CITY OF JACKSONVILLE
DOWNTOWN INVESTMENT AUTHORITY
BOARD MEETING

Proceedings held on Wednesday, August 23, 2017, commencing at $3: 15$ p.m., Ed Ball Building, 214 North Hogan Street, Room 851, 8th Floor, Jacksonville, Florida, before Diane M. Tropia, a Notary Public in and for the State of Florida at Large.

BOARD MEMBERS PRESENT:
JACK MEEKS, Vice Chair.
OLIVER BARAKAT, Board Member.
DANE GREY, Board Member.
BRENNA DURDEN, Board Member.
CRAIG GIBBS, Board Member.
RON MOODY, Board Member.
MARC PADGETT, Board Member.
BRAXTON GILLAM, Board Member.
ALSO PRESENT:
AUNDRA WALLACE, DIA, Chief Executive Officer
TOM DALY, DIA, Redevelopment Analyst.
GIM KLEMENT, DIA, Development Coordinator
JOHN SAWYER, Off Development Coordinator
JOHNNY GAFFNEY, Office of the Mayor.
JACKIE MOTT, DIA, ACcountant.

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PROCEEDINGS
August 23, 2017
3:15 p.m.

VICE CHAIRMAN MEEKS: So that meeting is closed, and we will open our Downtown Investment Authority meeting.

And, Mr. Wallace, I think that means that you're still up.

MR. WALLACE: Yes, sir.
This brings us to Resolution 2017- --
VICE CHAIRMAN MEEKS: I've got to do the minutes, I suppose. I suppose I should do the minutes of July 19, 2017. Let's do that.

Do I have a motion to approve those minutes, July 19th?

BOARD MEMBER MOODY: So moved.
BOARD MEMBER GIBBS: Second.
VICE CHAIRMAN MEEKS: Any comments or changes?

BOARD MEMBERS: (No response.)
VICE CHAIRMAN MEEKS: Okay. Hearing none, then, I think, by acclimation, those minutes are approved.

Now, Mr. Wallace.
MR. WALLACE: Resolution 2017-06-07. Give
me a second here. This is a resolution of the
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Downtown Investment Authority supporting the conversion of 62,422 square feet of general office Phase I development rights within the Southside component of the Consolidated Downtown Development for Regional Impact to 150 multifamily units, utilizing the Land Use Transportation Tradeoff provision identified in Supplement 1 of the Consolidated Downtown DRI Development Order; finding that the amended plan of the development is consistent with the DIA's Business Investment and Development plan; requesting that the Jacksonville City Council approve the conversion of development rights, conditioned upon the Council's approval of conversion and other requirements of the DRI; allocating 150 multifamily units of development rights to CDP Home Street, LLC, to be utilized on certain property more fully identified on Exhibit A; and authorizing the chief executive officer to execute contracts or documents and otherwise take all necessary action in connection therewith to effectuate the purposes of this resolution.

Mr. Chairman, I will let Mr. Parola talk to you about this project.

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VICE CHAIRMAN MEEKS: Mr. Parola.
MR. PAROLA: Through the Chair, I think the CEO said everything. So I'll just be here for questions.

VICE CHAIRMAN MEEKS: Wonderful.
In that case, if I could have a motion to approve this and a second.

BOARD MEMBER BARAKAT: So moved.
BOARD MEMBER PADGETT: Second.
VICE CHAIRMAN MEEKS: Okay. Starting with
you, Ms. Durden, any questions or comments about this?

BOARD MEMBER DURDEN: Thank you, Mr. Chairman.

My first question would be, on the resolution itself, this is for the project that we just approved for the REV Grant, so I am just curious why we are suggesting or why the resolution suggests that we give 150 units -transfer 150 units as opposed to 143.

VICE CHAIRMAN MEEKS: Let's stop there.
Mr. Wallace, can you answer that question?
MR. WALLACE: Mr. Parola?
MR. DIEBENOW: If I -- if I could,
Mr. Chairman.

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VICE CHAIRMAN MEEKS: They seem to be deferring to you.

MR. DIEBENOW: Well, that's okay. We talked about this, this morning, and I'll give you the full explanation.

Again, Steve Diebenow 1 Independent Drive, Suite 1200.

So again, this project is in conceptual design. It's going to go through the DDRB review process as well. And so we would actually -- actually, we'd like to ask for 155 units, the authority for the CEO to allocate up to 155 units.

Just in abundance of caution, you may recall, on that other one with the waterfront, the true waterfront views, we came and asked for a certain number, and then we ended up having to come back to ask for a different number of units to be allocated.

So 143 is the minimum that we're required to build under the REV Grant with the dollar amount that's been indicated. And so just in an abundance of caution, to prevent us from having to come back over a technicality in the number of units, we would ask for that number

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to go up to 155 units. And then that's the range within which this project will be --

VICE CHAI RMAN MEEKS: Let me stop you there and ask our staff. Mr. Wallace, are you agreeable to 155?

MR. WALLACE: Guy.
MR. PAROLA: Through the Chair, I think the 155 is a conversion of about 3,000 more square feet of office, if my math is correct.

That said -- and then I would, through the Chair to Ms. Durden, whatever unused rights they have get kicked back to us anyway.

So if they want to make an abundance of caution decision, and we have to go through a conversion of development rights of office, of which we currently have 446,000 , so 10 acres of, I don't see that we're putting a whole lot of development rights at risk for the duration it takes for them to get a CO, especially in light of the time that they have to perform. And I go to Section 4 of the resolution for those performance requirements.

VICE CHAIRMAN MEEKS: Okay. So I'm taking that to mean, Mr. Wallace, you and your staff are agreeable to 155; is that correct, sir?

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MR. WALLACE: Yes.
MR. DIEBENOW: And, Mr. Chairman, if I could, and I really appreciate the indulgence, but just to step back for the broad picture, because I know you have some new members and some other folks that -- once the allocation leaves here, they're not -- you may not know what happens.

This resolution on the allocation of development rights is actually going to have to go to City Council as well because we're doing a conversion. So the extra step also that's taking place is that there's going to be a traffic study that's performed in order to justify the conversion of the development rights.

If we did this traffic study for 143 units and then we ended up needing 144, we'd have to go back and redo the whole traffic study and go all the way back through City Council again. So that's -- again, I know it's more than you really want to know, but that's why we're just taking this abundance of caution approach, because after we're done here, assuming that the board approves it, then we still have to do

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a traffic study, and then we still have to take that traffic study and this resolution to City Council to get the conversion blessed and to have the allocation completed.

VICE CHAIRMAN MEEKS: Mr. Sawyer, it seems that this would rise to the level of needing an amendment for the 155 versus the -- was it -did I hear 143 that's there now? Is that -- do you agree with that?

MR. DIEBENOW: 150.
MR. WALLACE: 150 is here right now.
VICE CHAIRMAN MEEKS: I thought I heard 143 at some point. Anyway, we need a change to 155. That seems like we need a resolution to that effect.

MR. SAWYER: Or just a motion to amend.
VICE CHAIRMAN MEEKS: Yes. A motion to amend, yes.

BOARD MEMBER MOODY: I'll make that motion.

VICE CHAIRMAN MEEKS: Okay. Second? BOARD MEMBER PADGETT: Second. VICE CHAIRMAN MEEKS: Let's discuss that.
Any questions or comments about that amendment?

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BOARD MEMBER BARAKAT: One quick question regarding the total density of the site. How are you guys addressing parking? And what is the ratio?

MR. DIEBENOW: Gosh, I really should have been prepared for that question. I don't remember the parking unit count off the top of my head. A hundred and forty-five is the total number of parking spaces under the current configuration that we have right now with 143 units.

BOARD MEMBER BARAKAT: All right. So it sounds like you're planning one per unit.

MR. DIEBENOW: Correct.
BOARD MEMBER BARAKAT: One space per unit.
MR. DIEBENOW: And again, that's super conservative because we haven't done design drawings and really, you know, drilled down. You may recall on the waterfront project we have had before, we ended up adding an additional 5 percent of parking just because, as you get further along in the construction drawing process, you know better what your -you know, what your site's going to look like.

But, yeah, 145 is the current parking
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count for 143 units.
BOARD MEMBER BARAKAT: Thank you.
VICE CHAIRMAN MEEKS: Any more questions?
Ms. Durden.
BOARD MEMBER DURDEN: Oh, this is just on the amendment?

VICE CHAIRMAN MEEKS: Just on the amendment.

BOARD MEMBER DURDEN: No.
VICE CHAIRMAN MEEKS: Okay. Any public comment on the amendment?

AUDIENCE MEMBERS: (No response.)
VICE CHAIRMAN MEEKS: Okay. Hearing none, all in favor of the amendment.

BOARD MEMBERS: Aye.
VICE CHAIRMAN MEEKS: I don't think there are any opposed.

Okay. In that case, we are back to the main resolution. So any more questions or comments on the resolution?

MR. DIEBENOW: Do we need the "or assigns" language, John, or is that okay?

MR. SAWYER: It's in the body of the agreement, so I think in total it's fine.

MR. DIEBENOW: Thank you.
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VICE CHAIRMAN MEEKS: Get this out of our dais first. Gentlemen, any questions or comments over here?

BOARD MEMBER GIBBS: No comments. BOARD MEMBER PADGETT: No.
VICE CHAIRMAN MEEKS: All right. I'm working my way to you, Ms. Durden. Make sure --

BOARD MEMBER DURDEN: That's okay.
VICE CHAIRMAN MEEKS: These three gentlemen over here, any questions or comments?

BOARD MEMBER BARAKAT: No.
VICE CHAIRMAN MEEKS: All right.
Ms. Durden.
BOARD MEMBER DURDEN: Thank you.
So what I want to try to understand is, we just gave -- we just approved a REV Grant for 143 based upon the math associated with 143 units. Based upon -- I mean, everything that we did was based on 143 units.

I'd like to hear from staff, what does the impact -- what is the impact if they have 155 units? Because other than -- okay, 10 percent, obviously, I understand that, but what I'm concerned about is the -- we granted this REV

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Grant, which will reduce their taxes over the next 15 years, but what will be the impact and how are they going to get these additional units? Are we going to have a taller project? Are we going to --

VICE CHAIRMAN MEEKS: Ms. Durden, let me stop you there. You're starting to get two or three different questions there involved.

So the first thing you seem interested in is the effect on the taxes we're going to collect?

BOARD MEMBER DURDEN: I --
VICE CHAIRMAN MEEKS: Is that the first thing?

BOARD MEMBER DURDEN: Let me just -- let me clarify. I want to understand from the staff what the impact to the numbers in the -basically, the analysis, the mathematical analysis that was done, what will be the impact to that if we now approve them getting up to 155 as opposed to the 143.

VICE CHAIRMAN MEEKS: Let me clarify. You said "mathematical analysis." Do you mean the effects on the numbers in the REV Grant calculations? Is that what you mean?

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BOARD MEMBER DURDEN: The analysis that was done by staff based upon 143. Yes, I want to know what is the impact. If they had done the analysis for 155 , what would be the impacts of that change.

VICE CHAIRMAN MEEKS: Okay. So again, I'm just trying to clarify. Are you -- you're interested in the math of the REV Grant calculation. Are you also interested in what that would do to the rate of return and related items and how that interplayed with the REV Grant? Is that what you're asking?

BOARD MEMBER DURDEN: That and other things. Whatever it is that they've looked at. I mean, I know the rate of return, according to Mr. Wallace, was 1.88 . Is it going to go up if they have more? What about the number of units? What does that do to the net value in assigning what is going to come to the City as a result of the project?

VICE CHAIRMAN MEEKS: All right. As best I understand -- and again, the rate of return that was talked about was 6 -and-a-half percent. So the way I would -- I think I understand your question would be, has the staff done any
analysis as to what would be the effect on the various mathematical calculations which would include but not be limited to the rate of return considering the REV Grant effects; has the staff done anything to recalculate all those amounts using 155 units and the resulting cost, and revenues, and all those things, to see how all those various calculations would come out, if that was done? Is that getting close to what you would like?

BOARD MEMBER DURDEN: I expressed the way I wanted the question asked.

VICE CHAIRMAN MEEKS: Do your best with it, then, gentlemen.

MR. DALY: If I may, through the Chair to Ms. Durden, we've not done any particular analysis on 155 units. The REV Grant is kind of set at a minimum performance level of 143 units. That's -- and it's based off the construction costs.

I haven't seen what the construction costs might change to if it's 155 or 150 units, but the REV Grant itself is capped at the $\$ 2,530,000$. So it may pay out sooner if the amount goes up.

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If the value of the property goes up, the net percent value of the project will increase, and the rate of return would increase. I can't foresee, on income-based approach, how the assessed value of the property would decrease with additional units as the net income of the property would be increasing.

So in light of that, there's only a positive upside to the TID and the DIA from the additional units from a financial standpoint.

VICE CHAIRMAN MEEKS: I think that's a -I didn't realize that. I should have remembered that. So that's a critical concept, it would seem to me, that we're capped on how much we are going to have as a REV Grant. So to the extent that they end up with more rents, more value and a higher tax base, that we're going to ultimately collect more taxes.

MR. DALY: Correct. And they may pay off faster, so our outflows would end sooner.

VICE CHAIRMAN MEEKS: Yeah. Okay.
All right. Ms. Durden, any further questions or comments about that?

BOARD MEMBER DURDEN: No, but I -- and maybe this is a comment to staff. Along the

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lines of what Mr. Barakat said earlier, that if we know -- and obviously, staff knew that -according to this resolution, that we were going to be asked to give up to 150, or actually, now, 155, I think that it would be very helpful for staff to prepare documentation to show the difference between what -- the amount that we're being asked to give in the development rights in comparison to the analysis that's done for the minimum number, if you will, for the REV Grant for the future.

VICE CHAIRMAN MEEKS: Mr. Wallace.
MR. WALLACE: Through the Chair to Ms. Durden, number one, I don't have a problem with your comments, so we can do that in the future, but you're not always dealing with an exact science.

They're preparing, just in case they go through DDRB, that whatever changes may come about, they may have to move towards 144, 145, or a number of different units, but their construction numbers that they give to us is based off 143 units. And it's prudent for us to go off of that particular number. And I don't know what this is going to be over here,

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1 because that's through a design review process.

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I think you've done, it seems to me. Unless there's a dramatic change as far as approving up to a certain number of units versus what they think they're going to build, given that we cap the -- that we cap the amount that can be paid out in the REV Grant, having another analysis done for that part doesn't seem all that germane to me, but we could take that up in the Finance Committee as well.

So that's -- that's how I would like to bring that to a close, if we could, Ms. Durden.

BOARD MEMBER DURDEN: Mr. Chairman, I'm not a member of the Finance Committee, so I won't be participating in that. And so the only opportunity I have to express my concern is at this board. And so it is --

VICE CHAIRMAN MEEKS: Ms. Durden, if I may interrupt, we're going to talk about -- I thought Mr. Bailey might appear. We're going to talk about who's on the committees. You may want to be on the Finance Committee. You can always attend, so we can -- we can handle -- we can handle that.

So any public comments on this resolution? AUDIENCE MEMBERS: (No response.)
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VICE CHAIRMAN MEEKS: Hearing none, all in favor, say aye.

BOARD MEMBERS: Aye.
VICE CHAIRMAN MEEKS: Any opposed? BOARD MEMBERS: (No response.) MR. WALLACE: Mr. Chairman. VICE CHAIRMAN MEEKS: Okay. Mr. Wallace. MR. WALLACE: This brings us to Resolution 2017-08-04. This is a resolution of the Downtown Investment Authority approving an amendment of the redevelopment agreement dated March 30th, 2011, between the City of Jacksonville, the J acksonville Economic Development Commission and the Jacksonville Historical Society for the purpose of relaxing the Historic Preservation Trust Fund grant restrictions of lease of the properties; recommending that the Jacksonville City Council approve such an amendment; and authorize the CEO of the DIA to negotiate the language and conditions of such agreement and authorize the CEO to execute such amendments and other documents as may be needed.

Mr. Chairman, the Jacksonville Historical Society received a $\$ 250,000$ historic

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preservation grant in the year 2011, and they had some various different restrictions on it. And the property is located at 314 and 318 Palmetto Road. And the properties consist of what is the old St. Luke's Hospital and the Florida Casket Company.

What they're seeking to do is -- right now, they have some restrictions that prohibit the sale or leasing of project properties.
What we're proposing is a modification to that RDA that allows for them to basically lease properties. And they would then, in turn, take that revenue and flow it back into the rehabilitation and maintenance of the building at 318 Palmetto Road itself.

Without that particular amendment, they can't lease it. And then there would be no excess revenue and then they wouldn't able to flow the money back into 318 Palmetto Road.

From a staffing standpoint and looking at it, it is -- I think it's wise to work with them and to allow them this particular amendment to their existing RDA to achieve this particular desired goal, that they would like to lease on the property, and they want to flow

Diane M. Tropia, Inc., P.O. Box 2375, Jacksonville, FL 32203 (904) 821-0300 about the lease itself and how much of the property -- I think, right now, a determination

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of how much they would be able -- how much they're going to lease of the building is unknown. They can't even go out and have that conversation because they don't even have the ability to do so thus far. So -- go ahead, ma'am.

BOARD MEMBER DURDEN: Well, the reason I'm asking is because it's very specific in the resolution, that it allows for the lease of a portion of the building. And so, you know, is that actually what they want, just a portion of the building?

And how much of -- I mean, how large is this building? I don't know anything about this building. And there's nothing -- there's no -- nothing in the packet that tells us. Is there somebody --

MR. WALLACE: I'm trying to think of the --

BOARD MEMBER DURDEN: Mr. Chairman, maybe there's somebody from --

MR. WALLACE: I'm trying to think of the size of the building itself.

BOARD MEMBER DURDEN: -- the historical society.

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MR. PAROLA: If I could, through the Chair. And I apologize, some of these are just anecdotal conversations I 've had about this, and that's about as much as I can offer you.

The conversations we've had with other people and a council member in particular was that -- providing that this remained their home. Getting, too, on the nose with the square footage at this point, kind of to Mr. Wallace's point, was kind of premature. So I'm not answering the question, I'm just kind of trying to couch, again, the beginning conversations that we had, that so long as this was their home and they had it as their office space, they were kind of meeting the overall intent of why they got the money in the first place. And --

VICE CHAIRMAN MEEKS: Let me clarify, then, if I might, just to be sure.

So the building we're talking about here is what I call the old church building, where they have their offices now; is that correct?

MR. WALLACE: Yes. Yeah. So the property itself --

VICE CHAIRMAN MEEKS: Is that correct?
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MR. WALLACE: Yes.
VICE CHAIRMAN MEEKS: Okay. So, I mean, just -- just as a little background information, because I have been in that building a number of times, that was formerly a church building. It was moved on that site. It's a red brick building. It looks like a church. It was, I guess, decommissioned at some point in time.

I was briefly on that board some years ago. They have -- in the back part of the building, the Historical Society has their offices. And the rest of the building is, for the most part, available for meetings and things. And so once a month or so, as an example, they will have meetings and have someone who makes a presentation.

So it seems to be what they're saying here is that they have some extra space they would like to be able to lease as a portion of that building. As far as what they could do, it's got to be a fairly small portion, I would think, because I would -- I would imagine 80 percent or more of the building is in what I would call the public meeting area.

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Did that sound about right?
MR. WALLACE: So the building itself of record is, roughly, a little over 12,000 square feet of space. That's what it is. So the amount that they occupy for their basic offices, you are correct. The other portions, what they would be willing to talk about leasing out, but whom they would lease to, who the entity is and the amount of square footage that they would need is unknown at this particular point in time. We're granting them the flexibility to do so is what is being asked at this particular point in time.

VICE CHAIRMAN MEEKS: Well, I can also imagine, now that I'm thinking about it a little bit, that they could have different entities or people periodically lease their -what I'm going to call their public leasing -their public meeting space.

I mean, that may be something they're -they're anticipating doing in the interest of raising revenue. So I guess it may not just be the leasing of some office space. It might be people periodically using their public meeting space.

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So I can understand, as I'm thinking through this a little bit and thinking about how the building is structured, why it may not be very easy or even possible to specify exactly what they would be doing because they may not know all of the different opportunities they could avail themselves.

Does that sound --
MR. WALLACE: At the present time, they have no lease available or anything of that nature, but this is the direction they would like to go in. They can't go in that direction of even leasing it because there's the restricted -- the restrictions based upon the actual RDA that's in place right now.

BOARD MEMBER BARAKAT: Mr. Chairman, real quick, the building I pulled up is -- 318 Palmetto is the old casket factory building? Is that what you're thinking of?

VICE CHAIRMAN MEEKS: Well, I thought it was -- I thought you just answered the question, it was the former church building is why I was asking you. So I'm describing a different building.

MR. DALY: The site's got two buildings on
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it, the old St. Luke's Hospital and the Florida Casket Company building.

VICE CHAIRMAN MEEKS: Well, neither of those is a former church building, Ms. Durden. So everything I've been saying about a church building is inappropriate. I asked that question.

MR. WALLACE: Mr. Chairman, I indicated St. Luke's Hospital and Florida Casket, and I gave the addresses of 314 and 318.

VICE CHAIRMAN MEEKS: I'm sorry. I missed that. Let me retract all that I just said.

MR. WALLACE: I didn't want to interrupt you, but I just know what I read into the record. And --

VICE CHAIRMAN MEEKS: My apologies.
MR. WALLACE: Okay.
VICE CHAIRMAN MEEKS: So, you know, they have -- yeah, that's another set of buildings. They have an old casket factory. And what was the other one?

MR. WALLACE: It was the old St. Luke's Hospital.

VICE CHAIRMAN MEEKS: The old St. Luke's Hospital. I don't think either of those

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buildings -- are either of those buildings being used now?

BOARD MEMBER BARAKAT: If I may, I've been in both. 314 is the headquarters for the -where their administrative offices are located.

VICE CHAIRMAN MEEKS: Right.
BOARD MEMBER BARAKAT: They have tried to lease the casket factory for many years. I don't -- I don't think they use it as an organization. They may use it for storage. It's basically a warehouse. And I don't know what the proposed use is. To try to convert it to office, it would require a fair amount of dollars to renovate it.

But I do think -- I mean, as far as the portion definition is concerned, given the building, it would be pretty easy to determine what portion they want. Do they want -- it's a three-story building. Is it a third? Is it the entire building? Is it two-thirds of the building? I think that could be easily known if they had it.

VICE CHAIRMAN MEEKS: Well, is this both buildings? Again, they want to lease part of both buildings?

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really unknown, but this restrictive piece is here, and they're unable -- they don't have a tenant right now.

I don't know what Dane Grey \& Company would want. Would they want the first floor, would they want the second floor, but what I do know is Dane Grey \& Company can't even get anything at the present time because you, the Historical Society, have no ability to lease anything because this restriction is in that particular grant agreement, period.

But they've gone the route of asking us to take a look at the existing RDA, relax that language, which would allow them an opportunity to try and work finding a tenant. Maybe they want all three floors, or maybe they just want the first floor, but going and having that conversation, from their perspective, they want to know that they have the ability to do it. And that's how we've actually gotten to where we are right now.

I don't disagree with you that this is not something normally how we've brought projects to you before, but I just don't have a lot of information. I don't have an actual tenant. I

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just have -- I have knowledge of a will of what they would like to do.

VICE CHAIRMAN MEEKS: Mr. Moody.
BOARD MEMBER MOODY: Just a question and then a comment. Is it safe to say that the Historical Society has the responsibility of maintaining the building?

MR. WALLACE: Yes.
BOARD MEMBER MOODY: Okay. So these dollars they want to pour back into the building?

MR. WALLACE: Yes.
BOARD MEMBER MOODY: I may be just totally wrong on this, on this, on this resolution, but I think it's Palmetto Street not Palmetto Road.
Someone needs to check that.
VICE CHAIRMAN MEEKS: Okay.
MR. WALLACE: Street. You're right.
VICE CHAIRMAN MEEKS: Street.
BOARD MEMBER GIBBS: Mr. Chair, can we call the question now?

VICE CHAIRMAN MEEKS: You can do that if you can get a second.

BOARD MEMBER PADGETT second.
VICE CHAIRMAN MEEKS: In that case, we're
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going to vote on this subject to public comment.

Again, I apologize for misleading you about the nature of the building.

So all in favor, say aye.
BOARD MEMBER PADGETT: Aye.
BOARD MEMBER GREY: Aye.
BOARD MEMBER BARAKAT: Aye.
BOARD MEMBER GIBBS: Aye.
BOARD MEMBER GILLAM: Aye.
BOARD MEMBER MOODY: Aye.
VICE CHAIRMAN MEEKS: Aye.
All opposed?
BOARD MEMBER DURDEN: Aye.
VICE CHAIRMAN MEEKS: All right. You've got that. Seven to one, I think.

MR. WALLACE: Mr. Chairman, John, that was to call the question. The actual resolution itself, are they in order based upon Robert's Rules of Order?

VICE CHAIRMAN MEEKS: I may have -- I may have confused that and done those two things together. I'm sorry. We -- we certainly voted to call the question.

MR. WALLACE: Right.
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VICE CHAIRMAN MEEKS: I don't think we need public comment for that. I should probably ask for public comment again on the resolution.

AUDIENCE MEMBERS: (No response.)
VICE CHAIRMAN MEEKS: And then hearing none, we will now vote on the resolution. So all in favor of the resolution, say aye.

BOARD MEMBER PADGETT: Aye.
BOARD MEMBER GREY: Aye.
BOARD MEMBER BARAKAT: Aye.
BOARD MEMBER GIBBS: Aye.
BOARD MEMBER GILLAM: Aye.
BOARD MEMBER MOODY: Aye.
VICE CHAIRMAN MEEKS: Aye.
All opposed?
BOARD MEMBER DURDEN: No.
VICE CHAIRMAN MEEKS: So it's seven to one. Mr. Gibbs and I will be pleased to take ten minutes.

Thank you.
(Brief recess.)
VICE CHAIRMAN MEEKS: Call the meeting back to order.

MR. WALLACE: Mr. Chairman.
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VICE CHAIRMAN MEEKS: Mr. Wallace.
MR. WALLACE: We have an REP, an acronym, Retail Enhancement Program, Number 2017-001.

Mr. Chairman, the applicant is proposing to develop roughly 1,573 square feet of first floor retail space at 76 South Laura Street, which is the SunTrust building.

The applicant is proposing healthy, casual fast food. The applicant's company's name is Tossgreen. They currently have a location on the Southside. And I do -- Southside Boulevard. I do believe they are eventually going to go into a location somewhere near the Town Center, but I would venture to say, from a healthy food standpoint, I frequent the Southside location on a regular basis. It doesn't look like it, but I do, you know, so I can vouch for, this would be a great addition to our lunchtime venues within downtown itself and one that's sorely needed from a -- from just a personal perspective.

But from the standpoint of -- their total project cost is roughly almost $\$ 298,000$. They've got equity going in; roughly, almost 232,000 . They're seeking an amount from us,

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roughly about $31,459.77$ of eligible cost up under the Retail Enhancement Program.

So for Braxton, who is new, the staff has gone through and reviewed this. You had to have a minimum score of 25 . They were able to reach a score of 26 . From a job creation standpoint, they are going to be between almost 5 -and-a-half to 12 full-time equivalents.

And this particular grant is going to be from a personal guarantee standpoint. However, as long as they remain operational for five years, we forgive a portion of the debt each year itself. So by the fifth year, including therein business operation, still have the same number of employees, meeting those particular obligations, the debt will be forgiven.

The applicant got -- obtained all appropriate permits within six months of final program document approval and executed agreements with the DIA. They've got to have all work completed within a six-month period for the final program document approval and execution of agreements by the DIA. They can get a six-month period extension to comply with the final program documents. And as I

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indicated, it is secured by a personal guarantee itself.

So this has already gone through committee. I think Mr. Gibbs is one of the committee members, and Mr. Meeks.

VICE CHAIRMAN MEEKS: Except I was -- I
was out of town during that meeting. So --
MR. WALLACE: I'm sorry. Mr. Bailey.
VICE CHAIRMAN MEEKS: Mr. Bailey.
MR. WALLACE: Mr. Bailey filled in.
VICE CHAI RMAN MEEKS: He's conspicuously asking Mr. Wallace.

MR. WALLACE: Mr. Bailey -- Mr. Gibbs
filled in for Mr. Meeks at that meeting.
BOARD MEMBER GIBBS: I did.
VICE CHAIRMAN MEEKS: Thank you, Mr. Gibbs.

BOARD MEMBER GIBBS: You're quite welcome.
MR. WALLACE: Yes. So again, their product is salads, wraps, burrito warm bowls, you know, soups, fresh juices and smoothies.
So if you're -- if you are so inclined to approve this, hopefully, the applicant will get moving and doing tenant improvements at the SunTrust building.

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VICE CHAIRMAN MEEKS: All right. Could I have a motion and a second for us to discuss this?

BOARD MEMBER MOODY: So moved.
BOARD MEMBER GIBBS: Second.
VICE CHAIRMAN MEEKS: All right.
Mr. Barakat.
BOARD MEMBER BARAKAT: Just one overreaching question, or overarching question I should say -- by the way, I'm supportive of bringing healthy food downtown. We don't have enough of it. So I like this project.

And the space, as it is currently today, is in, I think, second generation office space; is that correct, the current existing conditions of the space that they are moving to?

MR. WALLACE: It's on the first floor. You said second generation office space?

BOARD MEMBER BARAKAT: Sorry. That's an industry term. So it's currently built out as office space?

MR. WALLACE: Okay.
BOARD MEMBER BARAKAT: Normally occupied as office space.

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MR. WALLACE: Okay.
BOARD MEMBER GREY: Yes, it is.
MR. WALLACE: Okay. It was the site that was -- we had previously approved a potential restaurant to go there. It's the same site, same location where Jersey Mike's was going to be.

VICE CHAIRMAN MEEKS: Okay. I remember it. Okay.

MR. WALLACE: Yeah, same location.
BOARD MEMBER BARAKAT: So it's safe to say, most of the costs are going towards converting from an office use to making the space retail ready and all the infrastructure required for that conversation, which is really the purpose of this program, correct?

MR. WALLACE: Right. Through the Chair to Mr. Barakat, so the improvements are going to include plumbing, electrical, mechanical and some exterior improvements. That's what the funds are going for.

BOARD MEMBER BARAKAT: Yeah. Just to confirm for new board members, we made it very clear that we're not funding FF and E --

MR. WALLACE: Right.
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BOARD MEMBER BARAKAT: -- for retail businesses. We're not funding tenant improvements for retail businesses. We are going to fund elements of the build-out that can be used for future tenants in the event the business does not make it or relocates after five years so that it stays as retail ready in the marketplace for a long period of time.

I support the project.
VICE CHAIRMAN MEEKS: Okay. Just a further comment, too, maybe this was apparent.

Mr. Gillam, we call these grants, but they're really forgivable loans. They're forgiven at 20 percent a year as long as the person -- the business stays in there. So if the business does not, then if there's two years left on the lease, then there's going to be 40 percent of the remaining amount owed back to us.

Mr. Moody.
BOARD MEMBER MOODY: Sounds like a good addition to downtown Jacksonville. Looks like a good menu. I'm for it.

VICE CHAIRMAN MEEKS: Mr. Gillam.
BOARD MR. GILLAM: I would agree, we could
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certainly use more healthy options downtown. I guess my only question -- again, this shows my newness to the board -- is, how do you arrive at the amount relative to the -- you know, to the investment of the potential applicant to what the loan amount is going to be? How is that derived at? Is there a formula?

MR. DALY: Through the Chair to Board Member Gillam, there's either $\$ 20$ per square foot or 50 percent of the project cost for the improvements, whatever you hit first.

BOARD MEMBER GI LLAM: Okay.
MR. DALY: So that's a cap. Either one of those caps, whichever one you hit first. To date, everyone's at the $\$ 20$ a square foot first.

VICE CHAIRMAN MEEKS: Ms. Durden.
BOARD MEMBER DURDEN: No questions.
VICE CHAIRMAN GRAY: Mr. Grey.
BOARD MEMBER GREY: No questions.
VICE CHAI RMAN MEEKS: Mr. Padgett.
BOARD MEMBER PADGETT: No. I like it. I think we need healthy food downtown. They're established. They've got a personal guarantee to back up the -- back it up. So I like it.

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Currently, one is off Southside, and another

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one is in St. Johns Town Center. Both are operated. We started Tossgreen roughly around five years.

VICE CHAIRMAN MEEKS: Well, thanks for this vote of confidence for downtown. So we can now vote on this.

All in favor, please say aye.
BOARD MEMBERS: Aye.
VICE CHAIRMAN MEEKS: Well, thank you very much.

MS. PATEL: Thank you. Thank you, guys.
MR. PATEL: Thank you.
VICE CHAIRMAN MEEKS: All right. Mr. Wallace, since Mr. Bailey isn't here today, the next item on the agenda are our committee appointments. Should I take any interest that people have on serving on any committee so you can relay that back to Mr. Bailey?

MR. WALLACE: That's squarely your call.
I think having this brought up at your
September meeting and having a full
conversation about it is good also. So it's
totally up to you.
VICE CHAIRMAN MEEKS: Okay.
MR. WALLACE: If you want to defer it,
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that's fine.
VICE CHAIRMAN MEEKS: We'll defer it. What I would say is, if -- maybe if this would be okay, Mr. Wallace: If anyone has an interest on serving on a particular committee, maybe let Mr. Wallace know that between now and the September meeting so there could be -- that could be taken into account. Otherwise, Mr. Bailey just may assign us to something that may not be your first choice.

MR. WALLACE: Correct.
VICE CHAIRMAN MEEKS: Mr. Wallace, it looks like you're still up for the Chairman's Report.

MR. WALLACE: Mr. Chairman, I'm going to defer the Chairman's Report to Mr. Barakat who has a document he can discuss with you all that Mr. Bailey wanted discussed.

BOARD MEMBER BARAKAT: Thank you, Mr. Wallace.

Mr. Chairman, if you recall, in the last meeting, I reported to the board the results of Mr. Wallace's evaluation, which, at the time, was still being inputted in the City's HR system. And I mentioned I could bring back to Diane M. Tropia, Inc., P.O. Box 2375, Jacksonville, FL 32203 (904) 821-0300
the board some more details, particularly some of the board member comments, which I was handed right before the meeting a copy of all the comments.

So I think Ms. Durden -- I think Mr. Bailey wanted me to provide some examples of some of the comments, and I'll just -- I'll just randomly, just so -- just for edification for all of you to understand what your other board members reported regarding Mr. Wallace's evaluation and performance.

So in the topic of Integrity, I'll give you one example. One comment: Although he has a small staff and limited resources, Mr. Wallace works hard to anticipate challenges and avoid mistakes. Mr. Wallace works hard to avoid any misconceptions that would jeopardize the organization or administration.

The topic of Ownership and Personal Responsibility:

Mr. Wallace has taken over two departments within the City structure that was thrown his way and has embraced their operations and made them immensely more efficient.

For example, parking. Since coming over
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1 to the DIA, parking has increased -- parking

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## relationships of his board members.

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has increased enforcement, which has lowered on-street congestion and has consistently stabilized the way it is managed.

On to the more job-specific competencies, as far as the topic of Effectively Negotiating Deals and Packages, a couple of comments:

I've had the opportunity to be present in several negotiations and have been impressed with his negotiation skills and timing. Mr. Wallace is not only well-versed in urban planning practices, he knows the importance of seeking knowledge and expertise of others.

I would agree with that statement even though I didn't make it. It sounds like I made it.

Establishes and maintains effective working relationships. Obviously, this is probably one of the more difficult and critical components of his job given the amount of people that Mr. Wallace has to report to within government and, of course, this board.

Mr. Wallace not only maintains his own well-deserved relationships, he utilizes the

Another comment, This aspect of the position is very challenging. Mr. Wallace does an excellent job of balancing the needs of the board members, political, civic and business community. He's a master at it.

I'll just give you a couple more. Most of the comments were very -- you know, very complementary. There were a couple of comments -- I'm trying to find one -- that would require Mr. Wallace room for improvement. Let me see if I can find that.

Let's see. Communicates sufficiently with me as a board member. Mr. Wallace not only listens well, he has an answer or offers a deadline when he will provide a response. Mr. Wallace is very responsive and makes it a point to call each board member at least once a month. If an inquiry is made at a meeting or in conversation to Mr. Wallace and he does not have the answer, he assures the board members that he will respond in due course.

Well, I'm trying to find one that requires room for improvement. I know there were a couple, but there were very few. And that's why I'm having a hard time finding it. So I Diane M. Tropia, Inc., P.O. Box 2375, Jacksonville, FL 32203 (904) 821-0300
don't know if these are available. I think that these will be available to board members.

They are? Today? Okay.
So we have these copies that I can pass to each of you. And, you know, feel free to ask any questions, after you've reviewed it, to me regarding the process at the next board meeting, but I think I've advised each of you on the process that we did. And I thank all of you for your contributions. The evaluations were pretty comprehensive. You guys answered all the questions. And as you can see, we got a lot of comments.

So I'll be happy to answer any questions. If not, Mr. Wallace, congratulations again on the exemplary report.

MR. WALLACE: Thank you.
VICE CHAIRMAN MEEKS: Well, Mr. Wallace, I guess that means if you're willing to keep us, we're more than willing to keep you, I guess is what that means.

Thank you for all that you do.
BOARD MEMBER BARAKAT: You need to respond to that.

MR. WALLACE: Yes.
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BOARD MEMBER GIBBS: Any further comments, Mr. Chairman?

MR. WALLACE: No, sir, not at the present time. I'm thinking that we -- we have one presentation that --

BOARD MEMBER GIBBS: I have a comment on this.

MR. WALLACE: Okay. I'm sorry.
BOARD MEMBER GIBBS: Is this the time where we talk money, raises, that sort of thing?

BOARD MEMBER BARAKAT: I mean, we can bring that up at any time. I think with the new budget, all City staff just received a raise, including Mr. Wallace. I don't remember the exact amount or percentage. Was it 3 percent across the board?

MR. WALLACE: Effective October 1st, it's 5 percent.

BOARD MEMBER BARAKAT: It's 5 percent. Okay. So I think that -- I don't know if it's an issue for the Governance Committee, but -or maybe the Finance Committee, if we want to bring up the subject of additional raises beyond what is proposed. Obviously, that would

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1 not only be a board member decision, it would also go through the mayor's office and council at the next -- at next year's budget.

VICE CHAIRMAN MEEKS: Mr. Wallace always gives the increase to the Chair anyway, but we'll continue.

So your Chairman's Report is complete, Mr. Wallace, or do you have --

MR. WALLACE: Yes.
VICE CHAIRMAN MEEKS: -- anything else for us?

Mr. Klement, your moment in the sunshine has come. We've just about emptied the room, though, before we got to you.

MR. KLEMENT: Very briefly, we actually have a DDRB meeting tomorrow, and we will be hearing -- Bank Barbecue has a special sign permit application. They're located on Forsyth Street.

We have the Burlock \& Barrel, which is a distillery point of service and operation in the Brooklyn area, Forest Street area. They also will be coming in with a waiver to reduce that distillery production distance from a church or a school.

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We also will then have the election of officers. We did elect a new chairman at our last meeting. Mr. Joseph Loretta is the new chairman. And they'll be -- they will be coming to a committee tomorrow with recommendations for the vice chair and secretary. And then our next meeting will be in September.

VICE CHAIRMAN MEES: Thank you, sir.
Any questions or comments on that?
BOARD MEMBERS: (No response.)
VICE CHAIRMAN MEEKS: Old business, do we have any old business?

MR. WALLACE: Yes, Mr. Chairman. I have Ms. JoLynne Jensen, who is here to give a brief presentation with regards to her work with the National Endowment of the Arts and with regards to Jacksonville itself. And I think that says Fort Caroline --

AUDIENCE MEMBER: It's ImagiNATURE.
MR. WALLACE: ImagiNATURE. And give -give her your attention. This is something that Mr. Barakat and I had talked to you about probably at your last board meeting. And what we asked Jolynne to do is come and give you a

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presentation with regard to their work. And this gives us an opportunity to continue to work with them with regard to their support they're receiving for the National Endowment of the Arts.

So JoLynne.
Thank you.
(Audience member approaches the bench.) AUDIENCE MEMBER: Thank you so much. Vice CHAIRMAN MEEKS: If you would introduce yourself.

AUDIENCE MEMBER: Yes, sir. Good afternoon. I'm JoLynne Jensen. I'm the vice president and chief development officer at the Jacksonville Symphony. And it's my pleasure to report to you on a project that we did with your support called ImagiNATURE. It was a multidisciplinary arts festival and installation which took place on May the 3rd at Art Walk in Hemming Park. It honored the 100th anniversary of the National Park Service, and Jacksonville's parks, and the 50th anniversary of the National Endowment for the Arts.

There was a grant that was made, going back to an application in 2015, to the National

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Endowment for the Arts as part of their Imagine Your Parks themed program. The Downtown Investment Authority was one of our partners on that request to the National Endowment for the Arts, and we received funding for this project.

It is a wonderful collaborative program where we had a dozen different community artists, organizations, composers, parks, organizations, even the Mayo Clinic and the Jacksonville Public Library as part of this effort.

We have local artist Kathy Stark, who's here with us today, who designed the placards to commemorate Northeast Florida's five state parks, and it includes the logos of the primary community partners.

We have brought one of those placards for you all to see today. We brought one only because there's five, and they are about 60 pounds each. They are built to last quite a long time outside. They are still to be mounted, and that's what Mr. Wallace referred to as the continuing project, looking for the right location to mount the five that have been constructed and then having them actually

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installed.
The actual program night, May the 3rd, consisted of two concerts by the Jacksonville Symphony in Hemming Park as part of the Art Walk. And it drew crowds of over 10,000 people that evening. You've got a report on it. You've got some photographs. You've got some statistics. We were thrilled to be able to present this as a real joint effort from local and statewide and even national partners.

So we thank you all for partnering with us at the very beginning in order to get this NEA grant. We thank you for continuing to partner with us and with local artists and musicians to make projects like this possible. And we are so proud of local artist Kathy Stark for creating these wonderful placards to be seen by hundreds of thousands of people going forward.

Are there any questions?
VICE CHAIRMAN MEEKS: Questions or comments?

BOARD MEMBERS: (No response.)
VICE CHAIRMAN MEEKS: Hearing none, thank you.

MS. JENSEN: Thank you.
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think the actual installation and kind of debate over where these should be installed is what will be in front of us in the next several meetings.

VICE CHAIRMAN MEEKS: Okay. Thank you, Mr. Barakat.

MS. JENSEN: Thank you.
VICE CHAIRMAN MEEKS: All right. New business?

BOARD MEMBERS: (No response.)
VICE CHAIRMAN MEEKS: I've got one comment. And I think we ought to call -- if we're going to be doing this budget, let's call that to the Finance Committee because we have, I think, a broader scope than just that.

One thing I'd like to have, so we remember this on the record and do this in our next Finance Committee meeting, that we take up -make sure that we get on the appropriate calendar to review, as an example, the payments that are made semiannually on the parking garages, that we review the documentation that's sent in. And prior to when that documentation is received and prior to those payments being made, the Finance Committee has

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a meeting to do that.
There may be some other payments that we, as a Finance Committee, ought to approve. I'm not sure what those -- what those are, but I think as a minimum, given the attention that we've been putting on the parking, that we, as a Finance Committee, ought to at least -- I'm not sure "approve" is the right word, but at least ought to review those, that documentation, before those payments are made. So if we could take that up in the Finance Committee, that would be good.

All right. Hearing no more new business, are there any more public comments?

Mr. Oliver, you have a second bite at the apple.
(Mr. Oliver approaches the podium.)
MR. OLIVER: Okay. So you all are letting me speak. Okay. My name's Carnell Oliver, address is on file, but, Mr. Chairman, I would like to finish off my comments about trying to increase minority participation when it comes down to the private sector coming, especially when it comes down to construction projects. I would like to put that on the next agenda for

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the next board meeting.
VICE CHAIRMAN MEEKS: Help me out, Mr. Wallace. Do we intercept with that in any way that would make that appropriate to have on our docket?

MR. WALLACE: Mr. Chairman, you could, certainly under Old Business, have a dialogue with regards to the City's JSEP program. What I can do is invite Mario Rubio, who manages that process for the City. I can invite him here to the meeting, and he can give you an overview of the actual program so you're fully aware of the program itself.

And whenever we do contracts, particularly professional services contracts, there's always a JSEP goal that's placed on those particular projects. And I'm going to have to turn to John for a second.

John, in redevelopment agreements, do we have language in redevelopment agreements where we encourage J SEP --

MR. SAWYER: We do.
MR. WALLACE: -- participation?
So we can have a much more robust conversation with regards to that, but what

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Mr. Oliver is talking about, there's already contractual language in a lot of what we're -what we're doing already, but we can certainly have a dialogue about it in our September meeting.

VICE CHAIRMAN MEEKS: Okay. Let's -- then let's have Mr. Rubio attend that meeting or --

MR. WALLACE: Certainly.
VICE CHAIRMAN MEEKS: -- the next most convenient meeting for him.

MR. WALLACE: Certainly.
VICE CHAIRMAN MEEKS: Okay. Thanks, Mr. Oliver.

MR. WALLACE: Mr. Chairman, I do have one other thing I'd like to bring up, and this is the time. Most recently, I read an article -this one may have -- I read an article, probably in the Tampa newspaper, that referenced community redevelopment agencies.
And it was a precursor to an article that I saw in a USA Today with regards to community redevelopment agencies within the state of Florida.

And the article was written -- the first article written in the Tampa Tribune was

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1 written by the Speaker of the House for the state of Florida, was not a very positive article about community redevelopment agencies at all. And we saw that play out this past legislative cycle with regards to certain desires --
(Timer notification.)
BOARD MEMBER MOODY: You're out of time.
MR. WALLACE: Yeah. So I'm just getting there. Certain desires with regards to the existence and approval of new CRAs and trying to have the ones that are in place expire by 2037 and being very restrictive of whether or not they were going to be able to operate within this upcoming fiscal year of 2017-2018.

Well, needless to say, that legislation didn't move very far in the Senate. It did get some traction there in the House, but it didn't get to a place where it got to conference or anything, and then there was a meeting of the minds. But, nevertheless, that op-ed has spurred another op-ed from a city council person in Tampa that talked about all the good that CRAs do and have done for the city of Tampa.

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|  | 61 |  | 63 |
| :---: | :---: | :---: | :---: |
| 1 | to make sure that we get out ahead of that | 1 | BOARD MEMBER GILLAM: I just would say, |
| 2 | conversation. | 2 | Mr. Wallace, if you wanted to meet with |
| 3 | And one of the most important pieces, I | 3 | Paul Renner, I can certainly coordinate that. |
| 4 | think that's coming up, is Senator Bradley from | 4 | MR. WALLACE: Please. That would be |
| 5 | Duval County is going to be the Chair of the | 5 | great. That would be great. |
| 6 | Tourism and Economic Development Committee. | 6 | VICE CHAIRMAN MEEKS: Okay. Well, I think |
| 7 | The Senate president has appointed him to that. | 7 | we stand adjourned. |
| 8 | We need to make sure he's educated on this | 8 | Thank you. |
| 9 | particular topic. | 9 | (The above proceedings were adjourned at |
| 10 | Whatever happens in the House happens, but | 10 | 4:32 p.m.) |
| 11 | if it doesn't move in the Senate, then it | 11 | - - - |
| 12 | doesn't move anywhere. And I think that we | 12 |  |
| 13 | need to make sure that that continues to be -- | 13 |  |
| 14 | to be the case. | 14 |  |
| 15 | VICE CHAIRMAN MEEKS: Do you have some | 15 |  |
| 16 | thoughts about how we would arrange those types | 16 |  |
| 17 | of meetings? | 17 |  |
| 18 | MR. WALLACE: Through Ms. Durden. | 18 |  |
| 19 | VICE CHAIRMAN MEEKS: Okay. | 19 |  |
| 20 | All right. So I guess it sounds like we | 20 |  |
| 21 | should do something, then, before the end of | 21 |  |
| 22 | the year is what I'm hearing, or something or | 22 |  |
| 23 | some things. | 23 |  |
| 24 | MR. WALLACE: I think that -- I think I'll | 24 |  |
| 25 | work with Ms. Durden, and through her Diane M. Tropia, Inc., P.O. Box 2375, Jacksonville, FL 32203 (904) 821-0300 | 25 | Diane M. Tropia, Inc., P.O. Box 2375, Jacksonville, FL 32203 (904) 821-0300 |
|  | 62 |  | 64 |
| 1 | relationship at the broader state level, but | 1 | CERTIFICATE OF REPORTER |
| 2 | more so here, on the local level, of making |  |  |
| 3 | sure that she and I meet with Senator Bradley | 2 |  |
| 4 | and talk about the good of CRAs. | 3 | STATE OF FLORIDA) |
| 5 | I want to -- I'm a firm believer in the |  | ( ) |
| 6 | following: If someone is doing something that | 4 | COUNTY OF DUVAL ) |
| 7 | he shouldn't be, there's a process for that. | 5 |  |
| 8 | Normally, it's a judicial process. And, you | 6 |  |
| 9 | know, let that judicial process handle what | 7 | I, Diane M. Tropia, Florida Professional |
| 10 | it's doing, but I also recognize that as a | 8 | Reporter, certify that I was authorized to and did stenographically report the foregoing proceedings and |
| 11 | whole, you know, audits, strengthening what we | 10 | that the transcript is a true and complete record of my |
| 12 | do, being fiscally prudent is important equally | 11 | stenographic notes. |
| 13 | as well. And I would say if you -- I don't | 12 |  |
| 14 | know. If there's 300 CRAs and there's five | 13 |  |
| 15 | that are doing something bad, and those five | 14 |  |
| 16 | give you the black eye, then the other 295 | 15 | DATED this 5th day of September 2017. |
| 17 | really shouldn't pay for the sins of the other | 16 |  |
| 18 |  | 17 |  |
| 19 | doing as they're supposed to be doing. | 18 | Diane M. Tropia <br> Florida Professional Reporter |
| 20 | VICE CHAIRMAN MEEKS: I agree with that. | 19 |  |
| 21 | I'll remember that. The next time I'm in the | 20 |  |
| 22 | line at the airport, trying to get on the | 21 |  |
| 23 | plane, then I'll remember that. | 22 |  |
| 24 | Any additional comments before we close | 23 |  |
| 25 | for today? | 24 |  |
|  | Diane M. Tropia, Inc., P.O. Box 2375, Jacksonville, FL 32203 (904) 821-0300 | 25 | Diane M. Tropia, Inc., P.O. Box 2375, Jacksonville, FL 32203 (904) 821-0300) |



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