14$ |
| 56:13, 56:16, 57:5, | $80: 1$ |  | $8: 13,78: 1$ | $4: 15,55: 16,59: 2,$ |
| $\begin{aligned} & \text { 64:25, 65:3, 65:6, } \\ & 65: 8,65: 19 \end{aligned}$ | lights [6] - 11:8, 19:3, | $22: 18,30: 12,30: 23$ | $79: 12,79: 25,83: 12$ | $\begin{aligned} & 59: 5,61: 15,62: 10 \\ & 70: 23,80: 12 \end{aligned}$ |
| large [1] - 6:3 | 39:20 |  | -16 | mind [5] - 41:13, 48:5, |
| Large ${ }_{[1]}$ - 1:11 | likely [2] - 19:23 | M |  | 58:22, 68:6, 72:1 |
| $\begin{aligned} & \text { larger [3]-4:2, 6:23, } \\ & 67: 14 \end{aligned}$ | $34: 19$ | Main [2] - 19:2, 41:11 | $16,2: 10,2: 14$ | minimalism [1] - 9:19 <br> minimalist $[1]-11: 3$ |
| laser [1]-20:20 | limit [1] - 34:16 | maintain [1] - 76:18 | :8, 18:8, 21:13, | minute [1]-70:23 |
| last [10] - 3:7, 40:13, | limited [1] - 33:21 | maintaining [1] - 66:2 | $\begin{aligned} & 21: 14,50: 7,52: 18, \\ & 56: 22,57: 8,59: 9 \end{aligned}$ | minutes [3] - 21:8, |
| 49:4, 62:6, 66:14, | limits [1] - 34:10 | maintenance [1] - | member [4]-37:2, | 21:19, 61:22 |
| 78:1, 78:9, 79:12, | line [3] - 65:8, 65:20, | 1:20 | $37: 3,66: 15,68: 9$ | irrored [1] - 7:8 |
| 80:4, 81:3 | 74:11 | major [1] - 8:5 | MEMBER [63] - 15:11, | mischief [1]-64:9 |
| Laura [1] - 1:8 | lines [3]-9:17, 9:18, | malfunction [2] - | 16:22, 16:24, 18:10, | mispronounce [1] - |
| LaVilla [2]-8:12, | 22:13 | 14:16 | 18:22, 19:25, 21:1, |  |




| ```ramp [2]-22:11, 22:12 rates [1]-3:25 rather \([3]-5: 14,26: 3\), 26:11 read [1] - 81:9 reading [4] - 44:22, 57:23, 59:25, 72:1 ready [2] - 70:21 real [2] - 4:11, 56:24 reality [1] - 39:4 realize [1]-72:16 realized \([1]\) - 74:18 really [26] - 6:6, 6:22, 14:22, 14:24, 17:18, 18:2, 20:5, 32:12, 33:5, 33:20, 34:8, 35:14, 36:8, 36:17, 36:20, 36:21, 38:13, 40:7, 43:17, 51:4, 56:14, 70:13, 72:9, 72:13, 72:20, 75:15 realm [1]-17:19 rear [2]-23:1, 69:12 reason [5]-2:12, 5:4, 41:10, 52:22, 64:10 reasons [5]-2:12, 5:3, 27:7, 38:11, 47:6 received [1]-24:23 recent \({ }_{[1]}\) - 13:2 receptacles [1] - 14:15 recessing [1] - 47:23 recognition [1] - 81:13 recognize [4]-2:15, 13:25, 55:14, 81:1 recognized \({ }_{[1]}\) - 82:24 recognizes [1]-82:7 recommend [2] - 48:17, 74:13 recommendation [25] - 28:24, 34:24, 35:19, 49:3, 49:13, 49:15, 49:16, 50:2, 50:16, 50:17, 50:21, 51:5, 51:13, 51:15, 53:10, 55:17, 59:8, 59:17, 66:2, 71:4, 71:7, 71:9, 71:11, 76:13, 78:5 recommendations [13]-10:17, 12:11, 23:17, 33:4, 33:9, 35:1, 35:7, 35:18, 49:6, 50:13, 51:3, 51:7, 71:3 recommended [2] - 9:18, 26:18``` | ```recommending \({ }_{[1]}\) - 11:12 recommends [1] - 27:21 reconfigure \({ }^{[1]}\) - 35:8 record [7]-28:9, 37:19, 61:21, 66:18, 68:11, 74:12, 84:10 records [1] - 73:24 redesigned [1]-26:1 Redevelopment [1] - 1:20 reenters [1] - 58:9 reevaluate [2] - 54:4, 64:21 referred [1] - 22:6 referring [2]-46:21, 72:12 reflect [2]-31:11, 31:12 regard [1] - 23:13 regarding [7]-23:21, 27:12, 57:21, 66:25, 67:12, 71:12, 75:7 regards [1]-26:6 Register [1] - 30:24 regular [2]-78:13, 79:4 regulate [1] - 12:16 regulatory \({ }_{[1]}-6: 5\) rehabilitation [1] - 59:18 relay [1]-25:23 relevant [1]-4:23 relocated [1]-29:10 remain [4]-26:10, 27:2, 60:15, 75:9 remark [1] - 63:20 remember [2]-10:25, 28:8 reminded [1] - 70:14 reminder [2]-37:17, 66:16 removed [2]-26:9, 57:24 removing [1] - 75:25 rendering [1] - 54:23 renewed [1] - 36:15 renovation [2]-22:2, 36:18 renovations [2] - 21:23, 54:2 rent \({ }_{[1]}\) - 3:25 reopen [1]-26:17 repaint \({ }_{[1]}\) - 19:12 replaced [2] - 48:22, 49:20 replacement [1] - 35:21 report [9]-7:24,``` | ```21:24, 27:25, 38:8, 64:19, 71:6, 71:10, 79:6, 84:9 REPORTER [1] - 84:1 Reporter [2]-84:8, 84:19 reports [2]-17:22, 18:4 repurpose [1] - 11:20 request \([1]\) - 35:17 requested \([1]-80: 9\) requesting [1] - 40:2 requests [1]-37:8 required \([5]-3: 16\), 24:16, 24:21, 45:21, 54:2 requirement [3] - 50:15, 61:13, 76:1 requirements [2] - 27:16, 46:1 research [2]-20:19, 32:3 residential [2] - 63:1, 74:16 resistant [2] - 34:20, 34:22 resolution [4]-81:4, 81:9, 81:11, 82:10 Resolution [1] - 81:11 resolved [1] - 82:4 resources [1] - 36:21 respect [4]-2:25, 33:9, 56:7, 66:3 responding [1] - 26:14 response [4]-21:18, 24:23, 29:11, 77:10 rest [3]-54:25, 56:24, 57:15 restoration [4] - 23:14, 27:13, 59:23 restore [4]-26:22, 32:12, 52:6, 52:17 restored [3]-27:10, 52:1, 60:18 result [1]-27:10 retention [1]-32:2 return [1] - 35:20 returning [1]-35:6 reuse [2] - 36:11, 36:19 REV [1] - 32:21 revamped [1]-3:23 REVIEW [1] - 1:2 Review [6]-2:5, 81:12, 81:21, 82:5, 82:6, 82:9 review [3]-24:7, 36:13, 80:4 reviewed \([1]-21: 9\)``` | $\begin{gathered} \text { reviewing }[4]-12: 13, \\ \text { 12:14, 12:18, } 79: 13 \\ \text { reviews }[1]-28: 19 \\ \text { revised }[4]-24: 3, \\ 24: 8,25: 1,26: 7 \\ \text { revisit }[4]-34: 25, \\ 35: 6,40: 8,66: 4 \\ \text { revisited }[1]-26: 20 \\ \text { revisiting }[1]-54: 10 \\ \text { RiNo }[2]-14: 4,14: 14 \\ \text { risks }[1]-64: 6 \\ \text { river }[5]-18: 14,20: 3, \\ 20: 5,20: 25 \\ \text { riverfront }[1]-18: 19 \\ \text { Riverwalk }[5]-18: 18, \\ 19: 16,19: 18,19: 22, \\ 19: 23 \\ \text { road }[4]-58: 3,69: 6, \\ 73: 16,76: 17 \\ \text { roadbed }[1]-33: 15 \\ \text { roadbeds }[1]-33: 14 \\ \text { roads }[1]-69: 1 \\ \text { roadway }[8]-23: 4, \\ 27: 6,27: 9,39: 2, \\ 55: 3,60: 12,65: 9, \\ 65: 21 \\ \text { roles }[1]-78: 18 \\ \text { roof }[1]-38: 24 \\ \text { Room }[1]-1: 9 \\ \text { room }[2]-6: 24,59: 10 \\ \text { roughly }[1]-39: 5 \\ \text { run }[2]-38: 7,42: 20 \\ \text { run-through }[1]-38: 7 \\ \hline \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |




| $\mathbf{X}$ |
| :---: |
| Xzavier $[3]-3: 11$, |
| $13: 2,65: 17$ |
| XZAVIER $[1]-1: 21$ |
| $\mathbf{Y}$ |
| y'all $[2]-46: 16,55: 24$ |
| yard $[1]-69: 8$ |
| year $[10]-3: 7,3: 16$, |
| $16: 15,16: 19,16: 20$, |
| $35: 20,50: 15,62: 6$, |
| $78: 24,81: 22$ |
| years $[28]-3: 7,19: 20$, |
| $23: 9,26: 21,35: 1$, |
| $35: 7,40: 12,41: 25$, |
| $44: 9,51: 15,53: 12$, |
| $58: 3,58: 25,62: 23$, |
| $62: 24,63: 6,63: 25$, |
| $66: 7,66: 8,71: 8$, |
| $72: 15,80: 5,80: 7$, |
| $81: 3,83: 1$ |
| years-plus $[1]-3: 7$ |
| yield $[1]-37: 10$ |
|  |
| $\mathbf{Z}$ |


[^0]:    Diane M. Tropia
    Florida Professional Reporter

